

*Lake Limerick*



COUNTRY CLUB

**Board of  
Trustees Special  
Meeting**

**Review 1999-2000**

**Budget**

**August 28<sup>th</sup>, 1999**

**at 9:00 A.M.**



## **LAKE LIMERICK COUNTRY CLUB, INC,**

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Shelton, WA 98584

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### **BOARD OF TRUSTEES Budget Meeting August 28,1999**

#### **ROLL CALL:**

President Dick Lombard called the meeting to order at 9:00 a.m. Trustees attending the meeting are Secretary Scott Carey, Treasurer Bill Buff, Trustee Ruby Bailey, Trustee Nan Stricklin, Trustee Don Cox, Trustee Esther Springer-Johannesen, and Trustee Mary Lou Trautmann.

Trustees absent are Vice President Darrell Winans, Trustee Gene Metz, and Trustee George Buckley.

#### **BUDGETS PRESENTED: Bill Buff**

Treasurer Bill Buff presented the 1999-2000 Budget to the Board of Trustees for review and approval.

The board reviewed each Department, and the following adjustments were posted to the Operating Budget:

Golf:	Payroll Tax increased to	\$9,402.00
	Repair & Maintenance decreased to	\$5,500.00
	Supplies decreased to	\$8,500.00
Restaurant & Lounge:	Payroll Tax increased to	\$10,080.00
Administration:	Reserves decreased to	\$11,808.00

**Motion** made by Tr. Ruby Bailey, seconded by Tr. Scott Carey, and carried by the Board as follows:

The Board of Trustees approved the 1999-2000 Operating Budget for presentation to the LLCC membership for approval.

The Board reviewed the Capital Budget, revising Lake Dam and Water to include only the following items:

Lake Dam:	Treat Lake Leprechaun only	\$ 9,500.00
Water Dept:	Radio Communication	\$23,500.00
	Pickup Share	\$1,500.00
	#3 Booster Pump	\$ 2,000.00
	#1 Booster Pump	\$ 2,000.00
	#4 Booster Pump	\$ 2,500.00

**Motion** made by Tr. Esther Springer Johannesen, seconded by Tr. Mary Lou Trautmann, and carried by the Board as follows:

The Board of Trustees approved the 1999-2000 Capital Budget for presentation to the LLCC membership for approval.

The board of trustees discussed the 1999-2000 Audit issue.

**Motion** made by Tr. Scott Carey, seconded by Tr. Mary Lou Trautmann, and carried by the Board as follows:

The Board of Trustees recommended an independent audit for 1999 – 2000 at the estimated expense of \$10,000.00 for presentation to the LLCC membership for approval.

**Motion** made by Tr. Nan Stricklin, seconded by Tr. Bill Buff, and carried by the Board as follows:

Changed the word “Reserve” changed to “Increment” on the Dues Budget Worksheet.

Recess

**Motion** made by Tr. Bill Buff, seconded by Tr. Esther Springer-Johannesen and carried by the Board as follows:

The Board of Trustees convenes to closed session to discuss matters regarding (a) Personnel

**Motion** made by Tr. Nan Stricklin, seconded by Tr. Mary Lou Trautmann and carried by the Board as follows:

The Board of Trustees reconvenes to open session, there were no motions in the Executive Session.

**Motion** made by Tr. Nan Stricklin, seconded by Tr. Mary Lou Trautmann and carried by the Board as follows:

The Board of Trustees adjourns the meeting at 10:45 am.

Respectfully submitted, Scott Carey, Secretary

Preliminary Minutes not approved by the Board of Trustees, for review only.

## Dues Budget

*To Meeting  
8-28-99*

Estimated Worksheet  
1998-1999 Annual Dues are \$310.00

<b>1999 - 2000 Worksheets</b>
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CPI Index is 2.3 % (US)	Base:	\$	310.00
	CPI Index	\$	7.13
	Totals:	\$	317.13

The Board has approved a 5% ~~Reserve~~ *Increment*

	Base + CPI Index	\$	317.13
\$310.00 x 5% = \$15.50	5% Reserve	\$	15.50
	Totals:	\$	332.63

For Dues 1999 - 2000                      Rounded to \$332.00  
Number of Lots Used for Posting:        1,379 Lots

Final Reconciliation :	Lot/Year	Lot/Quarter	Budgets	
Posted Capital Reserves				Lots x Dues
1999-2000 Base Dues	\$ 317.13	\$ 79.28	\$	437,322.27
Capital Reserve (34%)	\$ 5.27	\$ 1.32	\$	7,267.33
Lakes Reserve (66%)	\$ 10.23	\$ 2.56	\$	14,107.17
Totals:	\$ 332.63	\$ 83.16	\$	458,696.77
Totals Rounded Down:	\$ 332.00	\$ 83.00	\$	457,828.00
Totals Rounded Up:*	\$ 336.00	\$ 84.00	\$	463,344.00

\*Approved by BOT June 19, 1999

# Operating Budgets

## PRELIMINARY

1999 - 2000 Annual Budgets (Oct. 1, 99 to Sept.30,00)

Department	Revenue	Direct Costs	Expense	Capital
Administration	\$467,769.00	<i>249,096</i>	\$ 242,234.00	\$ 225,535.00
Architectural	\$2,750.00		\$ 5,500.00	\$ (2,750.00) <i>OK</i>
Golf	\$130,700.00	<i>add 862.00</i>	\$ 148,986.00	\$ (18,286.00) <i>19,148.00</i>
Lake Management	\$0.00		\$ 7,850.00	\$ (7,850.00) <i>OK</i>
Lake/Dam	\$500.00		\$ 19,770.00	\$ (19,270.00) <i>OK</i>
Maintenance/Parks	\$0.00		\$ 124,563.00	\$ (124,563.00) <i>OK</i>
Restaurant/Lounge	\$160,300.00 <i>1280</i>	\$ 71,000.00	\$ 117,650.00	\$ (28,350.00) <i>29,630.00</i>
Security	\$0.00		\$ 20,950.00	\$ (20,950.00) <i>OK</i>
Social Events	\$9,200.00	\$ 4,750.00	\$ 7,966.00	\$ (3,516.00) <i>OK</i>
Water Dept	\$189,050.00		\$ 189,050.00	\$ -
<b>Totals:</b>	<b>\$960,269.00</b>	<b>\$ 75,750.00</b>	<b>\$ 884,519.00</b>	<b>\$ -</b>

\* Depreciation

### Note: Posted \$75,000.00 Depreciation

\* Posted to Administration Line Item Titled "Depreciation" (\$)

Capital Reserves 1999-2000 total:

Posted to Administration Line Item Titled "Capital Reserves"

### Capital Budgets

Committee Submitted Capital Budgets - Non Approved

Administration:

Lake Management

**Lake/Dam**

Treat Lake Leprechaun \$9,500.00 *OK*

\$9,500.00

**Maintenance/Parks**

Truck \$15,500.00

Steam Cleaner \$3,000.00

Digital Camera \$1,000.00

\$19,500.00

**Restaurant/Lounge**

Carpet & Vinyl Great Hall, Front Office, Side

Room \$10,000.00

Painting Great Hall \$4,000.00

**Totals:** \$14,000.00

Security

Water

Capital Budget (Improvements & Replacement Equipment)

Vell-Clonakilty Loop \$ 8,000

*Expense total*  
*2142*

*RY posted increase*  
*with 2142.00*  
*OK*

*75,000 Capital*

**Operating Budgets**

*Radio modem* ~~23,500~~

St Andrews Line Replace	\$	30,000	
Up Share	\$	1,500 ✓	} <del>8,500</del>
#3 B Booster Pump	\$	2,000 ✓	
#1 New Booster Pump R	\$	2,500 ✓	
#4 New Booster Pump R	\$	2,500 ✓	
<b>Totals:</b>		\$	46,500
<b>Grand Totals:</b>		\$	<u>89,500.00</u>

*34,000*

*\$14,500 reduce*

# Administration

DEPARTMENT NAME	BUDGET		BUDGET		BUDGET		ACTUAL		ACTUAL		ACTUAL		ACTUAL				
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Oct-Sept 1992-1993	Sept-Aug 1993-1994	Sept-Aug 1994-1995	Sept-Aug 1995-1996	Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1992-1993	Sept-Aug 1993-1994	Sept-Aug 1994-1995	Sept-Aug 1995-1996	Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999
Revenue																	
Assessments	\$ 369,304																
Dues - Per Lot (1379)	\$ 33,375	\$ 425,940	\$ 463,344														
Dues Social - Public	\$ 1,125	\$ 1,000	\$ 1,175														
Lease from Kiwanas (Bingo)																	
Lien Fees	\$ 2,000	\$ 3,000	\$ 3,000														
NSF Check Fees	\$ 25	\$ 50	\$ 50														
Newsletter Income	\$ 200	\$ 200	\$ 200														
TOTAL Gross Revenue Admin.	\$ 406,029	\$ 430,190	\$ 467,769														
Expenses																	
Salaries Administ	\$ 58,500	\$ 47,000	\$ 62,000														
Payroll Tax Exp. Admin	\$ 5,850	\$ 4,700	\$ 7,440														
L&I Ins Admin	\$ 200	\$ 200	\$ 744														
Health Ins Employees	\$ 1,500																
Education of Employees	\$ 100	\$ 100	\$ 100														
Life Insurance Employees	\$ -	\$ -	\$ -														
Wash Excise Tax Adm.	\$ 6,250	\$ 7,000	\$ 7,000														
Other Taxes Admin																	
Pers Prop Tax Admin	\$ 780	\$ 1,200	\$ 1,200														
Property Tax	\$ 3,760	\$ 2,500	\$ 3,500														
Accounting	\$ 5,000	\$ 4,500	\$ 4,500														
Accounting Audit Ryan/Gardner	\$ -																
Accounting NFP Ryan/Gardner																	
Advertising	\$ 100	\$ 100	\$ 100														
Bad Debt Expense	\$ 500	\$ 500	\$ 500														
Bank Service Charges	\$ 1,000	\$ 1,000	\$ 1,000														
Bank Card Discount		\$ 900	\$ 4,200														
Contributions	\$ 100	\$ 100	\$ 100														
Depreciation	\$ 64,500	\$ 69,416	\$ 75,000														
Dues & Subscriptions	\$ 400	\$ 400	\$ 400														
Equipfax																	
Equipment Rent	\$ 100		\$ 100														
Insurance	\$ 7,500	\$ 7,500	\$ 7,000														
Janitorial Service Contract	\$ 6,500																
Interest Expense																	
Legal Fees	\$ 2,500	\$ 1,500	\$ 10,000														
Licenses & Permits	\$ 350	\$ 350	\$ 400														
Newsletter Expense	\$ 3,500	\$ 3,500	\$ 5,000														
Office Expense	\$ 5,000	\$ 5,000	\$ 5,000														
Postage	\$ 6,000	\$ 7,000	\$ 7,500														
Promotional Expense	\$ 300	\$ 300	\$ 300														
Repair & Maintenance	\$ 8,500	\$ 8,500	\$ 8,500														
Repair & Maint Equip	\$ 500	\$ 500	\$ 500														
Security																	
				\$ 11,880													

**Administration**

DEPARTMENT NAME	BUDGET		BUDGET		BUDGET		ACTUAL		ACTUAL		ACTUAL		ACTUAL		ACTUAL	
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Sept-Aug 1992-1993	Sept-Aug 1993-1994	Sept-Aug 1994-1995	Sept-Aug 1995-1996	Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999
Administration Dept. 05	\$ 1,800	\$ 1,500	\$ 1,000	\$ -				\$ 1,431	\$ 818							
Service Contract	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,007	\$ 1,769	\$ 1,896	\$ 2,448	\$ 1,577	\$ 2,145							
Supplies	\$ 3,000	\$ 4,000	\$ 4,000	\$ 3,936	\$ 3,579	\$ 1,833	\$ 3,074	\$ 4,097	\$ 3,795							
Telephone	\$ 21,000	\$ 21,000	\$ 21,000	\$ 10,968	\$ 15,295	\$ 19,235	\$ 18,594	\$ 18,710	\$ 19,667							
Utilities	\$ 1,100	\$ 1,100	\$ 1,100	\$ 730	\$ 503	\$ 706	\$ 905	\$ 1,007	\$ 676							
Vehicle Expense	\$ 217,690	\$ 202,866	\$ 240,684	\$ 182,160	\$ 174,132	\$ 215,163	\$ 240,387	\$ 204,021	\$ 240,996							
TOTAL Expenses	\$ 188,339	\$ 227,324	\$ 227,085	\$ 106,335	\$ 125,345	\$ 105,741	\$ 102,524	\$ 174,123	\$ 156,598							
OPERATING PROFIT																
Other Income & Expenses	\$ 12,000	\$ 12,000	\$ 12,000	\$ 7,803	\$ 9,331	\$ 9,245	\$ 10,303	\$ 12,913	\$ 12,496							
Service Charges Admin				\$ 9,739	\$ 20,220	\$ 6,740	\$ (10,196)		\$ 4,216							
Gain Disposal of Assets																
Interest Inc Admin	\$ 3,000	\$ 3,500	\$ 500	\$ 1,896	\$ 2,211	\$ 2,785	\$ 1,254	\$ 3,285	\$ 848							
Miscellaneous Income	\$ 1,500	\$ 1,000	\$ 1,000	\$ 14,629	\$ 3,825	\$ 12,869	\$ 4,574	\$ (4,321)	\$ 1,015							
Loss Disposal of Assets				\$ (5,476)	\$ (2,648)	\$ (5,138)										
Note Interest Expense							\$ (370)									
Miscellaneous Expense	\$ (500)		\$ (100)	\$ (3,919)	\$ (144)	\$ (761)	\$ (740)	\$ (991)	\$ (14)							
Tax Expense Penalty	\$ (20)			\$ (14)	\$ (175)		\$ (2)	\$ (663)	\$ (278)							
Reserves	\$ (21,158)	\$ (21,158)	\$ (21,158)	\$ (64,958)	\$ (63,892)	\$ 31,044			\$ -							
Reserves 99-00	\$ (28,372)	\$ (28,372)	\$ (43,950)													
TOTAL Other Income & Expenses	\$ (5,178)	\$ (33,030)	\$ (550)	\$ (40,300)	\$ (31,272)	\$ 56,784	\$ 4,823	\$ 10,223	\$ 18,282							
PROFIT BEFORE TAXES	\$ 183,161	\$ 194,294	\$ 226,535	\$ 66,035	\$ 94,073	\$ 162,525	\$ 107,347	\$ 184,346	\$ 174,880							
Provisions for Taxes																
Fed Income Tax Admin	\$ 4,000	\$ 1,000	\$ 1,000	\$ -	\$ -	\$ 5,167	\$ 465	\$ 6,000	\$ 294							
TOTAL Provisions for Taxes	\$ 4,000	\$ 1,000	\$ 1,000	\$ -	\$ -	\$ 5,167	\$ 465	\$ 6,000	\$ 294							
NET PROFIT	\$ 179,161	\$ 193,294	\$ 225,535	\$ 66,035	\$ 94,073	\$ 157,358	\$ 106,882	\$ 178,346	\$ 174,586							



Lake Dam

DEPARTMENT NAME	BUDGET		BUDGET		ACTUAL		ACTUAL		ACTUAL		ACTUAL		ACTUAL	
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Sept-Aug 1992-1993	Sept-Aug 1993-1994	Sept-Aug 1994-1995	Sept-Aug 1995-1996	Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1997-1998	Oct-Sept 1998-1999
Revenue														
Bank Savings Account/Derby			\$ 500											
TOTAL Gross Revenue .	\$ -	\$ -	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenses														
Salaries	\$ 4,900	\$ 7,058	\$ 8,500	\$ 6,823	\$ 7,240	\$ 8,464	\$ 5,718	\$ 4,969	\$ 4,682					
Payroll Tax Exp.	\$ 735	\$ 1,230	\$ 1,020	\$ 867	\$ 994	\$ 1,179	\$ 644	\$ 537	\$ 526					
Health Ins Employees	\$ -	\$ -	\$ -	\$ 122	\$ 6	\$ 139	\$ 21	\$ -	\$ -					
Insurance	\$ 3,400	\$ 3,478	\$ 3,100	\$ 3,197	\$ 3,227	\$ 2,506	\$ 2,940	\$ 2,696	\$ 2,907					
Licenses & Permits	\$ 100	\$ 100	\$ 100	\$ 64	\$ 66	\$ 39	\$ 63	\$ 64	\$ 88					
Promotional Expense	\$ 200	\$ 500	\$ 500	\$ 120	\$ 200	\$ 11	\$ 159	\$ 17	\$ 239					
Repair & Maintenance	\$ 2,500	\$ 1,500	\$ 1,500	\$ 3,279	\$ 2,361	\$ 2,012	\$ 349	\$ 2,918	\$ 840					
Repair & Maint Equip	\$ 500	\$ 500	\$ 1,000	\$ -	\$ -	\$ -	\$ 147	\$ 44	\$ 482					
Security	\$ -	\$ -	\$ -	\$ 2,091	\$ -	\$ -	\$ -	\$ -	\$ -					
Service Contract	\$ -	\$ -	\$ 300	\$ -	\$ 536	\$ 240	\$ -	\$ 1,050	\$ -					
Supplies	\$ 1,200	\$ 4,300	\$ 3,500	\$ 4,755	\$ 2,854	\$ 1,536	\$ 1,685	\$ 1,124	\$ 1,356					
Travel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 158	\$ -	\$ -					
Water Tests Lakes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20	\$ -	\$ -					
Vehicle Expense	\$ 600	\$ 250	\$ 250	\$ 755	\$ 622	\$ 733	\$ 250	\$ 105	\$ -					
TOTAL Expenses	\$ 14,135	\$ 18,916	\$ 19,770	\$ 22,073	\$ 18,106	\$ 16,859	\$ 12,154	\$ 13,524	\$ 11,118					
OPERATING PROFIT	\$ (14,135)	\$ (18,916)	\$ (19,270)	\$ (22,073)	\$ (18,106)	\$ (16,859)	\$ (12,154)	\$ (13,524)	\$ (11,118)					
NET PROFIT	\$ (14,135)	\$ (18,916)	\$ (19,270)	\$ (22,073)	\$ (18,106)	\$ (16,859)	\$ (12,154)	\$ (13,524)	\$ (11,118)					
Capital Budget 1999-2000														
Treat Lake Leprechaun	\$9,500.00													
Replace Dam Dock	<del>\$21,000.00</del>													
Pave Ramp at Dam	<del>\$8,400.00</del>													
		\$38,900.00												

9500

# Lake Management

DEPARTMENT NAME	BUDGET Oct-Sept 1997-1998	BUDGET Oct-Sept 1998-1999	BUDGET Oct-Sept 1999-2000	ACTUAL Sept-Aug 1992-1993	ACTUAL Sept-Aug 1993-1994	ACTUAL Sept-Aug 1994-1995	ACTUAL Sept-Aug 1995-1996	ACTUAL Oct-Sept 1996-1997	ACTUAL Oct-Sept 1997-1998	ACTUAL Oct-Sept 1998-1999
Revenue										
In-Kind Services										
TOTAL Gross Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenses										
Salaries	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 592	\$ 344	\$ 57	
Payroll Tax Exp.	\$ 300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 51	\$ 37	\$ 7	
Bank Service Charges	\$ -	\$ -	\$ 50	\$ 40	\$ 40	\$ 40	\$ 40	\$ 55	\$ -	
Dues and Subscriptions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	
Grant Matching Funds	\$ 5,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,231	\$ 1,339	\$ 4,859	
Service Contract	\$ 11,100	\$ 4,600	\$ 8,000	\$ 27,302	\$ 23,189	\$ 1,723	\$ 2,156	\$ 8,221	\$ 9,065	
Telephone	\$ 100	\$ 100	\$ -	\$ -	\$ -	\$ 11	\$ 57	\$ 34	\$ -	
Vehicle Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 83	\$ -	\$ 102	\$ -	
TOTAL Expenses	\$ 18,900	\$ 4,700	\$ 8,050	\$ 27,342	\$ 23,229	\$ 1,857	\$ 38,127	\$ 10,132	\$ 14,087	\$ -
OPERATING PROFIT	\$ (18,900)	\$ (4,700)	\$ (8,050)	\$ (27,342)	\$ (23,229)	\$ (1,857)	\$ (38,127)	\$ (10,132)	\$ (14,087)	\$ -
Other Income & Expenses										
Interest Inc	\$ -	\$ -	\$ 200	\$ 675	\$ 316	\$ 182	\$ 455	\$ 187	\$ 274	
Miscellaneous In kind Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Miscellaneous Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (365)	\$ -	\$ -	
Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL Other Income & Expenses	\$ -	\$ -	\$ 200	\$ 675	\$ 316	\$ 182	\$ 90	\$ 187	\$ 274	\$ -
NET PROFIT	\$ (18,900)	\$ (4,700)	\$ (7,850)	\$ (26,667)	\$ (22,913)	\$ (1,675)	\$ (38,037)	\$ (9,945)	\$ (13,813)	\$ -

# Main nance

DEPARTMENT NAME	BUDGET		BUDGET		BUDGET		ACTUAL		ACTUAL		ACTUAL		ACTUAL	
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Sept-Aug 1992-1993	Sept-Aug 1993-1994	Sept-Aug 1994-1995	Sept-Aug 1995-1996	Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1998-1999
Revenue														
TOTAL Gross Revenue .	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenses														
Salaries	\$ 32,000	\$ 51,395	\$ 74,660	\$ 23,877	\$ 29,283	\$ 36,018	\$ 29,937	\$ 30,892	\$ 35,703					
Payroll Tax Exp.	\$ 4,800	\$ 6,118	\$ 8,959	\$ 3,314	\$ 3,970	\$ 4,563	\$ 4,015	\$ 4,216	\$ 3,887					
L & I Insurance	\$ 440	\$ -	\$ 1,995						\$ 1,023					
Health Ins Employees	\$ 2,640	\$ 2,640	\$ 5,184	\$ 1,311	\$ 2,604	\$ 3,517	\$ 2,520	\$ 2,623	\$ 1,877.33					
Advertising			\$ 200	\$ 100	\$ 67	\$ 12	\$ 9	\$ 143						
Dues & Subscriptions							\$ 15							
Education of Employees			\$ 1,000						\$ 225.89					
Equipment Rent	\$ 200	\$ 200	\$ 2,600			\$ 182	\$ 54	\$ 44	\$ 28.05					
Insurance	\$ 3,600	\$ 3,600	\$ 3,600	\$ 3,196	\$ 3,329	\$ 2,865	\$ 3,384	\$ 2,942	\$ 3,115					
Janitorial Contract		\$ 5,325	\$ -											
Licenses & Permits	\$ 240	\$ 240	\$ 500	\$ 831	\$ 751	\$ 446	\$ 245	\$ 208	\$ 510					
Repair & Maintenance	\$ 7,000	\$ 7,000	\$ 7,000	\$ 5,195	\$ 7,734	\$ 7,198	\$ 4,780	\$ 3,847	\$ 2,980					
Repair & Maint Equip	\$ 2,500	\$ 3,500	\$ 3,000	\$ -	\$ -	\$ -	\$ 2,925	\$ 2,209	\$ 2,245					
Service Contract	\$ 865	\$ 865	\$ 865	\$ -	\$ -	\$ 3,768	\$ -	\$ 3,953	\$ -					
Supplies	\$ 6,000	\$ 6,000	\$ 6,500	\$ 5,875	\$ 3,305	\$ 6,000	\$ 3,114	\$ 3,730	\$ 3,485					
Telephone	\$ 900	\$ 900	\$ 1,000	\$ 473	\$ 588	\$ 854	\$ 1,064	\$ 994	\$ 1,202					
Utilities	\$ 5,000	\$ 5,000	\$ 5,000	\$ 2,974	\$ 2,968	\$ 3,246	\$ 3,885	\$ 4,554	\$ 4,110					
Vehicle Expense	\$ 1,300	\$ 2,500	\$ 2,500	\$ 1,303	\$ 1,270	\$ 1,218	\$ 2,288	\$ 1,855	\$ 1,818					
TOTAL Expenses	\$ 67,485	\$ 95,283	\$ 124,563	\$ 48,449	\$ 55,869	\$ 69,887	\$ 58,235	\$ 62,210	\$ 62,208					
OPERATING PROFIT	\$ (67,485)	\$ (95,283)	\$ (124,563)	\$ (48,449)	\$ (55,869)	\$ (69,887)	\$ (58,235)	\$ (62,210)	\$ (62,208)					
NET PROFIT	\$ (67,485)	\$ (95,283)	\$ (124,563)	\$ (48,449)	\$ (55,869)	\$ (69,887)	\$ (58,235)	\$ (62,210)	\$ (62,208)					

DEPARTMENT NAME	BUDGET		BUDGET		BUDGET		ACTUAL		ACTUAL		ACTUAL		ACTUAL	
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Oct-Sept 1999-2000	Sept-Aug 1992-1993	Sept-Aug 1993-1994	Sept-Aug 1994-1995	Sept-Aug 1995-1996	Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1997-1998	Oct-Sept 1998-1999	
Security Dept 45														
Revenue														
TOTAL Gross Revenue .	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Expenses														
Service Contract	\$ 18,500	\$ 20,000	\$ 20,000	\$ 20,000	\$ -	\$ 13,271	\$ 15,278	\$ 15,330	\$ 16,517	\$ 18,422				
Supplies	\$ 300	\$ -	\$ -	\$ -	\$ -	\$ 169	\$ 52	\$ 339	\$ -	\$ -				
Telephone Anglia Beach	\$ 500	\$ 500	\$ 500	\$ 500	\$ -	\$ -	\$ -	\$ 363	\$ -	\$ 367				
Utilities Anglia Beach	\$ 450	\$ 450	\$ 450	\$ 450	\$ -	\$ -	\$ -	\$ -	\$ 94	\$ 248				
Vehicle Expense	\$ 250	\$ -	\$ -	\$ -	\$ 239	\$ -	\$ -	\$ 258	\$ 67	\$ -				
TOTAL Expenses	\$ 20,000	\$ 20,950	\$ 20,950	\$ 20,950	\$ 239	\$ 13,440	\$ 15,330	\$ 16,290	\$ 16,678	\$ 19,037	\$ -	\$ -	\$ -	
OPERATING PROFIT	\$ (20,000)	\$ (20,950)	\$ (20,950)	\$ (20,950)	\$ (239)	\$ (13,440)	\$ (15,330)	\$ (16,290)	\$ (16,678)	\$ (19,037)	\$ -	\$ -	\$ -	
NET PROFIT	\$ (20,000)	\$ (20,950)	\$ (20,950)	\$ (20,950)	\$ (239)	\$ (13,440)	\$ (15,330)	\$ (16,290)	\$ (16,678)	\$ (19,037)	\$ -	\$ -	\$ -	

# Architectural

DEPARTMENT NAME	BUDGET		BUDGET		BUDGET		ACTUAL		ACTUAL		ACTUAL		ACTUAL		ACTUAL		
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Oct-Sept 1999-2000	Sept-Aug 1992-1993	Sept-Aug 1993-1994	Sept-Aug 1994-1995	Sept-Aug 1995-1996	Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1997-1998	Oct-Sept 1998-1999
Revenue																	
Architectural Permit Fees	\$ 5,000	\$ 4,000	\$ 2,500	\$ 2,500	\$ 2,350	\$ 5,000	\$ 6,775	\$ 5,931	\$ 5,052	\$ 3,705	\$ 2,646	\$ 3,705	\$ 2,646	\$ 3,705	\$ 2,646	\$ 3,705	\$ 2,646
Architectural Penalty			\$ 250	\$ 250						\$ 459	\$ 250	\$ 459	\$ 250	\$ 459	\$ 250	\$ 459	\$ 250
TOTAL Gross Revenue	\$ 5,000	\$ 4,000	\$ 2,750	\$ 2,750	\$ 2,350	\$ 5,000	\$ 6,775	\$ 5,931	\$ 5,052	\$ 4,164	\$ 2,896	\$ 4,164	\$ 2,896	\$ 4,164	\$ 2,896	\$ 4,164	\$ 2,896
Expenses																	
Salaries	\$ 6,500	\$ 4,800	\$ 4,100	\$ 4,100	\$ 4,480	\$ 6,720	\$ 6,862	\$ 5,500	\$ 6,159	\$ 6,600	\$ 4,080	\$ 6,600	\$ 4,080	\$ 6,600	\$ 4,080	\$ 6,600	\$ 4,080
Payroll Tax Exp.	\$ 975	\$ 540	\$ 500	\$ 500	\$ 660	\$ 1,000	\$ 954	\$ 831	\$ 690	\$ 920	\$ 479	\$ 920	\$ 479	\$ 920	\$ 479	\$ 920	\$ 479
L & I Insurance	-	\$ 220	\$ 150	\$ 150	-	-	-	-	\$ 297	-	\$ 131	-	\$ 131	-	\$ 131	-	\$ 131
Legal Fees	\$ 150	\$ 300	\$ 300	\$ 300	-	-	-	\$ 148	\$ 402	\$ 125	\$ 8	\$ 402	\$ 125	\$ 125	\$ 8	\$ 402	\$ 125
Supplies	\$ 150	\$ 200	\$ 100	\$ 100	\$ 276	\$ 300	\$ 71	\$ 319	\$ 263	\$ 260	\$ 83	\$ 263	\$ 260	\$ 260	\$ 83	\$ 263	\$ 260
Vehicle Expense	\$ 60	\$ 300	\$ 350	\$ 350	-	-	-	\$ 56	\$ 398	\$ 405	\$ 341	\$ 398	\$ 405	\$ 405	\$ 341	\$ 398	\$ 405
TOTAL Expenses	\$ 7,835	\$ 6,360	\$ 5,500	\$ 5,500	\$ 5,416	\$ 8,020	\$ 7,887	\$ 6,854	\$ 8,209	\$ 8,310	\$ 5,122	\$ 8,209	\$ 5,122	\$ 8,310	\$ 5,122	\$ 8,310	\$ 5,122
OPERATING PROFIT	\$ (2,835)	\$ (2,360)	\$ (2,750)	\$ (2,750)	\$ (3,066)	\$ (3,020)	\$ (1,112)	\$ (923)	\$ (3,157)	\$ (4,146)	\$ (2,227)	\$ (3,157)	\$ (2,227)	\$ (4,146)	\$ (2,227)	\$ (4,146)	\$ (2,227)
NET PROFIT	\$ (2,835)	\$ (2,360)	\$ (2,750)	\$ (2,750)	\$ (3,066)	\$ (3,020)	\$ (1,112)	\$ (923)	\$ (3,157)	\$ (4,146)	\$ (2,227)	\$ (3,157)	\$ (2,227)	\$ (4,146)	\$ (2,227)	\$ (4,146)	\$ (2,227)





# Restaurant Lounge

DEPARTMENT NAME	BUDGET		BUDGET		BUDGET		ACTUAL		ACTUAL	
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999	
Revenue										
Lounge Beer/Wine Member	\$ 16,000	\$ 16,000	\$ 18,000	\$ 16,410	\$ 14,997					
Lounge Beer/Wine Public	\$ 2,100	\$ 2,100	\$ 2,600	\$ 1,920	\$ 814					
Lounge Liquor Member	\$ 40,000	\$ 39,000	\$ 39,000	\$ 39,635	\$ 35,457					
Lounge Liquor Public	\$ 5,000	\$ 3,000	\$ 3,000	\$ 4,410	\$ 1,704					
Lounge Cigarettes Member	\$ 2,000	\$ 2,000	\$ 2,000	\$ 1,871	\$ 2,384					
Lounge Dart Board Member	\$ 1,000	\$ 1,000	\$ 1,000	\$ 772	\$ 649					
Lounge Food Member	\$ 475	\$ -	\$ 3,200	\$ 371	\$ 9,306					
Restaurant Food Member	\$ 40,400	\$ 39,000	\$ 70,000	\$ 36,777	\$ 32,644					
Restaurant Food Public	\$ 2,000	\$ 1,000	\$ 3,000	\$ 1,090	\$ 110					
Restaurant Banquet Member	\$ 8,080	\$ 8,000	\$ 4,500	\$ 14,150	\$ 8,391					
Rest. Banquet Public (no liquor)	\$ 6,000	\$ 6,000	\$ 4,500	\$ 3,886	\$ 5,315					
Rest. Banquet Non-Club Event (liquor)			\$ 7,000		\$ 213					
Rest Hall Rent Members	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,250	\$ 1,413					
Rest Hall Rent Public	\$ 500	\$ 500	\$ 1,500	\$ 370	\$ 200					
Rest Meal Ticket Discount	\$ (600)	\$ (1,000)	\$ -	\$ (130)	\$ (430)					
TOTAL Gross Revenue	\$ 123,955	\$ 117,600	\$ 160,300	\$ 122,782	\$ 113,166					
Cost of Goods Sold										
Direct Cost										
Beginning Inventory Lounge					\$ 3,615					
Purchases Lounge	\$ 26,630	\$ 24,000	\$ 26,000	\$ 29,008	\$ 22,444					
Inventory Adjustment Lounge					\$ 1,712					
Ending Inventory Lounge				\$ (595)	\$ (3,585)					
Beginning Inventory Restaurant										
Purchases Restaurant	\$ 25,605	\$ 29,000	\$ 45,000	\$ (1,686)	\$ 44,900					
Ending Inventory Restaurant					\$ (2,191)					
TOTAL Direct Costs	\$ 52,235	\$ 53,000	\$ 71,000	\$ 67,432	\$ 71,490					
GROSS PROFIT	\$ 71,720	\$ 64,600	\$ 89,300	\$ 55,350	\$ 41,675					
Expenses										
Salaries	\$ 60,000	\$ 63,000	\$ 84,000	\$ 66,818	\$ 70,560					
Payroll Tax Exp.	\$ 6,600	\$ 6,600	\$ <del>7,531</del> 8,800	\$ 7,531	\$ 7,663					
L&I Ins	\$ 1,100	\$ 1,500	\$ 1,760	\$ 1,315	\$ 1,791					
Health Ins Employees	\$ 6,100	\$ 2,000	\$ 2,600	\$ 5,971	\$ 3,569					
Education of Employees	\$ 150	\$ 60	\$ -	\$ 70	\$ 40					
Wash Excise Tax	\$ 531	\$ 440	\$ 640	\$ 569	\$ 530					
Other Tax	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250					
Accounting Ryan Rest. Contract			\$ -	\$ 588	\$ -					
Advertising	\$ 250	\$ -	\$ -	\$ -	\$ 27					
Bad Debt Restaurant			\$ -	\$ -	\$ 205					
Bank Card to Administration	\$ 900	\$ -	\$ -	\$ 923	\$ 1,362					
Cash Over/Short	\$ 50	\$ 50	\$ 25	\$ 3	\$ 94					



# Restaurant Lounge

DEPARTMENT NAME	BUDGET		BUDGET		ACTUAL		ACTUAL	
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999		
Restaurant/Lounge Dept. 75								
Dues and Subscriptions	\$ 40	\$ 40	\$ 75	\$ 31	\$ 90			
Equipment Rent Dishwasher	\$ 1,990	\$ 2,100	\$ 2,100	\$ 2,307	\$ 2,267			
Insurance	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,182	\$ 3,322			
Janitorial	\$ 720	\$ -	\$ -	\$ 525	\$ 1,063			
Laundry	\$ 2,000	\$ 2,000	\$ 2,500	\$ 2,486	\$ 2,268			
Legal Restaurant Lease				\$ 731	\$ -			
License & Permits	\$ 1,500	\$ 2,200	\$ 2,200	\$ 1,510	\$ 2,533			
Promotional	\$ 250							
Repair & Maintenance	\$ 1,700	\$ 1,700	\$ 500	\$ 1,758	\$ 2,119			
Repair & Maint Equip	\$ 2,300	\$ 1,500	\$ 1,700	\$ 2,103	\$ 1,188			
Supplies	\$ 5,000	\$ 5,000	\$ 7,000	\$ 4,802	\$ 5,851			
Telephone	\$ 500	\$ 300	\$ -	\$ -	\$ 229			
Vehicle Expense	\$ 50	\$ 50	\$ -	\$ -	\$ 33			
TOTAL Expenses	\$ 95,481	\$ 92,290	\$ 117,650	\$ 103,473	\$ 107,055			
		<i>1080 +</i>	<i>118,930</i>					
OPERATING PROFIT	\$ (23,761)	\$ (27,690)	\$ (28,350)	\$ (48,123)	\$ (65,380)			
NET PROFIT	\$ (23,761)	\$ (27,690)	\$ (28,350)	\$ (48,123)	\$ (65,380)			
Note: 1999-2000 Gas Broiler Stove M & R Replacement			\$ 1,456.92					

**Social Youth! omm Support**

DEPARTMENT NAME	BUDGET	BUDGET	BUDGET	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Sept-Aug 1992-1993	Sept-Aug 1993-1994	Sept-Aug 1994-1995	Sept-Aug 1995-1996	Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999		
Revenue												
Entertainment Admission Social	\$ 3,000	\$ 3,000	\$ -	\$ 2,465	\$ 2,314	\$ 1,135	\$ 1,740	\$ 2,050	\$ 3,393			
Food Income Social	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ 1,206		\$ 633			
Liquor Income Social	\$ -	\$ -	\$ 1,200	\$ -	\$ -	\$ -	\$ 1,739					
Misc. Income Social Donation	\$ -	\$ -	\$ -	\$ 250	\$ 100	\$ 100						
Shirt Sales Anniversary	\$ -	\$ -	\$ 3,000	\$ 50	\$ 15			\$ 1,708				
Entertainment Books 98 Sales	\$ -	\$ -	\$ -	\$ -	\$ -							
TOTAL Gross Revenue .	\$ 3,000	\$ 3,000	\$ 9,200	\$ 2,765	\$ 2,429	\$ 1,235	\$ 7,051	\$ 3,758	\$ 4,026	\$ -		
Cost of Goods Sold												
Direct Cost												
Social Liquor Costs	\$ -	\$ 1,000	\$ 250						\$ 771			
Social Direct Costs	\$ -	\$ 400	\$ 4,500				\$ 9,002		\$ 228			
TOTAL Direct Costs	\$ -	\$ 1,400	\$ 4,750	\$ -	\$ -	\$ -	\$ 9,002	\$ -	\$ 999	\$ -		
GROSS PROFIT	\$ 3,000	\$ 1,600	\$ 4,450	\$ 2,765	\$ 2,429	\$ 1,235	\$ (1,951)	\$ 3,758	\$ 3,027	\$ -		
Expenses												
Salaries	\$ 600	\$ 600	\$ 600	\$ -	\$ -	\$ 206	\$ 604		\$ 50			
Payroll Tax Exp.	\$ -	\$ 66	\$ 66	\$ -	\$ -	\$ 32	\$ 65		\$ 6			
Wash Excise Tax	\$ 20	\$ 3	\$ -	\$ -	\$ -	\$ -	\$ 10	\$ 8	\$ -			
Equipment Rent	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 159		\$ 86			
Entertainers Social	\$ 3,000	\$ 3,000	\$ 2,000	\$ 3,100	\$ 3,587	\$ 1,920	\$ 2,350	\$ 4,025	\$ 1,262			
Newsletter Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 54		\$ 42			
Janitorial	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 59	\$ 90	\$ 35			
Office Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23						
Postage	\$ -	\$ 450	\$ 300	\$ -	\$ -	\$ -		\$ 238	\$ 420			
Promotional	\$ 1,500	\$ 2,500	\$ 2,000	\$ 2,490	\$ 2,846	\$ 1,413	\$ 1,343	\$ 2,210	\$ 2,362			
Promotional Community Support	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -			\$ 40			
Promotional Youth	\$ 1,000	\$ 1,800	\$ 1,500	\$ -	\$ -	\$ -			\$ 782			
Repair & Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 130					
Service Contract	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350	\$ 2,236	\$ 647			
Supplies	\$ 100	\$ 1,000	\$ 1,500	\$ -	\$ 368	\$ 274	\$ 151	\$ 394	\$ 809			
TOTAL Expenses	\$ 6,920	\$ 9,419	\$ 7,966	\$ 5,590	\$ 6,801	\$ 3,868	\$ 5,275	\$ 9,201	\$ 6,543	\$ -		
OPERATING PROFIT	\$ (3,920)	\$ (7,819)	\$ (3,516)	\$ (2,825)	\$ (4,372)	\$ (2,633)	\$ (7,226)	\$ (5,443)	\$ (3,516)	\$ -		
NET PROFIT	\$ (3,920)	\$ (7,819)	\$ (3,516)	\$ (2,825)	\$ (4,372)	\$ (2,633)	\$ (7,226)	\$ (5,443)	\$ (3,516)	\$ -		

*OK*

DEPARTMENT	AME	BUDGET		BUDGET		ACTUAL		ACTUAL		ACTUAL		ACTUAL		ACTUAL	
		Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Oct-Sept 1999-2000	Sept-Aug 1992-1993	Sept-Aug 1993-1994	Sept-Aug 1994-1995	Sept-Aug 1995-1996	Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999			
Revenue															
Water Dept Income		\$ 129,540	\$ 178,900	\$ 182,500	\$ 182,500	\$ 61,055	\$ 90,156	\$ 92,325	\$ 124,003	\$ 128,899	\$ 129,764				
Water Spigot Hook Up		\$ 100	\$ 250	\$ 350	\$ 350	\$ 3,297	\$ 5,945	\$ 3,550	\$ 120	\$ 80	\$ 160				
Water Valve Disconnect		\$ 102	\$ 250	\$ 1,200	\$ 1,200	\$ 70	\$ 350	\$ 40	\$ 40	\$ 123	\$ 200				
Water Valve Hook Up		\$ 2,040	\$ 7,700	\$ 5,000	\$ 5,000				\$ 2,640	\$ 1,215	\$ 1,755				
TOTAL Gross Revenue		\$ 131,782	\$ 187,100	\$ 189,050	\$ 189,050	\$ 64,422	\$ 96,451	\$ 95,915	\$ 126,803	\$ 130,317	\$ 131,879	\$ -			
Expenses															
Salaries		\$ 30,740	\$ 38,800	\$ 41,563	\$ 41,563	\$ 20,822	\$ 26,696	\$ 24,876	\$ 29,096	\$ 26,048	\$ 34,195				
Payroll Tax Exp.		\$ 3,381	\$ 2,270	\$ 3,626	\$ 3,626	\$ 2,854	\$ 3,414	\$ 3,122	\$ 3,129	\$ 2,742	\$ 3,710				
L&I Ins		\$ 390	\$ 350	\$ 450	\$ 450				\$ 414	\$ -	\$ 461				
Health Ins Employees		\$ 1,730	\$ 1,320	\$ 1,332	\$ 1,332	\$ 1,613	\$ 1,695	\$ 1,519	\$ 1,596	\$ 351	\$ 1,355				
Education of Employees		\$ 1,060	\$ 1,060	\$ 1,060	\$ 1,060					\$ -	\$ -				
Wash Excise Tax		\$ 6,360	\$ 8,360	\$ 9,178	\$ 9,178	\$ 3,257	\$ 4,619	\$ 4,767	\$ 6,300	\$ 6,479	\$ 6,119				
Accounting							\$ 35								
Advertising		\$ 100	\$ -	\$ 100	\$ 100				\$ -	\$ 49	\$ -				
Bad Debt Expense		\$ -	\$ -	\$ -	\$ -	\$ 170	\$ -	\$ 24		\$ -	\$ -				
Bank Service Charges		\$ 100	\$ 100	\$ 105	\$ 105	\$ 150	\$ 50	\$ 35	\$ -	\$ 60	\$ 29				
Dues & Subscriptions		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 144	\$ -				
Engineering Services		\$ 2,120	\$ 2,120	\$ 2,200	\$ 2,200										
Equipment Rent		\$ 689	\$ 700	\$ 750	\$ 750	\$ 182	\$ -	\$ 244	\$ 238	\$ 29	\$ 558				
Insurance		\$ 1,920	\$ 1,920	\$ 2,000	\$ 2,000	\$ 1,965	\$ 2,045	\$ 1,814	\$ 1,800	\$ 1,623	\$ 1,661				
Licenses & Permits		\$ 1,590	\$ 2,000	\$ 2,000	\$ 2,000	\$ 1,527	\$ 1,820	\$ 3,210	\$ 1,102	\$ 1,465	\$ 3,491				
Newsletter Expense		\$ 1,060	\$ 1,060	\$ 1,100	\$ 1,100	\$ -	\$ -	\$ -	\$ 282	\$ 96	\$ -				
Office Expense		\$ 1,802	\$ 2,700	\$ 2,800	\$ 2,800	\$ 1,523	\$ 1,545	\$ 1,388	\$ 1,611	\$ 1,444	\$ 1,033				
Postage		\$ 742	\$ 1,000	\$ 1,050	\$ 1,050	\$ 600	\$ 427	\$ 416	\$ 411	\$ 760	\$ 750				
Professional Services															
Repair & Maintenance		\$ 4,770	\$ 3,820	\$ 4,000	\$ 4,000	\$ 5,073	\$ 8,040	\$ 5,419	\$ 2,650	\$ 1,417	\$ 1,541				
Repair & Maint Equip		\$ 3,710	\$ 3,340	\$ 3,500	\$ 3,500				\$ 2,253	\$ 5,767	\$ 2,084				
Service Contract		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 706	\$ 852	\$ 271	\$ 8,212	\$ 4,964				
Supplies		\$ 7,950	\$ 6,750	\$ 7,050	\$ 7,050	\$ 4,914	\$ 4,757	\$ 4,738	\$ 7,309	\$ 2,711	\$ 4,751				
Telephone		\$ 1,272	\$ 1,200	\$ 1,250	\$ 1,250	\$ 836	\$ 837	\$ 837	\$ 902	\$ 1,025	\$ 1,057				
Utilities		\$ 16,960	\$ 17,850	\$ 18,500	\$ 18,500	\$ 9,409	\$ 11,360	\$ 12,959	\$ 15,552	\$ 16,240	\$ 16,826				
Vehicle Expense		\$ 1,166	\$ 1,460	\$ 1,550	\$ 1,550	\$ 607	\$ 781	\$ 856	\$ 897	\$ 2,139	\$ 1,808				
Water Test		\$ 1,060	\$ 1,500	\$ 1,560	\$ 1,560	\$ 1,046	\$ 1,793	\$ 1,828	\$ 727	\$ 1,300	\$ 1,102				
TOTAL Expenses		\$ 90,672	\$ 99,680	\$ 106,724	\$ 106,724	\$ 56,548	\$ 70,620	\$ 68,904	\$ 76,540	\$ 80,101	\$ 87,692	\$ -			
OPERATING PROFIT		\$ 41,110	\$ 87,420	\$ 82,326	\$ 82,326	\$ 7,874	\$ 25,831	\$ 27,011	\$ 50,263	\$ 50,216	\$ 44,187	\$ -			
Other Income & Expenses															
Service Charges		\$ 2,448	\$ -	\$ -	\$ -	\$ 1,220	\$ 1,468	\$ 1,581	\$ -	\$ -	\$ (2)				
Interest Inc		\$ 2,600	\$ 1,200	\$ 1,200	\$ 1,200	\$ 222	\$ (463)	\$ 608	\$ 1,769	\$ 3,043	\$ 1,837				
Miscellaneous Income		\$ 816	\$ 500	\$ 500	\$ 500	\$ 25,840	\$ 217	\$ 540	\$ 607	\$ -	\$ -				
Miscellaneous Expense		\$ -	\$ -	\$ -	\$ -	\$ -	\$ (135)	\$ (245)	\$ (505)	\$ (32)	\$ -				
FIT Water Dept						\$ (4,895)		\$ (9,072)							
Interest Expense Loan Water Meters				\$ -	\$ -										
Bank Loan Water Meter				\$ (50,725)	\$ (50,725)										
Reserves		\$ -	\$ (12,600)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
Reserves 2000		\$ (46,749)	\$ (76,520)	\$ (33,301)	\$ (33,301)				\$ (39,384)	\$ (36,400)	\$ -				

DEPARTMENT NAME	BUDGET		BUDGET		BUDGET		ACTUAL		ACTUAL		ACTUAL		ACTUAL	
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Oct-Sept 1999-2000	Sept-Aug 1992-1993	Sept-Aug 1993-1994	Sept-Aug 1994-1995	Sept-Aug 1995-1996	Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999	ACTUAL	ACTUAL	ACTUAL
Water Dept. 95	\$ (40,885)	\$ (87,420)	\$ (82,326)	\$ -	\$ 22,387	\$ 1,087	\$ (6,588)	\$ (37,513)	\$ (33,389)	\$ 1,835	\$ -	\$	\$	\$
TOTAL Other Income & Expenses	\$ 225	\$ -	\$ -	\$ -	\$ 30,261	\$ 26,918	\$ 20,423	\$ 12,750	\$ 16,827	\$ 46,021	\$ -	\$	\$	\$
NET PROFIT														
<b>Need to post NET PROFIT OF \$33,301.00 to Capital or Reserves.</b>														
Capital Budget (Improvements & Replacement Equipment)														
#1 Well-Clonakilty Loop														
St Andrews Line Replacement														
Pickup Share														
#3 B Booster Pump														
#1 New Booster Pump Replace														
#4 New Booster Pump Replace														
Totals:														

*Non-maintenance*



# Memorandum

**To:** Committee Chairperson  
**From:** Bill Buff Treasurer  
**Date:** August 19, 1999  
**Regarding:** 1999-2000 Budget Process

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The Committee Chairpersons are invited to attend the Special Board of Trustees Meeting August 28, 1999, at 9:00 A.M. The purpose of the meeting is to review the Operating and Capital budgets for 1999 – 2000.

**Cc:** Dick Lombard, President

LAKE LIMERICK COUNTRY CLUB  
790 E St Andrews Drive  
Shelton, WA 98584  
426-3581 Phone  
426-8922 Fax  
[lakelim@hctc.com](mailto:lakelim@hctc.com) E Mail

## Dues Budget

Estimated Worksheet

1998-1999 Annual Dues are \$310.00

<b>1999 - 2000 Worksheets</b>
-------------------------------

CPI Index is 2.3 % (US)	Base:	\$	310.00
	CPI Index	\$	7.13
	Totals:	\$	317.13

The Board has approved a 5% Reserve

	Base + CPI Index	\$	317.13
\$310.00 x 5% = \$15.50	5% Reserve	\$	15.50
	Totals:	\$	332.63

For Dues 1999 - 2000

Rounded to \$332.00

Number of Lots Used for Posting:

1,379 Lots

Final Reconciliation :	Lot/Year	Lot/Quarter	Budgets
Posted Capital Reserves			Lots x Dues
1999-2000 Base Dues	\$ 317.13	\$ 79.28	\$ 437,322.27
Capital Reserve (34%)	\$ 5.27	\$ 1.32	\$ 7,267.33
Lakes Reserve (66%)	\$ 10.23	\$ 2.56	\$ 14,107.17
Totals:	\$ 332.63	\$ 83.16	\$ 458,696.77
Totals Rounded Down:	\$ 332.00	\$ 83.00	\$ 457,828.00
<i>Totals Rounded Up:*</i>	\$ 336.00	\$ 84.00	\$ 463,344.00

\*Approved by BOT June 19, 1999

## Operating Budgets

### PRELIMINARY

1999 - 2000 Annual Budgets (Oct. 1, 99 to Sept.30,00)

Department	Revenue	Direct Costs	Expense	Capital
Administration	\$467,769.00		\$ 242,234.00	\$ 225,535.00
Architectural	\$2,750.00		\$ 5,500.00	\$ (2,750.00)
Golf	\$130,700.00		\$ 148,986.00	\$ (18,286.00)
Lake Management	\$0.00		\$ 7,850.00	\$ (7,850.00)
Lake/Dam	\$500.00		\$ 19,770.00	\$ (19,270.00)
Maintenance/Parks	\$0.00		\$ 124,563.00	\$ (124,563.00)
Restaurant/Lounge	\$160,300.00	\$ 71,000.00	\$ 117,650.00	\$ (28,350.00)
Security	\$0.00		\$ 20,950.00	\$ (20,950.00)
Social Events	\$9,200.00	\$ 4,750.00	\$ 7,966.00	\$ (3,516.00)
Water Dept	\$189,050.00		\$ 189,050.00	\$ -
<b>Totals:</b>	<b>\$960,269.00</b>	<b>\$ 75,750.00</b>	<b>\$ 884,519.00</b>	<b>\$ -</b>

\* Depreciation

**Note: Posted \$75,000.00 Depreciation**

\* Posted to Administration Line Item Titled "Depreciation" (\$)

Capital Reserves 1999-2000 total:

Posted to Administration Line Item Titled "Capital Reserves"

**Capital Budgets**

Committee Submitted Capital Budgets - Non Approved

Administration:

Lake Management

**Lake/Dam**

Treat Lake Leprechaun \$9,500.00

\$9,500.00

**Maintenance/Parks**

Truck \$15,500.00

Steam Cleaner \$3,000.00

Digital Camera \$1,000.00

\$19,500.00

**Restaurant/Lounge**

Carpet & Vinyl Great

Hall, Front Office, Side

Room \$10,000.00

Painting Great Hall \$4,000.00

**Totals:** \$14,000.00

Security

Water

Capital Budget (Improvements & Replacement Equipment)

# Vell-Clonakilty Loop \$ 8,000

## Operating Budgets

S* Andrews Line Replace	\$	30,000
F. up Share	\$	1,500
#3 B Booster Pump	\$	2,000
#1 New Booster Pump R	\$	2,500
#4 New Booster Pump R	\$	2,500
Totals:	\$	46,500
Grand Totals:	\$	<u>89,500.00</u>



# Administration

DEPARTMENT NAME	BUDGET		BUDGET		ACTUAL		ACTUAL		ACTUAL		ACTUAL	
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Sept-Aug 1992-1993	Sept-Aug 1993-1994	Sept-Aug 1994-1995	Sept-Aug 1995-1996	Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999		
Administration Dept. 05												
Revenue												
Assessments	\$ 369,304			\$ 253,021	\$ 265,386	\$ 288,068	\$ 309,157	\$ 338,185	\$ 363,601			
Dues - Per Lot (1379)	\$ 33,375	\$ 425,940	\$ 463,344	\$ 30,626	\$ 30,893	\$ 30,827	\$ 29,501	\$ 33,516	\$ 29,709			
Dues Social - Public	\$ 1,125	\$ 1,000	\$ 1,175	\$ 1,325	\$ 2,050	\$ 1,150	\$ 1,337	\$ 1,108	\$ 1,175			
Lease from Kiwanas (Bingo)							\$ 550	\$ 1,050				
Lien Fees	\$ 2,000	\$ 3,000	\$ 3,000	\$ 3,450	\$ 900	\$ 750	\$ 2,100	\$ 3,900	\$ 2,850			
NSF Check Fees	\$ 25	\$ 50	\$ 50				\$ 60	\$ 105	\$ 60			
Newsletter Income	\$ 200	\$ 200	\$ 200	\$ 73	\$ 248	\$ 109	\$ 206	\$ 280	\$ 199			
TOTAL Gross Revenue Admin.	\$ 406,029	\$ 430,190	\$ 467,769	\$ 288,495	\$ 299,477	\$ 320,904	\$ 342,911	\$ 378,144	\$ 397,594	\$ -		
Expenses												
Salaries Administ	\$ 58,500	\$ 47,000	\$ 62,000	\$ 36,207	\$ 38,490	\$ 42,995	\$ 56,609	\$ 56,954	\$ 48,223			
Payroll Tax Exp. Admin	\$ 5,850	\$ 4,700	\$ 7,440	\$ 3,986	\$ 4,166	\$ 4,724	\$ 5,884	\$ 5,942	\$ 4,947			
L&I Ins Admin	\$ 200	\$ 200	\$ 744				\$ 274	\$ 173	\$ 178			
Health Ins Employees	\$ 1,500						\$ 1,664	\$ 765	\$ 108			
Education of Employees	\$ 100	\$ 100	\$ 100				\$ 59					
Life Insurance Employees	\$ -		\$ -				\$ 201					
Wash Excise Tax Adm.	\$ 6,250	\$ 7,000	\$ 7,000	\$ 4,698	\$ 6,334	\$ 6,409	\$ 6,505	\$ 6,833	\$ 6,688			
Other Taxes Admin				\$ 10	\$ 10	\$ 15						
Pers Prop Tax Admin	\$ 780	\$ 1,200	\$ 1,200				\$ 589	\$ 721	\$ 1,076			
Property Tax	\$ 3,760	\$ 2,500	\$ 3,500	\$ 4,987	\$ 6,062	\$ 2,308	\$ 2,652	\$ 1,682	\$ 6,365			
Accounting	\$ 5,000	\$ 4,500	\$ 4,500	\$ 3,941	\$ 3,271	\$ 4,590	\$ 5,025	\$ 4,727	\$ 1,093			
Accounting Audit Ryan/Gardner	\$ -						\$ 3,988	\$ 5,962	\$ 5,077			
Accounting NFP Ryan/Gardner							\$ 4,375					
Advertising	\$ 100	\$ 100	\$ 100				\$ 207					
Bad Debt Expense	\$ 500	\$ 500	\$ 500	\$ 1,280	\$ 211	\$ 758			\$ 200			
Bank Service Charges	\$ 1,000	\$ 1,000	\$ 1,000	\$ 358	\$ 753	\$ 998	\$ 1,208	\$ 933	\$ 631			
Bank Card Discount		\$ 900	\$ 4,200									
Contributions	\$ 100	\$ 100	\$ 100	\$ 100		\$ 100	\$ 384	\$ 221	\$ 200			
Depreciation	\$ 64,500	\$ 69,416	\$ 75,000	\$ 59,632	\$ 60,014	\$ 82,530	\$ 76,904	\$ 53,191	\$ 92,345			
Dues & Subscriptions	\$ 400	\$ 400	\$ 400	\$ 365	\$ 477	\$ 576	\$ 260	\$ 215	\$ 215			
Equipfax												
Equipment Rent	\$ 100		\$ 100	\$ 1,326	\$ 1,805	\$ 1,955	\$ 45		\$ 10			
Insurance	\$ 7,500	\$ 7,500	\$ 7,000	\$ 8,494	\$ 5,994	\$ 6,881	\$ 7,025	\$ 6,061	\$ 6,589			
Janitorial Service Contract	\$ 6,500					\$ 3,137	\$ 8,193	\$ 6,512	\$ 7,290			
Interest Expense				\$ 910	\$ 1,829	\$ 825						
Legal Fees	\$ 2,500	\$ 1,500	\$ 10,000	\$ 5,381	\$ 1,160	\$ 3,056	\$ 2,194	\$ 1,799	\$ 7,060			
Licenses & Permits	\$ 350	\$ 350	\$ 400	\$ 50	\$ 145	\$ 105	\$ 312	\$ 293	\$ 393			
Newsletter Expense	\$ 3,500	\$ 3,500	\$ 5,000	\$ 1,774	\$ 1,924	\$ 3,609	\$ 5,919	\$ 3,104	\$ 4,565			
Office Expense	\$ 5,000	\$ 5,000	\$ 5,000	\$ 4,425	\$ 4,503	\$ 4,297	\$ 5,616	\$ 5,012	\$ 4,505			
Postage	\$ 6,000	\$ 7,000	\$ 7,500	\$ 6,022	\$ 6,407	\$ 8,770	\$ 7,981	\$ 6,758	\$ 7,020			
Promotional Expense	\$ 300	\$ 300	\$ 300	\$ 661	\$ 770	\$ 242	\$ 192	\$ 222	\$ 55			
Repair & Maintenance	\$ 8,500	\$ 8,500	\$ 8,500	\$ 9,032	\$ 8,661	\$ 12,613	\$ 8,498	\$ 8,469	\$ 7,905			
Repair & Maint Equip	\$ 500	\$ 500	\$ 500				\$ 762	\$ 591	\$ 814			
Security				\$ 11,880								

**Administration**

DEPARTMENT NAME	BUDGET		BUDGET		BUDGET		ACTUAL		ACTUAL		ACTUAL		ACTUAL	
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Oct-Sept 1992-1993	Sept-Aug 1993-1994	Sept-Aug 1994-1995	Sept-Aug 1995-1996	Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999	ACTUAL	ACTUAL	ACTUAL	ACTUAL
Service Contract	\$ 1,800	\$ 1,500	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ 1,900	\$ 1,431	\$ 818				
Supplies	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,007	\$ 1,769	\$ 1,896	\$ 2,448	\$ 1,577	\$ 2,145	\$ 2,145				
Telephone	\$ 3,000	\$ 4,000	\$ 4,000	\$ 3,936	\$ 3,579	\$ 1,833	\$ 3,074	\$ 4,097	\$ 3,795	\$ 3,795				
Utilities	\$ 21,000	\$ 21,000	\$ 21,000	\$ 10,968	\$ 15,295	\$ 19,235	\$ 18,594	\$ 18,710	\$ 19,667	\$ 19,667				
Vehicle Expense	\$ 1,100	\$ 1,100	\$ 1,100	\$ 730	\$ 503	\$ 706	\$ 905	\$ 1,007	\$ 676	\$ 676				
TOTAL Expenses	\$ 217,690	\$ 202,866	\$ 240,684	\$ 182,160	\$ 174,132	\$ 215,163	\$ 240,387	\$ 204,021	\$ 240,996	\$ -				
<b>OPERATING PROFIT</b>	\$ 188,339	\$ 227,324	\$ 227,085	\$ 106,335	\$ 125,345	\$ 105,741	\$ 102,524	\$ 174,123	\$ 156,598	\$ -				
Other Income & Expenses														
Service Charges Admin	\$ 12,000	\$ 12,000	\$ 12,000	\$ 7,803	\$ 9,331	\$ 9,245	\$ 10,303	\$ 12,913	\$ 12,496	\$ 12,496				
Gain Disposal of Assets				\$ 9,739	\$ 20,220	\$ 6,740	\$ (10,196)		\$ 4,216					
Interest Inc Admin	\$ 3,000	\$ 3,500	\$ 500	\$ 1,896	\$ 2,211	\$ 2,785	\$ 1,254	\$ 3,285	\$ 848	\$ 848				
Miscellaneous Income	\$ 1,500	\$ 1,000	\$ 1,000	\$ 14,629	\$ 3,825	\$ 12,869	\$ 4,574	\$ (4,321)	\$ 1,015	\$ 1,015				
Loss Disposal of Assets				\$ (5,476)	\$ (2,648)	\$ (5,138)								
Note Interest Expense							\$ (370)							
Miscellaneous Expense	\$ (500)		\$ (100)	\$ (3,919)	\$ (144)	\$ (761)	\$ (740)	\$ (991)	\$ (14)	\$ (14)				
Tax Expense Penalty	\$ (20)			\$ (14)	\$ (175)		\$ (2)	\$ (663)	\$ (278)	\$ (278)				
Reserves	\$ (21,158)	\$ (21,158)		\$ (64,958)	\$ (63,892)	\$ 31,044			\$ -	\$ -				
Reserves 99-00		\$ (28,372)	\$ (13,950)											
TOTAL Other Income & Expenses	\$ (5,178)	\$ (33,030)	\$ (550)	\$ (40,300)	\$ (31,272)	\$ 56,784	\$ 4,823	\$ 10,223	\$ 18,282	\$ -				
<b>PROFIT BEFORE TAXES</b>	\$ 183,161	\$ 194,294	\$ 226,535	\$ 66,035	\$ 94,073	\$ 162,525	\$ 107,347	\$ 184,346	\$ 174,880	\$ -				
Provisions for Taxes														
Fed Income Tax Admin	\$ 4,000	\$ 1,000	\$ 1,000	\$ -	\$ -	\$ 5,167	\$ 465	\$ 6,000	\$ 294	\$ 1,000				
TOTAL Provisions for Taxes	\$ 4,000	\$ 1,000	\$ 1,000	\$ -	\$ -	\$ 5,167	\$ 465	\$ 6,000	\$ 294	\$ 1,000				
<b>NET PROFIT</b>	\$ 179,161	\$ 193,294	\$ 225,535	\$ 66,035	\$ 94,073	\$ 157,358	\$ 106,882	\$ 178,346	\$ 174,586	\$ (1,000)				

DEPARTMENT NAME	BUDGET		BUDGET		ACTUAL		ACTUAL		ACTUAL		ACTUAL	
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Oct-Sept 1992-1993	Sept-Aug 1993-1994	Sept-Aug 1994-1995	Sept-Aug 1995-1996	Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999		
Revenue												
Bank Savings Account/Derby			\$ 500									
TOTAL Gross Revenue	\$ -	\$ -	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenses												
Salaries	\$ 4,900	\$ 7,058	\$ 8,500	\$ 6,823	\$ 7,240	\$ 8,464	\$ 5,718	\$ 4,969	\$ 4,682			
Payroll Tax Exp.	\$ 735	\$ 1,230	\$ 1,020	\$ 867	\$ 994	\$ 1,179	\$ 644	\$ 537	\$ 526			
Health Ins Employees	\$ -	\$ -	\$ -	\$ 122	\$ 6	\$ 139	\$ 21	\$ -	\$ -			
Insurance	\$ 3,400	\$ 3,478	\$ 3,100	\$ 3,197	\$ 3,227	\$ 2,506	\$ 2,940	\$ 2,696	\$ 2,907			
Licenses & Permits	\$ 100	\$ 100	\$ 100	\$ 64	\$ 66	\$ 39	\$ 63	\$ 64	\$ 88			
Promotional Expense	\$ 200	\$ 500	\$ 500	\$ 120	\$ 200	\$ 11	\$ 159	\$ 17	\$ 239			
Repair & Maintenance	\$ 2,500	\$ 1,500	\$ 1,500	\$ 3,279	\$ 2,361	\$ 2,012	\$ 349	\$ 2,918	\$ 840			
Repair & Maint Equip	\$ 500	\$ 500	\$ 1,000	\$ -	\$ -	\$ -	\$ 147	\$ 44	\$ 482			
Security	\$ -	\$ -	\$ -	\$ 2,091	\$ -	\$ -	\$ -	\$ -	\$ -			
Service Contract	\$ -	\$ -	\$ 300	\$ -	\$ 536	\$ 240	\$ -	\$ 1,050	\$ -			
Supplies	\$ 1,200	\$ 4,300	\$ 3,500	\$ 4,755	\$ 2,854	\$ 1,536	\$ 1,685	\$ 1,124	\$ 1,356			
Travel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 158	\$ -	\$ -			
Water Tests Lakes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20	\$ -	\$ -			
Vehicle Expense	\$ 600	\$ 250	\$ 250	\$ 755	\$ 622	\$ 733	\$ 250	\$ 105	\$ -			
TOTAL Expenses	\$ 14,135	\$ 18,916	\$ 19,770	\$ 22,073	\$ 18,106	\$ 16,859	\$ 12,154	\$ 13,524	\$ 11,118	\$ -		
OPERATING PROFIT	\$ (14,135)	\$ (18,916)	\$ (19,270)	\$ (22,073)	\$ (18,106)	\$ (16,859)	\$ (12,154)	\$ (13,524)	\$ (11,118)	\$ -		
NET PROFIT	\$ (14,135)	\$ (18,916)	\$ (19,270)	\$ (22,073)	\$ (18,106)	\$ (16,859)	\$ (12,154)	\$ (13,524)	\$ (11,118)	\$ -		
Capital Budget 1999-2000												
Treat Lake Leprechaun	\$9,500.00											
Replace Dam Dock	\$21,000.00											
Pave Ramp at Dam	\$8,400.00											
		\$38,900.00										

# Lake Management

DEPARTMENT NAME	BUDGET		BUDGET		BUDGET		ACTUAL		ACTUAL		ACTUAL		ACTUAL	
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Oct-Sept 1992-1993	Sept-Aug 1993-1994	Sept-Aug 1994-1995	Sept-Aug 1995-1996	Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999	ACTUAL	ACTUAL	ACTUAL	ACTUAL
Revenue														
In-Kind Services														
TOTAL Gross Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenses														
Salaries	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 592	\$ 344	\$ 57					
Payroll Tax Exp.	\$ 300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 51	\$ 37	\$ 7					
Bank Service Charges	\$ -	\$ -	\$ 50	\$ 40	\$ 40	\$ 40	\$ 40	\$ 55	\$ -					
Dues and Subscriptions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100					
Grant Matching Funds	\$ 5,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,231	\$ 1,339	\$ 4,859					
Service Contract	\$ 11,100	\$ 4,600	\$ 8,000	\$ 27,302	\$ 23,189	\$ 1,723	\$ 2,156	\$ 8,221	\$ 9,065					
Telephone	\$ 100	\$ 100	\$ -	\$ -	\$ -	\$ 11	\$ 57	\$ 34	\$ -					
Vehicle Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 83	\$ -	\$ 102	\$ -					
TOTAL Expenses	\$ 18,900	\$ 4,700	\$ 8,050	\$ 27,342	\$ 23,229	\$ 1,857	\$ 38,127	\$ 10,132	\$ 14,087					
OPERATING PROFIT	\$ (18,900)	\$ (4,700)	\$ (8,050)	\$ (27,342)	\$ (23,229)	\$ (1,857)	\$ (38,127)	\$ (10,132)	\$ (14,087)					
Other Income & Expenses														
Interest Inc	\$ -	\$ -	\$ 200	\$ 675	\$ 316	\$ 182	\$ 455	\$ 187	\$ 274					
Miscellaneous In kind Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -					
Miscellaneous Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (365)	\$ -	\$ -					
Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -					
TOTAL Other Income & Expenses	\$ -	\$ -	\$ 200	\$ 675	\$ 316	\$ 182	\$ 90	\$ 187	\$ 274					
NET PROFIT	\$ (18,900)	\$ (4,700)	\$ (7,850)	\$ (26,667)	\$ (22,913)	\$ (1,675)	\$ (38,037)	\$ (9,945)	\$ (13,813)					

# Maintenance

DEPARTMENT NAME	BUDGET		BUDGET		BUDGET		ACTUAL		ACTUAL		ACTUAL		ACTUAL	
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Sept-Aug 1992-1993	Sept-Aug 1993-1994	Sept-Aug 1994-1995	Sept-Aug 1995-1996	Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1998-1999
Revenue														
TOTAL Gross Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenses														
Salaries	\$ 32,000	\$ 51,395	\$ 74,660	\$ 23,877	\$ 29,283	\$ 36,018	\$ 29,937	\$ 30,892	\$ 35,703					
Payroll Tax Exp.	\$ 4,800	\$ 6,118	\$ 8,959	\$ 3,314	\$ 3,970	\$ 4,563	\$ 4,015	\$ 4,216	\$ 3,887					
L & I Insurance	\$ 440	\$ -	\$ 1,995						\$ 1,023					
Health Ins Employees	\$ 2,640	\$ 2,640	\$ 5,184	\$ 1,311	\$ 2,604	\$ 3,517	\$ 2,520	\$ 2,623	\$ 1,877.33					
Advertising			\$ 200	\$ 100	\$ 67	\$ 12	\$ 9	\$ 143						
Dues & Subscriptions							\$ 15							
Education of Employees			\$ 1,000						\$ 225.89					
Equipment Rent	\$ 200	\$ 200	\$ 2,600			\$ 182	\$ 54	\$ 44	\$ 28.05					
Insurance	\$ 3,600	\$ 3,600	\$ 3,600	\$ 3,196	\$ 3,329	\$ 2,865	\$ 3,384	\$ 2,942	\$ 3,115					
Janitorial Contract		\$ 5,325	\$ -											
Licenses & Permits	\$ 240	\$ 240	\$ 500	\$ 831	\$ 751	\$ 446	\$ 245	\$ 208	\$ 510					
Repair & Maintenance	\$ 7,000	\$ 7,000	\$ 7,000	\$ 5,195	\$ 7,734	\$ 7,198	\$ 4,780	\$ 3,847	\$ 2,980					
Repair & Maint Equip	\$ 2,500	\$ 3,500	\$ 3,000	\$ -	\$ -	\$ -	\$ 2,925	\$ 2,209	\$ 2,245					
Service Contract	\$ 865	\$ 865	\$ 865	\$ -	\$ -	\$ 3,768	\$ -	\$ 3,953	\$ -					
Supplies	\$ 6,000	\$ 6,000	\$ 6,500	\$ 5,875	\$ 3,305	\$ 6,000	\$ 3,114	\$ 3,730	\$ 3,485					
Telephone	\$ 900	\$ 900	\$ 1,000	\$ 473	\$ 588	\$ 854	\$ 1,064	\$ 994	\$ 1,202					
Utilities	\$ 5,000	\$ 5,000	\$ 5,000	\$ 2,974	\$ 2,968	\$ 3,246	\$ 3,885	\$ 4,554	\$ 4,110					
Vehicle Expense	\$ 1,300	\$ 2,500	\$ 2,500	\$ 1,303	\$ 1,270	\$ 1,218	\$ 2,288	\$ 1,855	\$ 1,818					
TOTAL Expenses	\$ 67,485	\$ 95,283	\$ 124,563	\$ 48,449	\$ 55,869	\$ 69,887	\$ 58,235	\$ 62,210	\$ 62,208					
OPERATING PROFIT	\$ (67,485)	\$ (95,283)	\$ (124,563)	\$ (48,449)	\$ (55,869)	\$ (69,887)	\$ (58,235)	\$ (62,210)	\$ (62,208)					
NET PROFIT	\$ (67,485)	\$ (95,283)	\$ (124,563)	\$ (48,449)	\$ (55,869)	\$ (69,887)	\$ (58,235)	\$ (62,210)	\$ (62,208)					

**Security**

DEPARTMENT NAME	BUDGET		BUDGET		ACTUAL		ACTUAL		ACTUAL		ACTUAL	
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Sept-Aug 1992-1993	Sept-Aug 1993-1994	Sept-Aug 1994-1995	Sept-Aug 1995-1996	Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999		
Revenue												
TOTAL Gross Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenses												
Service Contract	\$ 18,500	\$ 20,000	\$ 20,000	\$ -	\$ 13,271	\$ 15,278	\$ 15,330	\$ 16,517	\$ 18,422			
Supplies	\$ 300	\$ -	\$ -	\$ -	\$ 169	\$ 52	\$ 339	\$ -	\$ -			
Telephone Anglia Beach	\$ 500	\$ 500	\$ 500	\$ -	\$ -	\$ -	\$ 363	\$ -	\$ 367			
Utilities Anglia Beach	\$ 450	\$ 450	\$ 450	\$ -	\$ -	\$ -	\$ -	\$ 94	\$ 248			
Vehicle Expense	\$ 250	\$ -	\$ -	\$ 239	\$ -	\$ -	\$ 258	\$ 67	\$ -			
TOTAL Expenses	\$ 20,000	\$ 20,950	\$ 20,950	\$ 239	\$ 13,440	\$ 15,330	\$ 16,290	\$ 16,678	\$ 19,037	\$ -		
OPERATING PROFIT	\$ (20,000)	\$ (20,950)	\$ (20,950)	\$ (239)	\$ (13,440)	\$ (15,330)	\$ (16,290)	\$ (16,678)	\$ (19,037)	\$ -		
NET PROFIT	\$ (20,000)	\$ (20,950)	\$ (20,950)	\$ (239)	\$ (13,440)	\$ (15,330)	\$ (16,290)	\$ (16,678)	\$ (19,037)	\$ -		

# Architectural

DEPARTMENT NAME	BUDGET		BUDGET		BUDGET		ACTUAL		ACTUAL		ACTUAL		ACTUAL	
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Oct-Sept 1992-1993	Sept-Aug 1993-1994	Sept-Aug 1994-1995	Sept-Aug 1995-1996	Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1997-1998	Oct-Sept 1998-1999
Architectural Dept. 55														
Revenue														
Architectural Permit Fees	\$ 5,000	\$ 4,000	\$ 2,500	\$ 2,350	\$ 5,000	\$ 6,775	\$ 5,931	\$ 5,052	\$ 3,705	\$ 2,646				
Architectural Penalty			\$ 250						\$ 459	\$ 250				
TOTAL Gross Revenue	\$ 5,000	\$ 4,000	\$ 2,750	\$ 2,350	\$ 5,000	\$ 6,775	\$ 5,931	\$ 5,052	\$ 4,164	\$ 2,896				
Expenses														
Salaries	\$ 6,500	\$ 4,800	\$ 4,100	\$ 4,480	\$ 6,720	\$ 6,862	\$ 5,500	\$ 6,159	\$ 6,600	\$ 4,080				
Payroll Tax Exp.	\$ 975	\$ 540	\$ 500	\$ 660	\$ 1,000	\$ 954	\$ 831	\$ 690	\$ 920	\$ 479				
L & I Insurance		\$ 220	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ 297	\$ -	\$ 131				
Legal Fees	\$ 150	\$ 300	\$ 300	\$ -	\$ -	\$ -	\$ 148	\$ 402	\$ 125	\$ 8				
Supplies	\$ 150	\$ 200	\$ 100	\$ 276	\$ 300	\$ 71	\$ 319	\$ 263	\$ 260	\$ 83				
Vehicle Expense	\$ 60	\$ 300	\$ 350	\$ -	\$ -	\$ -	\$ 56	\$ 398	\$ 405	\$ 341				
TOTAL Expenses	\$ 7,835	\$ 6,360	\$ 5,500	\$ 5,416	\$ 8,020	\$ 7,887	\$ 6,854	\$ 8,209	\$ 8,310	\$ 5,122				
OPERATING PROFIT	\$ (2,835)	\$ (2,360)	\$ (2,750)	\$ (3,066)	\$ (3,020)	\$ (1,112)	\$ (923)	\$ (3,157)	\$ (4,146)	\$ (2,227)				
NET PROFIT	\$ (2,835)	\$ (2,360)	\$ (2,750)	\$ (3,066)	\$ (3,020)	\$ (1,112)	\$ (923)	\$ (3,157)	\$ (4,146)	\$ (2,227)				

DEPARTMENT NAME	BUDGET		BUDGET		ACTUAL		ACTUAL		ACTUAL		ACTUAL	
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Oct-Sept 1992-1993	Sept-Aug 1993-1994	Sept-Aug 1994-1995	Sept-Aug 1995-1996	Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999		
Revenue												
Annuals Members	\$ 47,000	\$ 45,000	\$ 52,500	\$ 37,796	\$ 37,214	\$ 39,797	\$ 41,466	\$ 42,433	\$ 41,847			
Annuals Public	\$ 6,000	\$ 5,400	\$ 5,700	\$ 7,451	\$ 9,031	\$ 10,220	\$ 6,609	\$ 5,649	\$ 4,402			
Golf Youth Card/Member	\$ -	\$ 200	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ 204	\$ 241			
Dailies Members	\$ 14,380	\$ 19,750	\$ 15,000	\$ 16,531	\$ 16,223	\$ 11,771	\$ 16,377	\$ 19,544	\$ 20,849			
Dailies Public	\$ 68,000	\$ 58,000	\$ 68,000	\$ 52,444	\$ 72,169	\$ 70,265	\$ 54,908	\$ 46,062	\$ 57,014			
Golf Cart Shed Rental	\$ 4,600	\$ 4,600	\$ 4,600	\$ 4,488.00	\$ 4,536.00	\$ 4,560	\$ 4,560	\$ 4,448	\$ 4,520			
Golf Cart Rental						\$ 161						
Golf Lease Revenue	\$ 6,000	\$ 6,000	\$ 6,000	\$ -	\$ -	\$ -	\$ 2,500	\$ 6,000	\$ 6,000			
Golf Trail Fees Member	\$ 4,800	\$ 5,000	\$ 5,000	\$ 4,256.00	\$ 4,200.00	\$ 4,913	\$ 5,475	\$ 5,240	\$ 5,095			
Golf Trail Fees Public	\$ 200	\$ 250	\$ 200	\$ -	\$ -	\$ -	\$ 300	\$ 250	\$ 250			
Golf Equipment Lease	\$ (42,760)	\$ (26,500)	\$ (26,500)	\$ -	\$ -	\$ -	\$ (25,529)	\$ (33,823)	\$ (40,092)			
TOTAL Gross Revenue	\$ 108,220	\$ 117,700	\$ 130,700	\$ 122,966	\$ 143,373	\$ 141,526	\$ 106,827	\$ 96,007	\$ 100,126	\$ -		
Expenses												
Salaries	\$ 70,040	\$ 70,141	\$ 78,348	\$ 58,592	\$ 64,641	\$ 66,457	\$ 65,364	\$ 75,486	\$ 76,192			
Payroll Tax Exp.	\$ 7,700	\$ 7,214	\$ 7,540	\$ 8,001	\$ 8,711	\$ 8,687	\$ 7,076	\$ 7,894	\$ 7,785			
L&I Ins	\$ 1,490	\$ 1,350	\$ 1,243	\$ -	\$ -	\$ -	\$ 1,628	\$ 1,243	\$ 1,631			
Health Ins Employees	\$ 4,580	\$ 3,966	\$ 3,000	\$ 2,886	\$ 2,235	\$ 4,226	\$ 4,603	\$ 3,966	\$ 3,624			
Education of Employees	\$ -	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 145	\$ 257			
Wash Excise Tax	\$ 250	\$ 275	\$ 275	\$ 538	\$ 634	\$ 622	\$ 469	\$ 377	\$ 397			
Advertising	\$ 100	\$ 50	\$ 50	\$ 152	\$ 194	\$ 296	\$ 165	\$ 305	\$ 158			
Cash Over/Short	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 43	\$ (36)	\$ -	\$ -			
Dues and Subscriptions												
Equipment Rent	\$ 250	\$ 2,500	\$ 2,500	\$ 365	\$ 143	\$ 234	\$ 282	\$ 103	\$ 235			
Insurance	\$ 5,000	\$ 4,100	\$ 4,100	\$ 5,411	\$ 5,632	\$ 4,246	\$ 4,968	\$ 4,038	\$ 4,153			
Licenses & Permits	\$ 500	\$ 500	\$ 500	\$ 329	\$ 380	\$ 259	\$ 290	\$ 443	\$ 215			
Repair & Maintenance	\$ 8,000	\$ 7,000	\$ 6,000	\$ 12,061	\$ 10,912	\$ 13,967	\$ 4,330	\$ 5,588	\$ 6,274			
Repair & Maintenance Pro Shop												
Repair & Maint Equip	\$ 5,000	\$ 6,000	\$ 10,000				\$ 8,765	\$ 7,676	\$ 7,455			
Service Contract	\$ 2,000	\$ 3,000	\$ 4,500	\$ -		\$ 6,688	\$ -	\$ 3,190	\$ 2,170			
Supplies	\$ 12,000	\$ 10,000	\$ 9,000	\$ 13,996	\$ 17,250	\$ 18,556	\$ 14,284	\$ 10,550	\$ 10,331			
Supplies Fertilizer/Pesticide	\$ 7,500	\$ 10,000	\$ 13,000					\$ 6,594	\$ 8,177			
Telephone	\$ -	\$ 900	\$ 900	\$ 526	\$ 563	\$ 920	\$ 671	\$ -	\$ 564			
Travel	\$ 30	\$ 30	\$ 30				\$ 20					
Utilities	\$ 5,000	\$ 4,000	\$ 4,000	\$ 6,069	\$ 7,037	\$ 9,008	\$ 5,340	\$ 3,275	\$ 2,121			
Vehicle Expense	\$ 1,500	\$ 2,000	\$ 2,000	\$ 1,311	\$ 1,262	\$ 1,109	\$ 2,862	\$ 2,125	\$ 2,436			
TOTAL Expenses	\$ 130,940	\$ 133,276	\$ 148,986	\$ 110,237	\$ 119,594	\$ 135,318	\$ 121,081	\$ 132,998	\$ 137,154	\$ -		
OPERATING PROFIT	\$ (22,720)	\$ (15,576)	\$ (18,286)	\$ 12,729	\$ 23,779	\$ 6,208	\$ (14,254)	\$ (36,991)	\$ (37,028)	\$ -		
NET PROFIT	\$ (22,720)	\$ (15,576)	\$ (18,286)	\$ 12,729	\$ 23,779	\$ 6,208	\$ (14,254)	\$ (36,991)	\$ (37,028)	\$ -		





# Restaurant Lounge

DEPARTMENT NAME	BUDGET		BUDGET		JUDGET		ACTUAL		ACTUAL	
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1998-1999
Revenue										
Lounge Beer/Wine Member	\$ 16,000	\$ 16,000	\$ 18,000	\$ 16,410	\$ 14,997					
Lounge Beer/Wine Public	\$ 2,100	\$ 2,100	\$ 2,600	\$ 1,920	\$ 814					
Lounge Liquor Member	\$ 40,000	\$ 39,000	\$ 39,000	\$ 39,635	\$ 35,457					
Lounge Liquor Public	\$ 5,000	\$ 3,000	\$ 3,000	\$ 4,410	\$ 1,704					
Lounge Cigarettes Member	\$ 2,000	\$ 2,000	\$ 2,000	\$ 1,871	\$ 2,384					
Lounge Dart Board Member	\$ 1,000	\$ 1,000	\$ 1,000	\$ 772	\$ 649					
Lounge Food Member	\$ 475	\$ -	\$ 3,200	\$ 371	\$ 9,306					
Restaurant Food Member	\$ 40,400	\$ 39,000	\$ 70,000	\$ 36,777	\$ 32,644					
Restaurant Food Public	\$ 2,000	\$ 1,000	\$ 3,000	\$ 1,090	\$ 110					
Restaurant Banquet Member	\$ 8,080	\$ 8,000	\$ 4,500	\$ 14,150	\$ 8,391					
Rest. Banquet Public (no liquor)	\$ 6,000	\$ 6,000	\$ 4,500	\$ 3,886	\$ 5,315					
Rest. Banquet Non-Club Event (liquor)			\$ 7,000		\$ 213					
Rest Hall Rent Members	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,250	\$ 1,413					
Rest. Hall Rent Public	\$ 500	\$ 500	\$ 1,500	\$ 370	\$ 200					
Rest Meal Ticket Discount	\$ (600)	\$ (1,000)	\$ -	\$ (130)	\$ (430)					
TOTAL Gross Revenue	\$ 123,955	\$ 117,600	\$ 160,300	\$ 122,782	\$ 113,166	\$ -				
Cost of Goods Sold										
Direct Cost										
Beginning Inventory Lounge					\$ 3,615					
Purchases Lounge	\$ 26,630	\$ 24,000	\$ 26,000	\$ 29,008	\$ 22,444					
Inventory Adjustment Lounge					\$ 1,712					
Ending Inventory Lounge					\$ (595)					
Beginning Inventory Restaurant					\$ 40,705					
Purchases Restaurant	\$ 25,605	\$ 29,000	\$ 45,000	\$ (1,686)	\$ 44,900					
Ending Inventory Restaurant					\$ (2,191)					
TOTAL Direct Costs	\$ 52,235	\$ 53,000	\$ 71,000	\$ 67,432	\$ 71,490	\$ -				
GROSS PROFIT	\$ 71,720	\$ 64,600	\$ 89,300	\$ 55,350	\$ 41,675	\$ -				
Expenses										
Salaries	\$ 60,000	\$ 63,000	\$ 84,000	\$ 66,818	\$ 70,560					
Payroll Tax Exp.	\$ 6,600	\$ 6,600	\$ 8,800	\$ 7,531	\$ 7,663					
L&I Ins	\$ 1,100	\$ 1,500	\$ 1,760	\$ 1,315	\$ 1,791					
Health Ins Employees	\$ 6,100	\$ 2,000	\$ 2,600	\$ 5,971	\$ 3,569					
Education of Employees	\$ 150	\$ 60	\$ -	\$ 70	\$ 40					
Wash Excise Tax	\$ 531	\$ 440	\$ 640	\$ 569	\$ 530					
Other Tax	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250					
Accounting Ryan Rest. Contract			\$ -	\$ 588	\$ -					
Advertising	\$ 250	\$ -	\$ -	\$ -	\$ 27					
Bad Debt Restaurant			\$ -	\$ -	\$ 205					
Bank Card to Administration	\$ 900	\$ -	\$ -	\$ 923	\$ 1,362					
Cash Over/Short	\$ 50	\$ 50	\$ 25	\$ 3	\$ 94					

# Restaurant Lounge

DEPARTMENT NAME	BUDGET		BUDGET		--JUDGET		ACTUAL		ACTUAL	
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Oct-Sept 1999-2000	1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999	1998-1999	1998-1999
Restaurant/Lounge Dept. 75										
Dues and Subscriptions	\$ 40	\$ 40	\$ 40	\$ 75	\$ 31	\$ 90				
Equipment Rent Dishwasher	\$ 1,990	\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,307	\$ 2,267				
Insurance	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,182	\$ 3,322				
Janitorial	\$ 720	\$ -	\$ -	\$ -	\$ 525	\$ 1,063				
Laundry	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,500	\$ 2,486	\$ 2,268				
Legal Restaurant Lease										
License & Permits	\$ 1,500	\$ 2,200	\$ 2,200	\$ 2,200	\$ 1,510	\$ 2,533				
Promotional	\$ 250									
Repair & Maintenance	\$ 1,700	\$ 1,700	\$ 1,700	\$ 500	\$ 1,758	\$ 2,119				
Repair & Maint Equip	\$ 2,300	\$ 1,500	\$ 1,700	\$ 1,700	\$ 2,103	\$ 1,188				
Supplies	\$ 5,000	\$ 5,000	\$ 5,000	\$ 7,000	\$ 4,802	\$ 5,851				
Telephone	\$ 500	\$ 300	\$ 300	\$ -	\$ -	\$ 229				
Vehicle Expense	\$ 50	\$ 50	\$ 50	\$ -	\$ -	\$ 33				
TOTAL Expenses	\$ 95,481	\$ 92,290	\$ 92,290	\$ 117,650	\$ 103,473	\$ 107,055				
OPERATING PROFIT	\$ (23,761)	\$ (27,690)	\$ (27,690)	\$ (28,350)	\$ (48,123)	\$ (65,380)				
NET PROFIT	\$ (23,761)	\$ (27,690)	\$ (27,690)	\$ (28,350)	\$ (48,123)	\$ (65,380)				
Note: 1999-2000 Gas Broiler Stove M & R Replacement				\$ 1,456.92						

# Social Youth Comm Support

DEPARTMENT NAME	BUDGET		BUDGET		BUDGET		ACTUAL		ACTUAL		ACTUAL		ACTUAL	
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Sept-Aug 1992-1993	Sept-Aug 1993-1994	Sept-Aug 1994-1995	Sept-Aug 1995-1996	Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999	ACTUAL	ACTUAL	ACTUAL	ACTUAL
Revenue														
Entertainment Admission Social	\$ 3,000	\$ 3,000	\$ -	\$ 2,465	\$ 2,314	\$ 1,135	\$ 1,740	\$ 2,050	\$ 3,393					
Food Income Social	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ 1,206	\$ -	\$ 633					
Liquor Income Social	\$ -	\$ -	\$ 1,200	\$ -	\$ -	\$ -	\$ 1,739	\$ -	\$ -					
Misc. Income Social Donation	\$ -	\$ -	\$ -	\$ 250	\$ 100	\$ 100	\$ -	\$ -	\$ -					
Shirt Sales Anniversary	\$ -	\$ -	\$ 3,000	\$ 50	\$ 15	\$ -	\$ 2,366	\$ 1,708	\$ -					
Entertainment Books 98 Sales	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -					
TOTAL Gross Revenue	\$ 3,000	\$ 3,000	\$ 9,200	\$ 2,765	\$ 2,429	\$ 1,235	\$ 7,051	\$ 3,758	\$ 4,026	\$ -				
Cost of Goods Sold														
Direct Cost														
Social Liquor Costs		\$ 1,000	\$ 250						\$ 771					
Social Direct Costs		\$ 400	\$ 4,500				\$ 9,002		\$ 228					
TOTAL Direct Costs	\$ -	\$ 1,400	\$ 4,750	\$ -	\$ -	\$ -	\$ 9,002	\$ -	\$ 999	\$ -				
GROSS PROFIT	\$ 3,000	\$ 1,600	\$ 4,450	\$ 2,765	\$ 2,429	\$ 1,235	\$ (1,951)	\$ 3,758	\$ 3,027	\$ -				
Expenses														
Salaries	\$ 600	\$ 600	\$ 600	\$ -	\$ -	\$ 206	\$ 604	\$ -	\$ 50					
Payroll Tax Exp.	\$ -	\$ 66	\$ 66	\$ -	\$ -	\$ 32	\$ 65	\$ -	\$ 6					
Wash Excise Tax	\$ 20	\$ 3	\$ -	\$ -	\$ -	\$ -	\$ 10	\$ 8	\$ -					
Equipment Rent	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 159	\$ -	\$ 86					
Entertainers Social	\$ 3,000	\$ 3,000	\$ 2,000	\$ 3,100	\$ 3,587	\$ 1,920	\$ 2,350	\$ 4,025	\$ 1,262					
Newsletter Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 54	\$ -	\$ 42					
Janitorial	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 59	\$ 90	\$ 35					
Office Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23	\$ -	\$ -	\$ -					
Postage	\$ 1,500	\$ 450	\$ 300	\$ -	\$ -	\$ -	\$ -	\$ 238	\$ 420					
Promotional	\$ 500	\$ 2,500	\$ 2,000	\$ 2,490	\$ 2,846	\$ 1,413	\$ 1,343	\$ 2,210	\$ 2,362					
Promotional Community Support	\$ 1,000	\$ 1,800	\$ 1,500	\$ -	\$ -	\$ -	\$ 130	\$ -	\$ 40					
Repair & Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 782					
Service Contract	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350	\$ 2,236	\$ 647					
Supplies	\$ 100	\$ 1,000	\$ 1,500	\$ -	\$ 368	\$ 274	\$ 151	\$ 394	\$ 809					
TOTAL Expenses	\$ 6,920	\$ 9,419	\$ 7,966	\$ 5,590	\$ 6,801	\$ 3,868	\$ 5,275	\$ 9,201	\$ 6,543	\$ -				
OPERATING PROFIT	\$ (3,920)	\$ (7,819)	\$ (3,516)	\$ (2,825)	\$ (4,372)	\$ (2,633)	\$ (7,226)	\$ (5,443)	\$ (3,516)	\$ -				
NET PROFIT	\$ (3,920)	\$ (7,819)	\$ (3,516)	\$ (2,825)	\$ (4,372)	\$ (2,633)	\$ (7,226)	\$ (5,443)	\$ (3,516)	\$ -				

DEPARTMENT NAME	BUDGET		BUDGET		ACTUAL		ACTUAL		ACTUAL		ACTUAL		ACTUAL	
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Oct-Sept 1999-2000	Sept-Aug 1992-1993	Sept-Aug 1993-1994	Sept-Aug 1994-1995	Sept-Aug 1995-1996	Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1998-1999	Oct-Sept 1998-1999	Oct-Sept 1998-1999
Revenue														
Water Dept Income	\$ 129,540	\$ 178,900	\$ 182,500	\$ 182,500	\$ 61,055	\$ 90,156	\$ 92,325	\$ 124,003	\$ 128,899	\$ 129,764				
Water Spigot Hook Up	\$ 100	\$ 250	\$ 350	\$ 350	\$ 3,297	\$ 5,945	\$ 3,550	\$ 120	\$ 80	\$ 160				
Water Valve Disconnect	\$ 102	\$ 250	\$ 1,200	\$ 1,200	\$ 70	\$ 350	\$ 40	\$ 40	\$ 123	\$ 200				
Water Valve Hook Up	\$ 2,040	\$ 7,700	\$ 5,000	\$ 5,000										
TOTAL Gross Revenue	\$ 131,782	\$ 187,100	\$ 189,050	\$ 189,050	\$ 64,422	\$ 96,451	\$ 95,915	\$ 126,803	\$ 130,317	\$ 131,879	\$ -			
Expenses														
Salaries	\$ 30,740	\$ 38,800	\$ 41,563	\$ 41,563	\$ 20,822	\$ 26,696	\$ 24,876	\$ 29,096	\$ 26,048	\$ 34,195				
Payroll Tax Exp.	\$ 3,381	\$ 2,270	\$ 3,626	\$ 3,626	\$ 2,854	\$ 3,414	\$ 3,122	\$ 3,129	\$ 2,742	\$ 3,710				
L&I Ins	\$ 390	\$ 350	\$ 450	\$ 450				\$ 414	\$ -	\$ 461				
Health Ins Employees	\$ 1,730	\$ 1,320	\$ 1,332	\$ 1,332	\$ 1,613	\$ 1,695	\$ 1,519	\$ 1,596	\$ 351	\$ 1,355				
Education of Employees	\$ 1,060	\$ 1,060	\$ 1,060	\$ 1,060					\$ -	\$ -				
Wash Excise Tax	\$ 6,360	\$ 8,360	\$ 9,178	\$ 9,178	\$ 3,257	\$ 4,619	\$ 4,767	\$ 6,300	\$ 6,479	\$ 6,119				
Accounting						\$ 35								
Advertising	\$ 100	\$ -	\$ 100	\$ 100					\$ -	\$ 49				
Bad Debt Expense	\$ -	\$ -	\$ -	\$ -	\$ 170	\$ -	\$ 24			\$ -				
Bank Service Charges	\$ 100	\$ 100	\$ 105	\$ 105	\$ 150	\$ 50	\$ 35	\$ -	\$ 60	\$ 29				
Dues & Subscriptions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 144	\$ -				
Engineering Services	\$ 2,120	\$ 2,120	\$ 2,200	\$ 2,200						\$ -				
Equipment Rent	\$ 689	\$ 700	\$ 750	\$ 750	\$ 182	\$ -	\$ 244	\$ 238	\$ 29	\$ 558				
Insurance	\$ 1,920	\$ 1,920	\$ 2,000	\$ 2,000	\$ 1,965	\$ 2,045	\$ 1,814	\$ 1,800	\$ 1,623	\$ 1,661				
Licenses & Permits	\$ 1,590	\$ 2,000	\$ 2,000	\$ 2,000	\$ 1,527	\$ 1,820	\$ 3,210	\$ 1,102	\$ 1,465	\$ 3,491				
Newsletter Expense	\$ 1,060	\$ 1,060	\$ 1,100	\$ 1,100	\$ -	\$ -	\$ -	\$ 282	\$ 96	\$ -				
Office Expense	\$ 1,802	\$ 2,700	\$ 2,800	\$ 2,800	\$ 1,523	\$ 1,545	\$ 1,388	\$ 1,611	\$ 1,444	\$ 1,033				
Postage	\$ 742	\$ 1,000	\$ 1,050	\$ 1,050	\$ 600	\$ 427	\$ 416	\$ 411	\$ 760	\$ 750				
Professional Services										\$ 199				
Repair & Maintenance	\$ 4,770	\$ 3,820	\$ 4,000	\$ 4,000	\$ 5,073	\$ 8,040	\$ 5,419	\$ 2,650	\$ 1,417	\$ 1,541				
Repair & Maint Equip	\$ 3,710	\$ 3,340	\$ 3,500	\$ 3,500				\$ 2,253	\$ 5,767	\$ 2,084				
Service Contract	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 706	\$ 852	\$ 271	\$ 8,212	\$ 4,964				
Supplies	\$ 7,950	\$ 6,750	\$ 7,050	\$ 7,050	\$ 4,914	\$ 4,757	\$ 4,738	\$ 7,309	\$ 2,711	\$ 4,751				
Telephone	\$ 1,272	\$ 1,200	\$ 1,250	\$ 1,250	\$ 836	\$ 837	\$ 837	\$ 902	\$ 1,025	\$ 1,057				
Utilities	\$ 16,960	\$ 17,850	\$ 18,500	\$ 18,500	\$ 9,409	\$ 11,360	\$ 12,959	\$ 15,552	\$ 16,240	\$ 16,826				
Vehicle Expense	\$ 1,166	\$ 1,460	\$ 1,550	\$ 1,550	\$ 607	\$ 781	\$ 856	\$ 897	\$ 2,139	\$ 1,808				
Water Test	\$ 1,060	\$ 1,500	\$ 1,560	\$ 1,560	\$ 1,046	\$ 1,793	\$ 1,828	\$ 727	\$ 1,300	\$ 1,102				
TOTAL Expenses	\$ 90,672	\$ 99,680	\$ 106,724	\$ 106,724	\$ 56,548	\$ 70,620	\$ 68,904	\$ 76,540	\$ 80,101	\$ 87,692	\$ -			
OPERATING PROFIT	\$ 41,110	\$ 87,420	\$ 82,326	\$ 82,326	\$ 7,874	\$ 25,831	\$ 27,011	\$ 50,263	\$ 50,216	\$ 44,187	\$ -			
Other Income & Expenses														
Service Charges	\$ 2,448	\$ -	\$ -	\$ -	\$ 1,220	\$ 1,468	\$ 1,581	\$ -	\$ -	\$ (2)				
Interest Inc	\$ 2,600	\$ 1,200	\$ 1,200	\$ 1,200	\$ 222	\$ (463)	\$ 608	\$ 1,769	\$ 3,043	\$ 1,837				
Miscellaneous Income	\$ 816	\$ 500	\$ 500	\$ 500	\$ 25,840	\$ 217	\$ 540	\$ 607	\$ -	\$ -				
Miscellaneous Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (135)	\$ (245)	\$ (505)	\$ (32)	\$ -				
FIT Water Dept					\$ (4,895)		\$ (9,072)							
Interest Expense Loan Water Meters			\$ -	\$ -										
Bank Loan Water Meter			\$ (50,725)	\$ (50,725)										
Reserves	\$ -	\$ (12,600)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
Reserves 2000	\$ (46,749)	\$ (76,520)	\$ (33,301)	\$ (33,301)	\$ -	\$ -	\$ -	\$ (39,384)	\$ (36,400)	\$ -				

# Water

DEPARTMENT NAME	BUDGET		BUDGET		BUDGET		ACTUAL		ACTUAL		ACTUAL		ACTUAL	
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Oct-Sept 1992-1993	Sept-Aug 1993-1994	Sept-Aug 1994-1995	Sept-Aug 1995-1996	Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999				
Water Dept. 95	\$ (40,885)	\$ (87,420)	\$ (82,326)	\$ 22,387	\$ 1,087	\$ (6,588)	\$ (37,513)	\$ (33,389)	\$ 1,835	\$ -				
TOTAL Other Income & Expenses	\$ 225	\$ -	\$ -	\$ 30,261	\$ 26,918	\$ 20,423	\$ 12,750	\$ 16,827	\$ 46,021	\$ -				
NET PROFIT														
<b>Need to post NET PROFIT OF \$33,301.00 to Capital or Reserves.</b>														
Capital Budget (Improvements & Replacement Equipment)														
#1 Well-Clonakilty Loop			\$ 8,000											
St Andrews Line Replacement			\$ 30,000											
Pickup Share			\$ 1,500											
#3 B Booster Pump			\$ 2,000											
#1 New Booster Pump Replace			\$ 2,500											
#4 New Booster Pump Replace			\$ 2,500											
Totals:			\$ 46,500											



# BOARD OF TRUSTEES - LAKE LIMERICK COUNTRY CLUB

August 21, 1999 9:00 A.M.

- I. ROLL CALL:** Scott Carey  
**II. APPROVAL OF MINUTES:** Board of Trustees Minutes of July 17, 1999  
**III. FINANCIAL REPORT:** Bill Buff  
**IV. CONSENT AGENDA:** (Committees)

Architectural Committee	Election Committee	Financial Advisory Committee
Greens Committee	Inn Committee	Lake/Dam Committee
Long Range Planning. Committee	Maintenance/Parks Committee	Nominating Committee
Security Committee	Water Committee	Youth Committee

(Reminder: non-smoking meeting, we will break every hour)

## ITEMS FROM CONSENT AGENDA:

- 1.
- 2.
- 3.
- 4.
- 5.

## V. OLD BUSINESS:

1. Water Committee – Meter Status
2. Quit Claim on Division 1, Lot 171

*Capital & Long Range Plan  
with calibrated  
water meters.*

## VI. NEW BUSINESS:

1. Budget 1999 – 2000 Special Meeting – Saturday August 28, 1999 9:00 AM
2. Call to Meeting Notice
3. BOT Vacancy

## VII. EXECUTIVE:

1. Approval of Salary Adjustments for FY 2000
2. Water Billing - Renters

## VIII. COMMENTS FROM MEMBERSHIP:

## IX. CORRESPONDENCE:

## X. ANNOUNCEMENTS:

## MOTION TO CONVENE TO CLOSED SESSION:

1. Communication with Legal Counsel

(The Motion must state Specifically the purpose for the closed session and must be referenced in the minutes)

## XI. CLOSED SESSION:

(The closed session may only include matters dealing with personnel matters; legal counsel or communication with legal counsel; and likely or pending litigation of an owner to the association.)

## XII. MOTION TO RECONVENE TO OPEN SESSION:

## XIII. MOTION TO ACCEPT ALL CLOSED SESSION MOTIONS:

(Motions or agreements made in closed session may not become effective unless the board, following the closed session, reconvenes in open meeting and votes in the open meeting on the closed session motions.)

## XIV. MOTION TO ADJOURN MEETING:



## **LAKE LIMERICK COUNTRY CLUB, INC,**

790 E. St. Andrews Drive

Shelton, WA 98584

Phone (360) 426-3581, Fax (360) 426-8922, e-mail lakelim@hctc.com

### **BOARD OF TRUSTEES August 21, 1999**

#### **ROLL CALL:**

President Dick Lombard called the meeting to order at 9:00 a.m. Trustees attending the meeting are, Vice President Darrell Winans, Treasurer Bill Buff, Trustee Ruby Bailey, Trustee Gene Metz, Trustee Nan Stricklin, Trustee George Buckley, Trustee Esther Springer-Johannesen, and Trustee Mary Lou Trautmann. Trustees absent are Secretary Scott Carey, and Trustee John Bykonen.

#### **APPROVAL OF MINUTES:**

**Motion** made by Tr. Nan Stricklin, seconded by Tr. Mary Lou Trautmann, and carried by the Board as follows:

The Board of Trustees approved the minutes of July 17, 1999 as presented.

#### **FINANCIAL REPORT: Bill Buff**

Treasurer Bill Buff recapped the July 1999 LLCC Financial Report year-end. The Restaurant income has set a record for sales.

**Motion** made by Tr. George Buckley, seconded by Tr. Darrell Winans, and carried by the Board as follows:

The Board of Trustees approved the July 1999 financial report as presented.

**Motion** made by Tr. Bill Buff, seconded by Tr. Mary Lou Trautmann, and carried by the Board as follows:

The Board of Trustees approves the July 1999 Consent Agenda with the following additions: 1. Water Capital, long-range plan, calibrate water meters.

#### **ITEMS FROM THE CONSENT AGENDA:**

##### **Consent Agenda Item 1. Water Capital & Long Range Plan – Calibrate Water Meters**

Water Chairperson Kirk Osborne said LLCC does not have the equipment to calibrate the new water meters; therefore another company will be contacted.

#### **OLD BUSINESS**

##### **1. Water Committee – Meter Status Report**

Water Chairperson Kirk Osborne reported the meter installation program is completed except for a few items. There were approximately 1,100 water meters installed. The computer related billing program will be installed



by October 1, 1999. The water department will read the meters for one year to obtain a base rate. Water meter billing will begin January 1, 2001. Ken Douglas is preparing the state required Consumer Confidence Report.

## **2. Quit Claim – Division 1, Lot 171**

The Owner of Division 1, Lot 171 quit claimed the property back to Lake Limerick.

**Motion** made by Tr. Gene Metz, seconded by Tr. Nan Stricklin, and carried by the Board as follows:

The Board of Trustees approves starting the process to sell Division 1, Lot 171.

## **NEW BUSINESS:**

### **1. Budget 1999-2000 – Bill Buff**

There will be a special board of trustees meeting next week, 8/28/99 at 9:00 am to review next year's budget. The Committee Chairpersons will be asked to attend the meeting.

### **2. Call to Meeting Notice**

The Call to Semi-Annual Meeting newsletter will be ready to send to the printers August 31<sup>st</sup> and mailed to LLCC members, September 8<sup>th</sup>, 1999. The mailed permanent absentee ballots will be posted September 13, 1999.

### **3. Board of Trustees Vacancy**

Tr. John Bykonen submitted his letter of resignation to the board of trustees. John and his wife, Joan have started a business venture. The board thanks John for his efforts on the Board of Trustees and the Water Committee.

**Motion** made by Tr. Nan Stricklin, seconded by Tr. Esther Springer Johannesen, and carried by the Board as follows:

The Board of Trustees accepts the resignation of Trustee John Bykonen.

**Motion** made by Tr. Esther Springer Johannesen, seconded by Tr. Nan Stricklin, and carried by the Board as follows:

The Board of Trustees nominates Don Cox to fill the board of trustee's vacancy.

**Subsidiary Motion** made by Tr. Bill Buff, seconded by Tr. Darrell Winans, and carried by the Board as follows:

The Board of Trustees closes the nominations.

## **EXECUTIVE:**

### **1. Approval of Salary Adjustments for FY 2000**

President Dick Lombard said the final salary decisions would be made next Saturday at the special board meeting.

### **2. Water Billing Renters**

The Water Committee received an inquiry from a renter regarding water bills. Are the water statements the responsibility of the owner or the renter? Lake Limerick doesn't bill renters, only property owners. The LLCC Bylaws support this position. Darrell Winans will check with the Utilities and Transportation Commission.

**COMMENTS FROM MEMBERSHIP:**

Chuck Hancuff would like the board to address opening the lounge for Monday Night Football. He also would like to see a "Homeowners Directory" with owners, renters, street addresses, and phone numbers.

**CORRESPONDENCE: None**

**ANNOUNCEMENTS:**

Fall Bash, September 4<sup>th</sup>, 1999. There will be a number of events, buffet dinner and a family dance.

Recess

**Motion** made by Tr. Esther Springer-Johannesen, seconded by Tr. Mary Lou Trautmann and carried by the Board as follows:

The board of trustees convenes to closed session to discuss matters regarding (a) Communication with Legal Counsel

**Motion** made by Tr. Darrell Winans, seconded by Tr. Mary Lou Trautmann and carried by the Board as follows:

The Board of Trustees reconvenes to open session, there were no motions in the Executive Session.

**Motion** made by Tr. Darrell Winans, seconded by Tr. Mary Lou Trautmann and carried by the Board as follows:

The board of trustees adjourns the meeting at 10:11 am.

Respectfully submitted, Scott Carey, Secretary  
Preliminary Minutes not approved by the Board of Trustees, for review only.

**DATE: AUGUST 20, 1999**

**TO: RICHARD LOMBARD , LLCC PRESIDENT**

**FROM: JOHN BYKONEN**

**Dick ,**

**Due to the start of a business venture involving my wife Joan and I , and the time involved for its success , I regretfully must resign from my position on the Board of Trustees .**

**I have thoroughly enjoyed serving on the Board , and will miss the challenges of tough decisions involved and presently facing our community, with the exception of dogs , geese and fences . But , in all sincerity I have much respect for the present Board Members , and wish you well .**

**Sincerely ,**

*John A. Bykonen*