



## BOARD OF TRUSTEES - LAKE LIMERICK COUNTRY CLUB

September 16, 2000 9:00 A.M.

- I. ROLL CALL:** Esther Springer-Johannesen  
**II. APPROVAL OF MINUTES:** BOT Minutes of August 19, 2000 Meeting  
Special BOT Minutes of Sept. 12, 2000  
**III. FINANCIAL REPORT:** Bill Buff

**IV. CONSENT AGENDA: (Committees)**

Architectural Committee	Election Committee	Financial Advisory Committee
Greens Committee	Inn Committee	Lake/Dam Committee
Long Range Planning. Committee	Maintenance/Parks Committee	Nominating Committee
Security Committee	Water Committee	Youth Committee

(Reminder: non-smoking meeting, we will break every hour)

**ITEMS FROM CONSENT AGENDA:**

1. Budget 2000 - 2001
2. Audit For 2000 - 2001
3. POS - Restaurant
4. Water Bylaws
5. Golf - CPI Golf Fees Increase

**V. OLD BUSINESS:**

1. Golf - Non Smoking Pro Shop
- 2.
- 3.

**VI. NEW BUSINESS:**

1. Louis Cruz - Letter to BOT

**EXECUTIVE:**

- 1.
- 2.
- 3.
- 4.

**VII. COMMENTS FROM MEMBERSHIP:**

**VIII. CORRESPONDENCE:**

**IX. ANNOUNCEMENTS:**

- 1.

**MOTION TO CONVENE TO CLOSED SESSION:**

(The Motion must state Specifically the purpose for the closed session and must be referenced in the minutes)

**X. CLOSED SESSION:** (The closed session may only include matters dealing with personnel matters; legal counsel or communication with legal counsel; and likely or pending litigation of an owner to the association.)

**XI. MOTION TO RECONVENE TO OPEN SESSION:**

**XII. MOTION TO ACCEPT ALL CLOSED SESSION MOTIONS:**

(Motions or agreements made in closed session may not become effective unless the board, following the closed session, reconvenes in an open meeting and votes in the open meeting on the closed session motions.)

**XIII. MOTION TO ADJOURN MEETING:**



## **LAKE LIMERICK COUNTRY CLUB, INC,**

790 E. St. Andrews Drive

Shelton, WA 98584

Phone (360) 426-3581, Fax (360) 426-8922, e-mail lakelim@hctc.com

### **BOARD OF TRUSTEES September 16, 2000**

#### **ROLL CALL:**

President Darrell Winans called the meeting to order at 9:00 a.m. Trustees attending the meeting are Vice-President Scott Carey, Secretary Esther Springer-Johannesen, Treasurer Bill Buff, Trustee Ruby Bailey, Trustee Charles Hancuff, Trustee Tom Taylor, and Trustee Mary Lou Trautmann. Trustee Don Cox arrived at 9:35 am.

Trustee Keith Smith, and Trustee Gene Metz were excused.

Approximately 90 Lake Limerick members attended the meeting.

#### **APPROVAL OF MINUTES:**

**Motion** made by Tr. Bill Buff, seconded by Tr. MaryLou Trautmann, and carried by the Board as follows:

The Board of Trustees approved the minutes of August 19, 2000 as presented.

President Darrell Winans explained to the LLCC members that the Executive Committee had voted to release the Inn Manager and Sous-chef during their Wednesday meeting. The Restaurant was closed Thursday and Friday. Darrell opened the meeting up for comments from the members.

**Motion** made by Tr. Ruby Bailey, seconded by Tr. MaryLou Trautmann, and carried by the Board as follows:

The Board of Trustees rescinded the action of the Executive Committee to release the Inn Manager and Sous-chef, and reopened the restaurant.

Recess: 10:00 am

Secretary Esther Springer Johannesen was taken ill and had to leave the meeting.

#### **FINANCIAL REPORT: Bill Buff**

Treasurer Bill Buff recapped the August Income and Expense Financial Reports.

**Motion** made by Tr. Tom Taylor, seconded by Tr. Ruby Bailey and carried by the Board as follows:

The Board of Trustees approved the August 2000 financial reports.

**Motion** made by Tr. Bill Buff, seconded by Tr. Tom Taylor, and carried by the Board as follows:

The Board of Trustees approved the Consent Agenda with the following additions: New Business 2. Youth Committee Stephanie Forsberg

**ITEMS FROM THE CONSENT AGENDA:**

**Consent Agenda Item 1. Budget 2000 -2001**

Treasurer Bill Buff noted the "Call to Semi-Annual Meeting Newsletter" must be ready to go to print Monday. If any board members have corrections, please let the office know.

**Motion** made by Tr. Scott Carey, seconded by Tr. Mary Lou Trautmann, and carried by the Board as follows:

The Board of Trustees approved the Special BOT Budget Minutes of September 12, 2000 with the following corrections: Capital Budgets, Golf, change Pro Shop Freezer spelling, and Maintenance/parks, change "Lawn Tractor" to "Lawn Mower".

**Consent Agenda Item 2. Audit for 2000 – 2001 Gillian, Ryan, Jorgenson & Co. P.S.**

Treasurer Bill Buff said the 1999-2000-audit schedule is: October 2, 2000, Bob Ryan and staff will be here to review inventories and cash flow accounts. The Accountants will return Oct 18<sup>th</sup> to do the full audit of all accounts.

**Consent Agenda Item 3. POS - Restaurant**

Inn Committee Chairperson Ruby Bailey discussed the merits of the POS Computer System for the Restaurant and Lounge. It was approved in the Capital Budget for 2000 – 2001.

**Consent Agenda Item 4. Water Shut Off Policy - Bylaws Wording**

Water Chairperson Kirk Osborne reviewed the Water Committees' recommendation to the board as follows: The committee recommended the Board of Trustees let the club attorney come up with suggestions to change the bylaw wording to something similar to: "bylaw language which provides that a member is not a member in good standing, if he or she is delinquent: furthermore, only members in good standing have the right to access the facilities of the corporations."

Tr. Scott Carey and Tr. Tom Taylor volunteered to write the water shut off bylaw change, and present their recommendation at the next board meeting.

Kirk also discussed the efforts of the committee to increase the allocation on our water allotment.

**Consent Agenda Item 5. Greens Fees**

Treasurer Bill Buff discussed the Green's committee recommendation to increase Green Fees for annual members at the maximum of the CPI rate beginning 2002.

**Motion** made by Tr. Bill Buff, seconded by Tr. Tom Taylor, and carried by the Board as follows:

The Board of Trustees recommends the Greens' committee revisit the proposed 2002 annual fee schedule of the CPI rate increase, and bring the annual fee proposal to the board of trustees each year for approval.

## **OLD BUSINESS**

### **1. Golf – Non Smoking in Pro Shop**

**Motion** made by Tr. Bill Buff, seconded by Tr. Mary Lou Trautmann, and carried by the Board as follows:

The Board of Trustees accepts the Greens' committee recommendation that the Pro Shop be changed to a non-smoking facility beginning October 1<sup>st</sup>, 2000.

## **NEW BUSINESS:**

- 1.** LLCC member Louis Cruz wrote a letter to the Board regarding Lake Leprechaun's budget. The 2000 – 2001 budget will allot 5% of the Lake/Dam budget to Lake Leprechaun. President Darrell Winans will write Mr. Cruz and let him know.
- 2.** Stephanie Forsberg volunteered to Chair the Youth Committee.

**Motion** made by Tr. Mary Lou Trautmann, seconded by Tr. Chuck Hancuff, and carried by the Board as follows:

The Board of Trustees approves Stephanie Forsberg as the Youth Committee Chairperson.

## **EXECUTIVE:**

## **COMMENTS FROM MEMBERSHIP:**

**CORRESPONDENCE:** The letters the members wrote are on file with the minutes.

## **ANNOUNCEMENTS: None**

**Motion** made by Tr. Ruby Bailey, seconded by Tr. Bill Buff and carried by the board as follows:  
The board of trustees adjourned the meeting at 11:10 a.m.

Respectfully submitted, Esther Springer-Johannesen, Secretary  
Preliminary Minutes not approved by the Board of Trustees, for review only.



Lake Limerick



COUNTRY CLUB

**The Restaurant is  
Closed  
Please Attend  
Board of  
Trustees Meeting  
Saturday Sept. 16  
at 9:00 am**

Thurs. 9-14-00

Fri 9-15-00

RE-Opened Saturday 9-16-00

# WASHINGTON STATE LIQUOR CONTROL BOARD REPORT OF COMPLAINT

Date of Complaint: 8/21/00	Complaint Taken By: POSCH GLENDA	
Complaint #: 1X0203B	Complaint Assigned To: COUTHAN NORMAN W. 1A	
PREMISES INVOLVED:	License #: 356868 Expire: 09/30/00	Phone: (360) 426-3581
	Trade: LAKE LIMERICK COUNTRY CLUB	License Class: PRIVATE CLUB - SPIRITS/BEER/WINE
	Address: 790 E ST ANDREWS DR	City: SHELTON
COMPLAINANT:	Name: [REDACTED] Day Phone: [REDACTED]	Is release of name authorized: [REDACTED] Night Phone: [REDACTED]
NATURE OF COMPLAINT:	Date/Time of Alleged violation: 05/12/00 PM Alleged violation: Brother of complainant, [REDACTED] is allegedly being over served on a continuing basis. Complainant alleges that he has been picked up four times for DUI and has blown PBT tests 4 times the limit each time and that he gets so drunk he blacks out and gets lost going home. She would like to be informed of results of investigation.	

Other persons Involved	Sex	Race	Age	Hgt	Wht	Hair	Eyes	How Involved

### AGENTS SUMMARY/FOLLOW-UP INVESTIGATION

Agents have thirty days from the receipt of complaint to investigate and report results to the Agent in Charge

Date	Time	Results

No Further Action:	Counseling:	Undercover Investigation Requested:
Verbal Warning:	Written Warning:	Administrative Violation Notice:

Investigation Status  
 Open  
 Closed

Complainant Date: \_\_\_\_\_  
 Advised of Results \_\_\_\_\_  
 Yes  
 No If No, Explain Why \_\_\_\_\_

Signature of Agent/Date \_\_\_\_\_

Signature of Supervisor/Date \_\_\_\_\_

Logged \_\_\_\_\_ Date \_\_\_\_\_  
 Ended \_\_\_\_\_ Date \_\_\_\_\_

Distribution: - Field

ic BET

8-30-00

**WASHINGTON STATE LIQUOR CONTROL BOARD  
REPORT OF COMPLAINT**

Date of Complaint: 07/07/00		Complaint Taken By: POSCH, GLENDA	
Complaint #: 1X0189A		Complaint Assigned To: COUTHAN, NORMAN W. 1A	
PREMISES INVOLVED:	License #: 356868	Expire: 09/30/00	Phone: (360) 426-3581
	Trade: LAKE LIMERICK COUNTRY CLUB		License Class: PRIVATE CLUB - SPIRITS/BEER/WINE
	Address: 790 E ST ANDREWS DR		
	City: SHELTON		
COMPLAINANT:	Name: [REDACTED]	Is release of name authorized: [REDACTED]	
	Day Phone: [REDACTED]	Night Phone: ( ) - [REDACTED]	
NATURE OF COMPLAINT:	Date/Time of Alleged violation: 06/14/00 PM		
	Alleged violation: Woman's husband had to drive her home because she was too drunk to drive. Bartender continually serve people until they are "sloppy" drunk. Complainant states she has complained about the same problem several times in the past		

Other persons Involved	Sex	Race	Age	Hgt	Wht	Hair	Eyes	How Involved
DARLING, DALE								BARTENDER

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Verbal Warning:	Written Warning:	Administrative Violation Notice:

**Investigation Status**

- Open
- Closed

Complainant  
Advised of Results

Date: \_\_\_\_\_

- Yes
- No

If No, Explain Why \_\_\_\_\_

Signature of Agent/Date \_\_\_\_\_

Signature of Supervisor/Date \_\_\_\_\_

Logged \_\_\_\_\_ Date \_\_\_\_\_  
 Ended \_\_\_\_\_ Date \_\_\_\_\_

Distribution: Field

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 License #: 356868 Expire: 09/30/00  
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**Investigation Status**  
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 Closed

**Complainant** Date: \_\_\_\_\_  
**Advised of Results**  
 Yes \_\_\_\_\_  
 No \_\_\_\_\_  
 If No, Explain Why \_\_\_\_\_

Signature of Agent/Date \_\_\_\_\_ Signature of Supervisor/Date \_\_\_\_\_

Logged \_\_\_\_\_ Date \_\_\_\_\_  
 Ended \_\_\_\_\_ Date \_\_\_\_\_

Distribution: - Field

*rc BET*

8-30-00



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- Yes
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If No, Explain Why \_\_\_\_\_

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Signature of Supervisor/Date \_\_\_\_\_

Logged \_\_\_\_\_ Date \_\_\_\_\_

Ended \_\_\_\_\_ Date \_\_\_\_\_

Distribution: Field

**SEPTEMBER 2000**

*LAKE LIMERICK COUNTRY CLUB*

790 E St. Andrews Dr., Shelton WA, 98584

Inn (360) 426-3581

Fax (360) 426-8922

E-Mail Lakelim@hctc.com

Pro Shop (360) 426-6290

Maintenance (360) 426-4563

Golf Department (360) 426-7807

**NEWSLETTER ELECTION ISSUE**

**CALL TO SEMI-ANNUAL MEETING**

Lake Limerick will be holding their Semi-Annual Meeting

**Saturday - October 28, 2000 @ 2:00 P.M.**

**LLCC FISCAL YEAR 2000 – 2001**

The following is a breakdown of charges due Lake Limerick this fiscal year.

**DUES PER LOT BILLING SCHEDULE FOR FISCAL YEAR 2000 – 2001 {\$360.00 / year}**

October 5, 2000 – First Quarter Dues Per Lot .....	\$90.00
January 5, 2001 – Second Quarter Dues Per Lot .....	\$90.00
April 5, 2001 – Third Quarter Dues Per Lot .....	\$90.00
July 5, 2001 – Fourth Quarter Dues Per Lot .....	\$90.00

These Dues will support the maintenance and operation of Lake Limerick Country Club. Every lot owner becomes a member at the time of purchase.

**WATER CHARGES - FOR FISCAL YEAR 2000 - 2001**

Water Charge without Meter –Billed January 5, 2001 .....	\$53.00
Water Charges – With Meter Hooked Up – Billed January 5, 2001 .....	\$161.00
Excess Usage (over 12,000 gallons) Billed Monthly @ 50¢ per 1000 gallons or any portion of.	

Lake Limerick offers Semi-Annual and Quarterly Payment Options on your January 5th water billing. Should you choose one of these options please pay one of the following amounts and your account will be adjusted accordingly:

- Semi-Annual Billings of \$83.50 would be due the end of January and July.
- Quarterly Billings of \$43.25 would be due the end of January, April, July and October.

^These amounts include a \$3.00 service charge per billing.

Valve with Meter Installation {includes Spigot on request} .....	\$1,000.00
Install Spigot (one time charge) .....	\$175.00
Lock Out Fee (one time charge, reduces water fee to \$53.00 per year) .....	\$60.00
Return to Service Fee (one time charge, increases water fee to \$161.00 / year) ..	\$60.00
Emergency Shut off and Reconnect (you will be notified prior to this charge) .....	\$60.00

**Tampering Policy:**

Any deliberate attempt to disable, bypass, damage or otherwise tamper with the water meter installed at any Lake Limerick Country Club site will be subject to a fine of no less than \$250.00 plus cost for repairs or replacement, and the water service may be terminated until proper restitution or resolution of the event takes place.

## BALLOT ISSUES:

### ISSUE NUMBER 1: 2000 - 2001 BUDGET PROPOSAL

The current by-laws and Washington State Law require that the Board of Trustees prepare each fiscal year a balanced budget, including operating expenses and revenue as well as planned capital expenditures, and present it to the general membership for their review and approval. The 2000-2001 budget proposal has been prepared to fit within the constraints of the existing by-law dues structure. Our by-laws provide that the previous year's base dues (\$336.00) be adjusted by the change in the cost of living index (2.6%) and authorize the board to impose a 5% addition to the dues. The Administrative income plus the annual dues for the new fiscal year, which are \$360.00 per lot, yields an annual income of \$501,800.00, other income of \$9,400.00, and estimated departmental income of \$293,925.00, resulting in a total budget of \$805,125.00.

### ISSUE NUMBER 2: WATER DEPARTMENT BUDGET

The fees for water service for Fiscal Year 2000 - 2001 will be \$161.00 (valve) and \$53.00 (no valve). Revenue from these fees is expected to provide the operating and capital funds to carry the water system for the next year. The water budget for 2000-2001 totals \$192,850.00, plus an over usage fees.

### ISSUE NUMBER 3: INDEPENDENT AUDIT

Washington State Law mandates that each year the membership is given an opportunity to vote whether or not the corporation must have an independent audit. We currently work with an outside accountant to insure that we are properly recording all transactions in a legal manner.

A yes vote would require LLCC to spend approximately \$10,000.00 for an independent audit.

The Board of Trustees recommends that you vote no this year.

ABSENTEE BALLOT PROCEDURES

*If you cannot be at the meeting request an absentee ballot and vote!!*

ABSENTEE BALLOTS are available from the office by written request, through Friday October 27, 2000 at 5:00 p.m. All absentee ballots must be returned by 2:00 p.m. on Saturday October 28, 2000.

IN PERSON VOTER REGISTRATION begins at 12 noon, Saturday October 28, 2000 and will end when the meeting is called to order (approximately 2:00 p.m.) You must register at this time in order to vote if you have not returned an absentee ballot.

BASIC REGISTRATION RULES: Couple with one (1) lot: one (1) vote; Couple with more than one (1) lot; 2 votes (Article II, Section 2: Any one person may only cast one vote). Single with one (1) lot; one (1) vote; Single with more than one (1) lot; one (1) vote.

REQUEST FOR ABSENTEE BALLOT

Please send me an absentee ballot for the elections to be held at the Semi-Annual Membership Meeting on Saturday October 28, 2000. I understand that I may pickup a ballot in person at the club office upon presentation of a written request, until 5:00 p.m. on Friday October 27, 2000. I also understand that all absentee ballots must be received back at the club office by 2:00 p.m. of Saturday October 28, 2000.

NAME(S): \_\_\_\_\_

DIVISION: \_\_\_\_\_ LOT NUMBER(S): \_\_\_\_\_

MAILING ADDRESS: \_\_\_\_\_

SIGNATURES: \_\_\_\_\_

-----  
Please advise what type of ballot you would like by checking the appropriate box below:

- 1. An absentee ballot for the voting issues for the Semi-Annual Membership Meeting of October 28, 2000 ONLY
- 2. An absentee ballot for the voting issues for the Semi-Annual Membership Meeting of October 28, 2000. Also, please place me on the "permanent absentee ballot list" for all future voting issues.

\* Please note if you checked box 2 for any of the past Elections since April of 1997, an Absentee Ballot will be sent to you automatically the week of September 18th.



## Operating Budgets 2000 - 2001 Annual Budgets (Oct. 1, 00 to Sept.30,01)

Approved by Board of Trustees 9/12/00

Department	Revenue	Direct Costs	Expense	Net Total
Administration	\$501,800.00		\$254,169.00	\$ 247,631.00
Architectural	\$ 1,800.00		\$ 3,600.00	\$ (1,800.00)
Golf	\$126,625.00		\$155,027.00	\$ (28,402.00)
Lake Management	\$ 0.00		\$ 10,000.00	\$ (10,000.00)
Lake/Dam	\$ 0.00		\$ 19,020.00	\$ (19,020.00)
Maintenance/Parks	\$ 0.00		\$132,138.00	\$(132,138.00)
Restaurant/Lounge	\$165,500.00	\$75,000.00	\$124,005.00	\$ (33,505.00)
Security	\$ 0.00		\$ 21,000.00	\$ (21,000.00)
Social Events	\$ 9,400.00	\$ 4,800.00	\$ 6,366.00	\$ (1,766.00)
Water Dept	\$192,850.00	\$ -	\$192,850.00	\$ -
Totals All Departments :	\$997,975.00	\$79,800.00	\$918,175.00	\$ 00.00

Note: Posted \$61,603.00 "Depreciation" Split: Administration = \$41,603.00 and Water = \$20,000.00

### Capital Budgets

Golf		Projected Purchase Date		
Pave Cart Path #5 Fairway	\$4,500.00	01-Apr-01		
ProShop Freeze	\$1,000.00	01-Oct-00		
Fairway Mower	\$17,500.00	30-Sep-01		
	\$23,000.00			
<b>Lake/Dam</b>				
Smokercraft Work Boat 17'	\$2,855.40	01-Feb-01		
1994 Used Mercury 25HP	\$2,046.60	01-Feb-01		
	\$4,902.00			
<b>Maintenance/Parks</b>				
Lawn Tractor	\$1,000.00	01-Apr-01		
St. Andrews Myers/Haworth Project	\$4,800.00	01-Oct-00		
	\$5,800.00			
<b>Restaurant/Lounge</b>				
10 Tables @\$139.00 (8'-36")	\$1,507.00	2/1/01		
100 Folding Chairs @\$26.95	\$2,921.00	2/1/01		
1 Chair Caddy	\$428.00	2/1/01		
2 Table Cadies	\$345.00	2/1/01		
POS Software & Training	\$2,700.00	2/1/01		
	\$7,901.00			
<b>Totals:</b>	<b>\$41,603.00</b>			

### **All Weapons Banned**

LLCC will not tolerate employees being in the possession of any weapons, including weapons transported in employee vehicles, both inside the workplace and in the parking area. In addition, when working outside LLCC's premises, employees are prohibited from carrying or transporting weapons.

Weapons include guns, knives, explosives and other potential weapons. Appropriate disciplinary action, up to and including termination, will be taken against any employee who is in violation of this policy. Tools used for LLCC work will not be considered weapons if used for LLCC work.

### **Inspections**

Desks, telephones and computers are the property of LLCC. LLCC reserves the right to enter or inspect your work area including, but not limited to, desks and computer storage disks with or without notice.

LLCC's fax, copier and mail systems, including E-mail, are for LLCC business. Personal business should not be conducted through these systems. Under conditions approved by LLCC management, telephone conversations may be overheard and voice mail messages may be retrieved in the process of monitoring customer service.

Any private conversations overheard during such monitoring or private messages retrieved that constitute threats against other individuals can and will be used as the basis for termination for cause.

### **Progressive Discipline**

LLCC has a progressive discipline system, used to ensure fair and consistent treatment of its employees. Should there be a problem regarding the employee's adherence to LLCC's rules, the employee will be given three opportunities to change the unwanted behavior:

1. The employee will be given a verbal explanation of the errant behavior, including a reiteration of what LLCC's rule regarding that behavior is. In addition, the employee will be advised of the consequences of further infractions of the rule in question. If no further problems occur with regard to the issue raised at the verbal warning stage, no further disciplinary action will be taken.

2. If the problem persists, the employee will be given a written explanation of the errant behavior, including a reiteration of what LLCC's rule regarding that behavior is. In addition, the employee will be advised that continuation of the problem will lead to suspension without pay for a stated period of time. As before, the employee will be given an opportunity to change the unwanted behavior and, if the behavior does not reoccur, no further disciplinary action will be taken.

3. If verbal and written warnings fail to bring about a change in the undesired conduct, the employee will be suspended and will be informed that further occurrences of the conduct will lead to the employee's immediate discharge, without additional warnings.

LLCC reserves the right to bypass the disciplinary steps and base its disciplinary action on the severity, frequency or combination of infractions when circumstances warrant immediate action.

### **Reporting Violence**

It is everyone's business to prevent violence in the workplace. The employee can help by reporting what the employee sees in the workplace that

could indicate that a coworker is in trouble. An employee is in a better position than management to know what is happening with those the employee works with.

Employees are encouraged to report any incident that may involve a violation of any of LLCC's policies that are designed to provide a comfortable workplace environment. Concerns may be presented to the employee's supervisor.

All reports will be investigated and information will be kept confidential, except where there is a need to know in order to effectuate a solution to the problem.

## Progressive Discipline

### HIRING/TERMINATION

The Executive Committee has the exclusive authority and responsibility for hiring or termination of all employees.

### Discipline

Reasonable disciplinary measures may be taken by the Executive Committee or its delegate, and may include, but are not limited to, reprimand, suspension without pay, etc.

### Misconduct

LLCC has a progressive discipline policy covering the following items:

- Use of Profane Language
- Releasing Information that has not been officially released to the membership or general public
- Violation of Company and/or health and safety rules
- Fighting, horseplay or distracting of fellow employees
- Operating equipment not qualified to use
- Excessive Tardiness
- Excessive unexcused absences
- Disorderly Conduct on LLCC Property
- Immoral or Indecent Conduct on LLCC Property
- Malicious Gossip
- Unsafe practices (safety violations)

The goal of LLCC's progressive discipline system is to give the employee an opportunity to correct employment problems that may arise, rather than to punish employees.

The employee will be kept informed of LLCC's rules and the employee is expected to follow them.

### Immediate Disciplinary Action

LLCC believes that engaging in certain types of misconduct should subject an employee to immediate suspension or discharge, rather than allowing opportunity for correction of behavior through progressive discipline steps. The following is a list of conduct for which immediate disciplinary action will be taken:

- Clocking in for another person.
- Employee conduct which discredits LLCC
- Releasing information not officially released to the membership or general public.
- Possessing and/or working under the influence of drugs or alcohol.

- Theft
- Gambling
- Personal use of LLCC Equipment off LLCC Property
- Abuse of time during working hours
- Disrespect for superiors
- Failure to perform a reasonable directive
- Issuing an unreasonable directive
- Carrying Vehicle passengers who are not authorized by LLCC

### **Disciplinary Steps**

Should there be a problem regarding the employee's adherence to LLCC's rules, the employee will be given three opportunities to change the unwanted behavior:

1. The employee will be given a verbal explanation of the errant behavior, including a reiteration of what LLCC's rule regarding that behavior is. In addition, the employee will be advised of the consequences of further infractions of the rule in question. If no further problems occur with regard to the issue raised at the verbal warning stage, no further disciplinary action will be taken.
2. If the problem persists, the employee will be given a written explanation of the errant behavior, including a reiteration of what LLCC's rule regarding that behavior is. In addition, the employee will be advised that continuation of the problem will lead to suspension without pay for a stated period of time. As before, the employee will be given an opportunity to change the unwanted behavior and, if the behavior does not reoccur, no further disciplinary action will be taken.
3. If verbal and written warnings fail to bring about a change in the undesired conduct, the employee will be suspended and will be informed that further occurrences of the conduct will lead to the employee's immediate discharge, without additional warnings.

LLCC reserves the right to bypass the disciplinary steps and base its disciplinary action on the severity, frequency or combination of infractions when circumstances warrant immediate action.

### **Documentation**

LLCC will document a disciplinary process beginning with the first verbal warning. A report of the disciplinary action will be retained in the employee's personnel file, however, if no further disciplinary action is required after 3 years, the report will remain as part of the employee's personnel file but will no longer be considered a part of the employee's record.

Should a challenge arise regarding the disciplinary action in the report, the report may be used in the ensuing grievance proceeding or arbitration.

### **Jury Duty**

Compensation will not be paid by LLCC for time spent away from scheduled work because of Jury Duty.

### **Advance Notice**

Employees must give their supervisor advance notice of the need for time off for jury duty. The notice must be given within a reasonable time. A copy of the summons should accompany the request.

### **Return to Work**

If employees are dismissed from jury duty before the end of the workday, they must report to their Supervisor for instructions on whether to return for work for the rest of the workday.

### **Time Off to Vote**

It is the policy of LLCC to give employees time off to vote, if required and is approved by the Supervisor.

### **Advance Request**

Before taking time off to vote, the employee must make a written request to the employee's supervisor for time off 10 days before voting day.

### **Voting Hours**

The employee is allowed two hours of time off to vote. Time off to vote is granted if the polls open fewer than two hours prior to work starting time or close fewer than two hours after quitting time. Employees are encouraged to vote before coming in to work or at the end of the workday.

### **Covered Elections**

This time off to vote policy applies to Federal, State, and County elections.

Dear Executive Committee  
& Boardmembers;

9/15/2000

I cannot attend the Board meeting  
but would like to stress that  
Andreas should be re-instated  
immediately due to the fact  
that there is no valid reason  
to let him go. The restaurant has  
been in the hole over \$60000 many  
times & staff was never let go  
because of this. Plus, he is the best  
chef we ever had and we certainly  
do not want "wienies & beans", when  
we dine out. Thank you  
Lee Hottel  
Lot-2-301

## Lake Limerick

---

**From:** Sharon Haworth <haworths@hctc.com>  
**To:** Lake Limerick <lakelim@hctc.com>  
**Cc:** <wootrout@aol.com>  
**Sent:** Friday, September 15, 2000 12:46 AM  
**Subject:** Executive board action

Dear Board & members of Lake Limerick

Having received word in Seattle early today I placed a call to our president trying to confirm rumors that the dining room had been closed and we would be replacing the current staff with a "fry cook". Although he had no problem returning call when the club wanted something I will assume that since it is now midnight he will not be calling so I will react to what I have heard.

I find it interesting that the board members who were rumored to be at the meeting making this decision are some of the same who reigned a few years back because they felt that the board was not acting in the best interest of the members! The other it is said is reacting to family concerns. As I remember board members are voted in to represent the entire community and they can not do this without hearing what the community wants. To the best of my knowledge there have been no town meetings and after speaking to a couple of board members it seems that they were not even consulted.

I will assume even knowing what it means that the reason is the allmighty dollar. If in fact that is so than should we close the golf course since it does not make money and maybe even drain the lakes. After we have distroyed all the reasons most of us bought property here will anyone wish to remain. Then who will you be serving. Maybe this is just another sign that the board is no longer qualified to oversee our investments.

If it is the desire of some to eat tuna casserole or hamburgers there are plenty of locations that will be more than happy to see to their needs. I for one do not go out to eat inferior poorly prepared food and have supported the club since the changes have been made. I have also praised the board for their commentment to quality as well as voiced concern when things were not going well and we lost most all of the banquet business.

I will personally work to see that there is a recall put to the membership if the honorable and proper way a making decisions is not followed. We can only hope that you as a board can beg that the staff give you another chance and come back to work here. They are without question the finest Lake Limerick has seen. If we pay a little more the quality is still a bargain. After all some of the same members that are said to have made this decision go the Ruth Chris and pay far more for no better quality.

If this happens every social member should demand a refund since many of them have paid that fee for the opportunity to go to dinner at a quality facility with excellent food and good service.

Andreas, Kat and the entire staff please do not judge us all by the actions of a few you have all done an excelent job and it has been our pleasure to have you here.

Sincerely,  
Sharon and Ray Haworth

9/15/00

9/15/2000

Dear Boardmembers:

Please overturn your  
decision to fire  
our chef, Andreas  
and his crew.

Thank you.

Harold E. Benjamin

Div. 2

LOT # 261



**Lake Limerick**

---

**From:** William Buff <w.buff@worldnet.att.net>  
**To:** <obailey@earthlink.net>; Suz Sirokman <lakelim@hctc.com>  
**Sent:** Friday, September 08, 2000 1:29 PM  
**Subject:** INN MEETING

Ruby,

I was planning on attending this Saturday's Inn Committee meeting but my plans have changed late Friday afternoon. Can you please have the Committee discuss the following and put there recommendations into the minutes so that the whole BOT can review and be prepared to discuss at the BOT meeting next Saturday?

Thanks,  
Bill

1) Do we want to go public with the restuarant/lounge?  
Everything has been reviewed by our Corp Attorney and it can be done.  
Liquor  
license would remain with Lake Limerick Country Club.

2) Do we want to purchase a POS system?  
Costs are: Purchase \$11000  
Lease \$ 259/mo  
Lease/buy \$ 225/mo  
My recommendation to the Committee would be the Lease/buy \$225/mo  
with the Loan provided by Key Bank at 11% for 5 years.

3) Recommendations for next years budget cutting if we don't go public.

PS: Suz, just in case there might be a problem with Ruby getting this please print and put in her folder. Thanks and have a great weekend.

*ok*  
*a Minutes  
Inn Book*

TO BOT

August 21, 2000

To : The Board of Trustees  
Lake Limerick Country Club

From: The Homeowners  
Lake Leprechaun

Dear Sirs:

The Homeowners of Lake Leprechaun met on August 19, 2000 to discuss an ongoing problem which has affected our lake for many years; that of weeds invading our beautiful and pristine beaches.

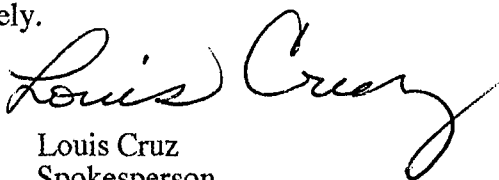
At that meeting I, Louie Cruz, volunteered to be our group's spoke person, and it is with the deepest sincerity and respect that I am now addressing this letter to you to convey some of the thoughts of those present, and also others whom I personally contacted following that first meeting.

It was the consensus of those present that the problem of the invading weeds appears to be increasing yearly, and although we have sought help from the club on many occasions, we have never, or seldom, at best, received any kind of cooperation. We have, repeatedly, been told that the reason Lake Limerick is treated and not Lake Leprechaun, is because there are weeds in the big lake that are not in the little lake. That sounds like "there are dandelions across the street but I don't have any and will never have them".

We now submit this letter as an official document to petition the Board of Trustees of Lake Limerick Country Club to accept and pass the following proposal:

1. A Capital Budget Plan to encompass the next five years commencing ASAP, allotting the sum of \$15,000.00 per year, to be reviewed on a yearly basis. This money would be used strictly by Lake Leprechaun and strictly for lake maintenance, which may include weed removal and/or treatment of weeds, dam clean up etc.
2. Cooperation from The Department of Maintenance of Lake Limerick Country Club, and its facilities, i.e. the barge which can be used to remove the weeds.
3. We request by this document a commitment from The Board of Trustees for the above petitions, and we ask that the decisions to treat Lake Leprechaun be consistent and similar to those of Lake Limerick. Furthermore, we would greatly appreciate it if in the future you would refer to "The Lakes", meaning Lake Limerick and Lake Leprechaun, and not treat us as an illegitimate child. We do exist, and we respectfully demand our rights of equality.

Very Sincerely.



Louis Cruz  
Spokesperson  
Lake Leprechaun  
E330 Balmoral  
Shelton, WA 98584

360 427-4229

WBT

**Lake Limerick**

---

**From:** Stricklin, Nan <strickli\_na@leg.wa.gov>  
**To:** 'Lake Limerick' <lakelim@hctc.com>  
**Sent:** Monday, September 18, 2000 10:38 AM  
**Attach:** lvy.gif  
**Subject:** RE: Restaurant closure

Oh, I hope no one thinks I don't care. I wasn't at work on Friday (annual leave), so didn't know anything about this until it was all over. I was called at home Saturday night by a friend who had picked up rumors in the Pro Shop that morning, but didn't know the outcome. I talked to Mary Lou yesterday, so know what happened, but I'm absolutely appalled!!!

Didn't anyone on the Executive Committee learn anything from the previous lawsuit, or from Dick's careful documentation of letting employees know that their work was falling short of expectations, and requesting specific improvements, with a date for review? All of this accompanied by face-to-face meetings and copies in the employee's file? And what's this with pulling fast ones on the Board of Trustees and the involved committee chair? I just can't believe this, and I could kick myself for not being there Saturday morning. Had I known, I would have cancelled my other commitment and delivered this message in person!

Thank you for including me in the alert. Would you please copy each member of the Board to let them know I approve of their overturning the Executive Committee's misguided and irresponsible action?

To the president -- I'm so sorry you were blindsided by this, Darrel. You don't expect treatment like that from people you believe to be friends. This kind of junk has gone on in the past, but I had hoped the current Board was above such behavior, especially the Executive Committee. Maybe you need a different team. Thanks for hanging in there.

Nan Stricklin

-----Original Message-----

**From:** Lake Limerick [mailto:lakelim@hctc.com]  
**Sent:** Friday, September 15, 2000 7:34 AM  
**To:** Dan Robinson; Darrell Winans; Duane Landsverk; Esther Springer-Johannesen; Glenna Buff; Jerry Heinlen; Judy Chestnut; Kirk Osborne; Mary Lou Trautmann; Megan MacKerrow; Morgan Terwillegar; Stricklin, Nan; Randy Hominda; Ruby Bailey; Sharon Haworth; Sharon Haworth; Tommy Taylor; William McDonald  
**Subject:** Restaurant closure

Your Lake Limerick Restaurant has been closed.  
 Please Attend Board of Trustees Meeting Saturday  
 Sept. 16 at 9:00 am.

September 16, 2000

Committee Members of  
Lake Limerick Community Club

We recently applied for and received a Social Membership to your club. We became members because of your restaurant's fine reputation and your lounge's great fellowship. We felt that your chef and his staff were the best team in the area, and really looked forward to dining there.

However, we were extremely disappointed when we arrived last evening to find the restaurant closed. There were members in the lounge, so we inquired as to why this had happened. We were told that it was a politically motivated decision by only a few, and that it was without the vote of your total voting membership.

I hope you reconsider this decision, and reopen your restaurant. If not, I would request a refund of our membership fee.

Respectfully,

*Mylan Borkan*

Mylan and Sherry Borkan  
E. 1110 Maples Road  
Shelton, Washington 98584  
426-2462

*Sherry Borkan*



To Whom it may concern September 15, 2000

We ARE ASSOCIATE members AND we enjoy what the Association has to offer. Why do we have to be deprived of a pleasant time and nice company because of the dissention within the board of Trustees.

DAVE & MERVIE MATHEOS

To Whom it may concern: 9-15-00

I am shocked by your actions toward the chef of L. Simerick. He is the best thing that has ever happened here. I have been here 7 years + have seen poor help come + go. This man is so dedicated + has given finesse + class to L. Simerick. You will be sorry if you let him go. A man like this cannot be replaced. We are blessed with his presence + I feel privileged that he would consider even working here. Your actions as a board are very disappointing to me!

Carolyn Parker #1579

To whom it may concern —

I am an associate member + have been coming here for years. Being by myself it is very easy for me to come here and eat. Now nothing affects <sup>me</sup> many more — think about WHAT you will lose. The food is excellent so please don't take it away Helen Stone #1200



to the board of trustees,  
I am a social member; have  
been for 15 years. And have  
seen a lot of water under the  
bridge in that span. People come,  
people go, as do employees. I  
realize the restaurant has run in  
the red over this period. It requires  
in a very small way the support of  
us who wait it here simply as a convenience.

That being said, the present staff,  
meaning those who wait the tables, wash  
the dishes, and especially the chef who  
is par excellence not only in his  
abilities as cook, but in management  
remain in employment at Lake Limerick.  
You will find no better.

Sincerely,  
Ed Hoffman

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9/15/2000

Dear Boardmembers:

Please overturn your  
decision to fire  
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Thank you.

David E. Benjamin

Div. 2

LOT # 261

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& Boardmembers;

9/15/2020

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Lee Fittich  
Lot-2-301

*Lake Limerick*



COUNTRY CLUB

# **Special Board of Trustees Meeting**

## **Review Budget for 2000-2001**

### **September 12, 2000**

~~6:30~~ pm.

4:00

**Lake Limerick**

---

**From:** <espringerjohannesen@Baxglobal.com>  
**To:** <lakelim@hctc.com>  
**Sent:** Wednesday, September 06, 2000 4:33 PM  
**Subject:** Special Board Budget Meeting Sept 12th

Suz or Sheila

I have requested the day off for this day so that perhaps we can hold the meeting earlier than stated.

I sent msg to Bill, Scott and Daryl in regards to this. Can you assist in contacting members to make change to an earlier time if it is convient to all others ?

Esssss

9/8/00



**BOARD OF TRUSTEES - LAKE LIMERICK COUNTRY CLUB**

September 12, 2000 4:00 P.M.

**BOARD OF TRUSTEES SPECIAL BUDGET MEETING**

- I. ROLL CALL: Esther Springer-Johannesen**
- II. APPROVAL OF 2000-2001 Dues**
- III. PRESENT 2000-2001 PROPOSED BUDGET: Bill Buff**

(Reminder: non-smoking meeting, we will break every hour)

**OPERATING BUDGET:**

1. Each Department reviewed

**CAPITAL BUDGET:**

1. Each Department reviewed

- VI. MOTION TO ADJOURN MEETING:**





## **LAKE LIMERICK COUNTRY CLUB, INC,**

790 E. St. Andrews Drive

Shelton, WA 98584

Phone (360) 426-3581, Fax (360) 426-8922, e-mail lakelim@hctc.com

### **BOARD OF TRUSTEES Budget Meeting September 12, 2000**

#### **ROLL CALL:**

President Darrell Winans called the meeting to order at 4:15 p.m. Trustees attending the meeting are Secretary Esther Springer-Johannesen, Vice President Scott Carey, Treasurer Bill Buff, Trustee Ruby Bailey, Trustee Gene Metz, Trustee Don Cox, Trustee Keith Smith, Trustee Tom Taylor, Trustee Charles Hancuff, and Trustee Mary Lou Trautmann.

#### **BUDGETS PRESENTED: Bill Buff**

Treasurer Bill Buff presented the 2000 - 2001 Budget to the Board of Trustees for review and approval.

**Motion** made by Tr. Scott Carey, seconded by Tr. Mary Lou Trautmann, and carried by the Board as follows:

The Board of Trustees approved the 2000 – 2001 Dues with the CPI 2.6% and 5% Reserve increase to be set at \$360.00/year.

The board reviewed each Department, and the following adjustments were posted to the Operating Budget:

Golf:	Golf Equipment Lease to	\$31,800.00
	Salaries to	\$81,482.00
	L & I to	\$1,000.00
	Repair & Maintenance Pro Shop	\$1,000.00
	R & M Equip. Pro Shop	\$2,000.00
	Supplies Pro Shop	\$1,000.00
Maintenance:	Education Employees	\$1,500.00
	Equipment Rent	\$5,100.00
	Repair & Maint	\$7,000.00
	Repair & Maint Equipment	\$3,000.00
	Supplies	\$6,500.00
	Vehicle Expense	\$2,700.00
Restaurant & Lounge:	Lounge Beer Member	\$17,500.00
	Lounge Beer Public	\$2,500.00
	Lounge Food Member	\$1,500.00
	Food Public	\$9,000.00
	Banquet Member	\$8,500.00
	Banquet Public No Liquor	\$6,500.00
	Banquet Non Club Event	\$4,500.00
	Payroll Tax	\$9,600.00

	L & I	\$1,000.00
	Education of Employees	\$200.00
	Laundry	\$4,500.00
	License & Permits	\$2,300.00
	Repair & Maint Equip.	\$1,800.00
Social	Postage	\$0
	Promotional	\$1,700.00
Administration:	Depreciation decreased to	\$41,603.00

The Board reviewed the Capital Budget, revising Golf, Lake Dam, Maintenance/Parks, and Restaurant as follows:

**Golf**

Pave Cart Path #5 Fairway	\$4,500.00
Pro Shop Freezer	\$1,000.00
Fairway Mower 1/2 Bal next year	<u>\$17,500.00</u>
Total:	\$23,000.00

**Lake/Dam**

Smokercraft Work Boat 17'	\$2,855.40
1994 Used Mercury 25HP	<u>\$2,046.60</u>
Total:	\$4,902.00

**Maintenance/Parks**

Lawn <del>Tractor</del> <i>mower</i>	\$1,000.00
t. Andrews Myers/Haworth Project	<u>\$4,800.00</u>
Total:	\$5,800.00

**Restaurant/Lounge**

10 Tables @\$139.00 (8'-36")	\$1,507.00
100 Folding Chairs @\$26.95	\$2,921.00
1 Chair Caddy	\$428.00
2 Table Caddies	\$345.00
POS Software	<u>\$2,700.00</u>
Total:	\$7,901.00

**Motion** made by Tr. Esther Springer Johannesen, seconded by Tr. Bill Buff, and carried by the Board as follows:

The Board of Trustees approved the 2000 - 2001 Operating Budget and Capital Budget for presentation to the LLCC membership for approval.

**Motion** made by Tr. Bill Buff seconded by Tr. Mary Lou Trautmann and carried by the Board as follows:

The Board of Trustees adjourns the meeting at 7:15 pm.

Respectfully submitted, Esther Springer Johannesen, Secretary  
Preliminary Minutes not approved by the Board of Trustees, for review only.

## Operating Budgets 00-01

### Operating Budgets 2000 - 2001 Annual Budgets (Oct. 1, 00 to Sept.30,01)

Approved by Board of Trustees 9/12/00

Department	Revenue	Direct Costs	Expense	Net Total
Administration	\$501,800.00		\$ 254,169.00	\$ 247,631.00
Architectural	\$1,800.00		\$ 3,600.00	\$ (1,800.00)
Golf	\$126,625.00		\$ 155,027.00	\$ (28,402.00)
Lake Management	\$0.00		\$ 10,000.00	\$ (10,000.00)
Lake/Dam	\$0.00		\$ 19,020.00	\$ (19,020.00)
Maintenance/Parks	\$0.00		\$ 132,138.00	\$ (132,138.00)
Restaurant/Lounge	\$165,500.00	\$ 75,000.00	\$ 124,005.00	\$ (33,505.00)
Security	\$0.00		\$ 21,000.00	\$ (21,000.00)
Social Events	\$9,400.00	\$ 4,800.00	\$ 6,366.00	\$ (1,766.00)
Water Dept	\$192,850.00		\$ 192,850.00	\$ -
Totals All Departments :	<u>\$997,975.00</u>	<u>\$ 79,800.00</u>	<u>\$ 918,175.00</u>	<u>\$ -</u>

Note: Posted \$61,603.00 "Depreciation" Split: Administration = \$41,603.00 and Water = \$20,000.00

### Capital Budgets

Golf		Projected Purchase
Pave Cart Path #5 Fairway	\$4,500.00	01-Apr-01
ProShop Freeze	\$1,000.00	01-Oct-00
Fairway Mower	\$17,500.00	30-Sep-01
		<u>\$23,000.00</u>

#### Lake/Dam

Smokercraft Work Boat 17'	\$ 2,855.40	01-Feb-01
1994 Used Mercury 25HP	\$ 2,046.60	01-Feb-01
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#### Maintenance/Parks

Lawn Tractor	\$ 1,000.00	01-Apr-01
St. Andrews Myers/Haworth Project	\$ 4,800.00	01-Oct-00
		<u>\$5,800.00</u>

#### Restaurant/Lounge

10 Tables @\$139.00 (8'-36")	\$ 1,507	2/1/01
100 Folding Chairs @\$26.95	\$ 2,921	2/1/01
1 Chair Caddy	\$ 428	2/1/01
2 Table Cadies	\$ 345	2/1/01
POS Software & Training	\$ 2,700	2/1/01
		<u>\$ 7,901.00</u>

Totals: \$41,603.00

# Administration

DEPARTMENT NAME	BUDGET		BUDGET		BUDGET		BUDGET	ACTUAL		ACTUAL		ACTUAL	
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Oct-Sept 2000-2001	Budget Adj	Sept-Aug 1995-1996		Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999			
Revenue													
Assessments	\$ 369,304							\$ 309,157	\$ 338,185	\$ 363,601			
Dues - Per Lot (1380)	\$ 33,375	\$ 425,940	\$ 463,344	\$ 496,800				\$ 29,501	\$ 33,516	\$ 29,709	\$ 426,254		
Dues Social - Public (60)	\$ 1,125	\$ 1,000	\$ 1,175	\$ 1,500				\$ 1,337	\$ 1,108	\$ 1,175	\$ 1,373		
Animal Control Fines				\$ 125							\$ 25		
Lease from Kiwanas (Bingo)								\$ 550	\$ 1,050				
Lien Fees	\$ 2,000	\$ 3,000	\$ 3,000	\$ 3,000				\$ 2,100	\$ 3,900	\$ 2,850	\$ 4,200		
NSF Check Fees	\$ 25	\$ 50	\$ 50	\$ 75				\$ 60	\$ 105	\$ 60	\$ 30		
Newsletter Income	\$ 200	\$ 200	\$ 200	\$ 300				\$ 206	\$ 280	\$ 199	\$ 251		
TOTAL Gross Revenue Admin.	\$ 406,029	\$ 430,190	\$ 467,769	\$ 501,800				\$ 342,911	\$ 378,144	\$ 397,594	\$ 432,133		
Expenses													
General Manager				\$ 55,000									
Salaries Administ	\$ 58,500	\$ 47,000	\$ 62,000	\$ 49,000				\$ 56,609	\$ 56,954	\$ 48,223	\$ 46,932		
Payroll Tax Exp. Admin	\$ 5,850	\$ 4,700	\$ 7,440	\$ 13,520				\$ 5,884	\$ 5,942	\$ 4,947	\$ 4,974		
L&I Ins Admin	\$ 200	\$ 200	\$ 744	\$ 1,445				\$ 274	\$ 173	\$ 178	\$ 162		
Health Ins Employees	\$ 1,500			\$ 1,400				\$ 1,664	\$ 765	\$ 108	\$ 63		
Education of Employees	\$ 100	\$ 100	\$ 100	\$ 100					\$ 59				
Life Insurance Employees	\$ -		\$ -	\$ 100				\$ 201			\$ 100		
Wash Excise Tax Adm.	\$ 6,250	\$ 7,000	\$ 7,000	\$ 7,000				\$ 6,505	\$ 6,833	\$ 6,688	\$ 3,365		
Other Taxes Admin											\$ 184		
Pers Prop Tax Admin	\$ 780	\$ 1,200	\$ 1,200	\$ 1,200				\$ 589	\$ 721	\$ 1,076	\$ 1,137		
Property Tax	\$ 3,760	\$ 2,500	\$ 3,500	\$ 3,500				\$ 2,652	\$ 1,682	\$ 6,365	\$ 2,024		
Accounting	\$ 5,000	\$ 4,500	\$ 4,500	\$ 4,500				\$ 5,025	\$ 4,727	\$ 1,093	\$ 5,073		
Accounting Audit Ryan/Gardner	\$ -							\$ 3,988	\$ 5,962	\$ 5,077			
Accounting NFP Ryan/Gardner								\$ 4,375					
Advertising	\$ 100	\$ 100	\$ 100	\$ 100				\$ 207					
Bad Debt Expense	\$ 500	\$ 500	\$ 500	\$ 500						\$ 200	\$ 1,181		
Bank Service Charges	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000				\$ 1,208	\$ 933	\$ 631	\$ 775		
Bank Card Discount		\$ 900	\$ 4,200	\$ 4,200							\$ 2,332		
Contributions	\$ 100	\$ 100	\$ 100	\$ 100				\$ 384	\$ 221	\$ 200			
Depreciation	\$ 64,500	\$ 69,416	\$ 75,000	\$ 41,603				\$ 76,904	\$ 53,191	\$ 92,345	\$ 98,438		
Dues & Subscriptions	\$ 400	\$ 400	\$ 400	\$ 400				\$ 260	\$ 215	\$ 215	\$ 50		
Equipfax										\$ 343	\$ (300)		
Equipment Rent	\$ 100		\$ 100	\$ 100				\$ 45		\$ 10	\$ 9		
Insurance	\$ 7,500	\$ 7,500	\$ 7,000	\$ 7,000				\$ 7,025	\$ 6,061	\$ 6,589	\$ 7,842		
Janitorial Service Contract	\$ 6,500							\$ 8,193	\$ 6,512	\$ 7,290	\$ -		
Interest Expense													
Legal Fees	\$ 2,500	\$ 1,500	\$ 10,000	\$ 5,000				\$ 2,194	\$ 1,799	\$ 7,060	\$ 2,290		
Licenses & Permits	\$ 350	\$ 350	\$ 400	\$ 400				\$ 312	\$ 293	\$ 393	\$ 397		
Newsletter Expense	\$ 3,500	\$ 3,500	\$ 5,000	\$ 5,000				\$ 5,919	\$ 3,104	\$ 4,565	\$ 4,264		
Office Expense	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000				\$ 5,616	\$ 5,012	\$ 4,505	\$ 5,222		
Postage	\$ 6,000	\$ 7,000	\$ 7,500	\$ 7,500				\$ 7,981	\$ 6,758	\$ 7,020	\$ 6,844		
Promotional Expense	\$ 300	\$ 300	\$ 300	\$ 300				\$ 192	\$ 222	\$ 55	\$ 492		
Repair & Maintenance	\$ 8,500	\$ 8,500	\$ 8,500	\$ 8,500				\$ 8,498	\$ 8,469	\$ 7,905	\$ 7,646		

# Administration

DEPARTMENT NAME	BUDGET		BUDGET		BUDGET		BUDGET	ACTUAL		ACTUAL		ACTUAL	
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Oct-Sept 2000-2001	Budget Adj	Sept-Aug 1995-1996		Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999			
Administration Dept. 05	\$ 500	\$ 500	\$ 500	\$ 500		\$ 762	\$ 591	\$ 814	\$ 4,396				
Repair & Maint Equip Security	\$ 1,800	\$ 1,500	\$ 1,000	\$ 1,000		\$ 1,900	\$ 1,431	\$ 818	\$ 727				
Supplies	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500		\$ 2,448	\$ 1,577	\$ 2,145	\$ 3,364				
Telephone	\$ 3,000	\$ 4,000	\$ 4,000	\$ 4,000		\$ 3,074	\$ 4,097	\$ 3,795	\$ 3,150				
Utilities	\$ 21,000	\$ 21,000	\$ 21,000	\$ 23,000		\$ 18,594	\$ 18,710	\$ 19,667	\$ 21,940				
Vehicle Expense	\$ 1,100	\$ 1,100	\$ 1,100	\$ 1,100		\$ 905	\$ 1,007	\$ 676	\$ 996				
TOTAL Expenses	\$ 217,690	\$ 202,866	\$ 240,684	\$ 254,568		\$ 240,387	\$ 204,021	\$ 240,996	\$ 236,069				
OPERATING PROFIT	\$ 188,339	\$ 227,324	\$ 227,085	\$ 247,232		\$ 102,524	\$ 174,123	\$ 156,598	\$ 196,064				
Other Income & Expenses													
Service Charges Admin	\$ 12,000	\$ 12,000	\$ 12,000	\$ 14,000		\$ 10,303	\$ 12,913	\$ 12,496	\$ 14,140				
Gain Disposal of Assets						\$ (10,196)		\$ 4,216	\$ 4,534				
Interest Inc Admin	\$ 3,000	\$ 3,500	\$ 500	\$ 500		\$ 1,254	\$ 3,285	\$ 848	\$ 707				
Miscellaneous Income	\$ 1,500	\$ 1,000	\$ 1,000	\$ 1,000		\$ 4,574	\$ (4,321)	\$ 1,015	\$ 16,204				
Loss Disposal of Assets													
Note Interest Expense						\$ (370)							
Miscellaneous Expense	\$ (500)		\$ (100)	\$ (100)		\$ (740)	\$ (991)	\$ (14)	\$ (133)				
Tax Expense Penalty	\$ (20)					\$ (2)	\$ (663)	\$ (278)					
Reserves	\$ (21,158)	\$ (21,158)						\$ -	\$ (10,579)				
Reserves 99-00	\$ (28,372)	\$ (28,372)	\$ (11,808)	\$ (14,001)					\$ (8,391)				
TOTAL Other Income & Expenses	\$ (5,178)	\$ (33,030)	\$ 1,592	\$ 1,399		\$ 4,823	\$ 10,223	\$ 18,282	\$ 16,483				
PROFIT BEFORE TAXES	\$ 183,161	\$ 194,294	\$ 228,677	\$ 248,631		\$ 107,347	\$ 184,346	\$ 174,880	\$ 212,547				
Provisions for Taxes													
Fed Income Tax Admin	\$ 4,000	\$ 1,000	\$ 1,000	\$ 1,000		\$ 465	\$ 6,000	\$ 294	\$ 112				
TOTAL Provisions for Taxes	\$ 4,000	\$ 1,000	\$ 1,000	\$ 1,000		\$ 465	\$ 6,000	\$ 294	\$ 112				
NET PROFIT	\$ 179,161	\$ 193,294	\$ 227,677	\$ 247,631		\$ 106,882	\$ 178,346	\$ 174,586	\$ 212,435				

DEPARTMENT NAME	BUDGET		BUDGET		BUDGET		BUDGET	ACTUAL		ACTUAL		ACTUAL	
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Oct-Sept 2000-2001	Budget Adjust	Sept-Aug 1995-1996		Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999			
Revenue													
Bank Savings Account/Derby			\$ 500										\$ 4,380
TOTAL Gross Revenue .	\$ -	\$ -	\$ 500			\$ -		\$ -		\$ -		\$ -	\$ 4,380
Expenses													
Salaries	\$ 4,900	\$ 7,058	\$ 8,500	\$ 8,500		\$ 5,718	\$ 4,969	\$ 4,682	\$ 11,666				
Payroll Tax Exp.	\$ 735	\$ 1,230	\$ 1,020	\$ 1,020		\$ 644	\$ 537	\$ 526	\$ 1,331				
Health Ins Employees	\$ -	\$ -	\$ -	\$ -		\$ 21	\$ -	\$ -	\$ -				
Equipment Rent									\$ 155				
Insurance	\$ 3,400	\$ 3,478	\$ 3,100	\$ 3,100		\$ 2,940	\$ 2,696	\$ 2,907	\$ 2,856				
Legal Fees Lake									\$ 180				
Licenses & Permits	\$ 100	\$ 100	\$ 100	\$ 100		\$ 63	\$ 64	\$ 88	\$ 287				
Promotional Expense	\$ 200	\$ 500	\$ 500	\$ 500		\$ 159	\$ 17	\$ 239	\$ 752				
Repair & Maintenance	\$ 2,500	\$ 1,500	\$ 1,500	\$ 1,500		\$ 349	\$ 2,918	\$ 840	\$ 1,195				
Repair & Maint Equip	\$ 500	\$ 500	\$ 1,000	\$ 1,000		\$ 147	\$ 44	\$ 482	\$ 1,532				
Security	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -				
Service Contract	\$ -	\$ -	\$ 300	\$ -		\$ -	\$ 1,050	\$ -	\$ 263				
Supplies	\$ 1,200	\$ 4,300	\$ 3,500	\$ 3,000		\$ 1,685	\$ 1,124	\$ 1,356	\$ 3,950				
Travel	\$ -	\$ -	\$ -	\$ -		\$ 158	\$ -	\$ -	\$ -				
Water Tests Lakes	\$ -	\$ -	\$ -	\$ -		\$ 20	\$ -	\$ -	\$ -				
Vehicle Expense	\$ 600	\$ 250	\$ 250	\$ 300		\$ 250	\$ 105	\$ -	\$ 103				
TOTAL Expenses	\$ 14,135	\$ 18,916	\$ 19,770	\$ 19,020		\$ 12,154	\$ 13,524	\$ 11,118	\$ 24,269				
OPERATING PROFIT	\$ (14,135)	\$ (18,916)	\$ (19,270)	\$ (19,020)		\$ (12,154)	\$ (13,524)	\$ (11,118)	\$ (19,889)				
NET PROFIT	\$ (14,135)	\$ (18,916)	\$ (19,270)	\$ (19,020)		\$ (12,154)	\$ (13,524)	\$ (11,118)	\$ (15,509)				
Capital Budget 2000 - 2001													
Smokercraft Work Boat 17				\$ 2,855.40									
1994 Used Mercury 25HP				\$ 2,046.60									
Total:				\$ 4,902.00									

# Lake Management

DEPARTMENT NAME	BUDGET Oct-Sept 1997-1998	BUDGET Oct-Sept 1998-1999	BUDGET Oct-Sept 1999-2000	BUDGET Oct-Sept 2000-2001	Budget Adjust	ACTUAL Sept-Aug 1995-1996	ACTUAL Oct-Sept 1996-1997	ACTUAL Oct-Sept 1997-1998	ACTUAL Oct-Sept 1998-1999
Revenue									
In-Kind Services									
TOTAL Gross Revenue	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -	\$ -
Expenses									
Salaries	\$ 2,000	\$ -	\$ -			\$ 592	\$ 344	\$ 57	\$ 525
Payroll Tax Exp.	\$ 300	\$ -	\$ -			\$ 51	\$ 37	\$ 7	\$ 59
Bank Service Charges	\$ -	\$ -	\$ 50			\$ 40	\$ 55	\$ -	\$ 120
Dues and Subscriptions								\$ 100	\$ 40
Grant Matching Funds	\$ 5,400	\$ -	\$ -			\$ 35,231	\$ 1,339	\$ 4,859	\$ 4,761
Postage									\$ 7
Service Contract	\$ 11,100	\$ 4,600	\$ 8,000	\$ 10,000		\$ 2,156	\$ 8,221	\$ 9,065	\$ 520
Telephone	\$ 100	\$ 100	\$ -			\$ 57	\$ 34	\$ -	\$ -
Vehicle Expense	\$ -	\$ -	\$ -			\$ -	\$ 102	\$ -	\$ -
TOTAL Expenses	\$ 18,900	\$ 4,700	\$ 8,050	\$ 10,000		\$ 38,127	\$ 10,132	\$ 14,087	\$ 6,031
OPERATING PROFIT	\$ (18,900)	\$ (4,700)	\$ (8,050)	\$ (10,000)		\$ (38,127)	\$ (10,132)	\$ (14,087)	\$ (6,031)
Other Income & Expenses									
Interest Inc	\$ -	\$ -	\$ 200	\$ -		\$ 455	\$ 187	\$ 274	\$ 339
Miscellaneous In kind Services	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -	\$ -
Miscellaneous Expense	\$ -	\$ -	\$ -			\$ (365)	\$ -	\$ -	\$ -
Reserves	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -	\$ -
TOTAL Other Income & Expenses	\$ -	\$ -	\$ 200	\$ -		\$ 90	\$ 187	\$ 274	\$ 339
NET PROFIT	\$ (18,900)	\$ (4,700)	\$ (7,850)	\$ (10,000)		\$ (38,037)	\$ (9,945)	\$ (13,813)	\$ (5,692)

**Maintenance**

DEPARTMENT NAME	BUDGET		BUDGET		BUDGET		BUDGET		BUDGET		ACTUAL		ACTUAL		ACTUAL	
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Oct-Sept 2000-2001	Oct-Sept 2000-2001	Budget Adjust	Sept-Aug 1995-1996	Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1998-1999
Revenue																
TOTAL Gross Revenue .	\$ -	\$ -	\$ -				\$ -	\$ -	\$ -	\$ -						
Expenses																
Salaries	\$ 32,000	\$ 51,395	\$ 74,660	\$ 78,393			\$ 29,937	\$ 30,892	\$ 35,703	\$ 54,273						
Payroll Tax Exp.	\$ 4,800	\$ 6,118	\$ 8,959	\$ 8,625			\$ 4,015	\$ 4,216	\$ 3,887	\$ 6,223						
L & I Insurance	\$ 440	\$ -	\$ 1,995	\$ 2,355					\$ 1,023	\$ 1,512						
Health Ins Employees	\$ 2,640	\$ 2,640	\$ 5,184	\$ 5,200			\$ 2,520	\$ 2,623	\$ 1,877.33	\$ 3,812						
Advertising			\$ 200	\$ 200			\$ 9	\$ 143		\$ 173						
Dues & Subscriptions							\$ 15			\$ 36						
Education of Employees			\$ 1,000	\$ 1,500					\$ 225.89	\$ 325						
Equipment Rent	\$ 200	\$ 200	\$ 2,600	\$ 5,100			\$ 54	\$ 44	\$ 28.05	\$ 263						
Insurance	\$ 3,600	\$ 3,600	\$ 3,600	\$ 3,600			\$ 3,384	\$ 2,942	\$ 3,115	\$ 3,060						
Janitorial Contract		\$ 5,325								\$ 5,325						
Licenses & Permits	\$ 240	\$ 240	\$ 500	\$ 500			\$ 245	\$ 208	\$ 510	\$ 482						
Repair & Maintenance	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000			\$ 4,780	\$ 3,847	\$ 2,980	\$ 4,905						
Repair & Maintenance Equip	\$ 2,500	\$ 3,500	\$ 3,000	\$ 3,000			\$ 2,925	\$ 2,209	\$ 2,245	\$ 3,280						
Service Contract	\$ 865	\$ 865	\$ 865	\$ 865												
Supplies	\$ 6,000	\$ 6,000	\$ 6,500	\$ 6,500			\$ 3,114	\$ 3,730	\$ 3,485	\$ 8,237						
Telephone	\$ 900	\$ 900	\$ 1,000	\$ 1,500			\$ 1,064	\$ 994	\$ 1,202	\$ 1,224						
Utilities	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,100			\$ 3,885	\$ 4,554	\$ 4,110	\$ 4,463						
Vehicle Expense	\$ 1,300	\$ 2,500	\$ 2,500	\$ 2,700			\$ 2,288	\$ 1,855	\$ 1,818	\$ 2,741						
TOTAL Expenses	\$ 67,485	\$ 95,283	\$ 124,563	\$ 132,138			\$ 58,235	\$ 62,210	\$ 62,208	\$ 100,334						
OPERATING PROFIT	\$ (67,485)	\$ (95,283)	\$ (124,563)	\$ (132,138)			\$ (58,235)	\$ (62,210)	\$ (62,208)	\$ (100,334)						
NET PROFIT	\$ (67,485)	\$ (95,283)	\$ (124,563)	\$ (132,138)			\$ (58,235)	\$ (62,210)	\$ (62,208)	\$ (100,334)						
Capital Budget 2000-2001																
Lawn Tractor				\$ 1,000.00												
St. Andrews Myers/Haworth Project				\$ 4,800.00												
				\$ 5,800.00												



DEPARTMENT NAME	BUDGET Oct-Sept 1997-1998	BUDGET Oct-Sept 1998-1999	BUDGET Oct-Sept 1999-2000	BUDGET Oct-Sept 2000-2001	Budget Adjust	ACTUAL Sept-Aug 1995-1996	ACTUAL Oct-Sept 1996-1997	ACTUAL Oct-Sept 1997-1998	ACTUAL Oct-Sept 1998-1999
Security Dept 45									
Revenue									
TOTAL Gross Revenue .	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -	\$ -
Expenses									
Service Contract	\$ 18,500	\$ 20,000	\$ 20,000	\$ 20,000		\$ 15,330	\$ 16,517	\$ 18,422	\$ 19,854
Supplies	\$ 300	\$ -	\$ -	\$ -		\$ 339	\$ -	\$ -	\$ 24
Telephone Anglia Beach	\$ 500	\$ 500	\$ 500	\$ 500		\$ 363	\$ -	\$ 367	\$ 415
Utilities Anglia Beach	\$ 450	\$ 450	\$ 450	\$ 500		\$ -	\$ 94	\$ 248	\$ 292
Vehicle Expense	\$ 250	\$ -	\$ -	\$ -		\$ 258	\$ 67	\$ -	\$ -
TOTAL Expenses	\$ 20,000	\$ 20,950	\$ 20,950	\$ 21,000		\$ 16,290	\$ 16,678	\$ 19,037	\$ 20,585
OPERATING PROFIT	\$ (20,000)	\$ (20,950)	\$ (20,950)	\$ (21,000)		\$ (16,290)	\$ (16,678)	\$ (19,037)	\$ (20,585)
NET PROFIT	\$ (20,000)	\$ (20,950)	\$ (20,950)	\$ (21,000)		\$ (16,290)	\$ (16,678)	\$ (19,037)	\$ (20,585)

# Architectural

DEPARTMENT NAME	BUDGET Oct-Sept 1997-1998	BUDGET Oct-Sept 1998-1999	BUDGET Oct-Sept 1999-2000	BUDGET Oct-Sept 2000-2001	Budget Adjust	ACTUAL Sept-Aug 1995-1996	ACTUAL Oct-Sept 1996-1997	ACTUAL Oct-Sept 1997-1998	ACTUAL Oct-Sept 1998-1999
Architectural Dept. 55									
Revenue									
Architectural Permit Fees	\$ 5,000	\$ 4,000	\$ 2,500	\$ 1,200		\$ 5,931	\$ 5,052	\$ 3,705	\$ 2,677
Architectural Penalty			\$ 250	\$ 600				\$ 459	\$ 500
TOTAL Gross Revenue	\$ 5,000	\$ 4,000	\$ 2,750	\$ 1,800		\$ 5,931	\$ 5,052	\$ 4,164	\$ 3,177
Expenses									
Salaries	\$ 6,500	\$ 4,800	\$ 4,100	\$ 2,400		\$ 5,500	\$ 6,159	\$ 6,600	\$ 3,841
Payroll Tax Exp.	\$ 975	\$ 540	\$ 500	\$ 300		\$ 831	\$ 690	\$ 920	\$ 457
L & I Insurance	\$ -	\$ 220	\$ 150	\$ 60		\$ -	\$ 297	\$ -	\$ 129
Legal Fees	\$ 150	\$ 300	\$ 300	\$ 420		\$ 148	\$ 402	\$ 125	\$ -
Supplies	\$ 150	\$ 200	\$ 100	\$ 180		\$ 319	\$ 263	\$ 260	\$ 293
Vehicle Expense	\$ 60	\$ 300	\$ 350	\$ 240		\$ 56	\$ 398	\$ 405	\$ 321
TOTAL Expenses	\$ 7,835	\$ 6,360	\$ 5,500	\$ 3,600		\$ 6,854	\$ 8,209	\$ 8,310	\$ 5,041
OPERATING PROFIT	\$ (2,835)	\$ (2,360)	\$ (2,750)	\$ (1,800)		\$ (923)	\$ (3,157)	\$ (4,146)	\$ (1,864)
NET PROFIT	\$ (2,835)	\$ (2,360)	\$ (2,750)	\$ (1,800)		\$ (923)	\$ (3,157)	\$ (4,146)	\$ (1,864)

DEPARTMENT NAME	BUDGET		BUDGET		BUDGET		BUDGET adjust	ACTUAL		ACTUAL		ACTUAL	
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Oct-Sept 2000-2001	Oct-Sept 1996-1997	Oct-Sept 1997-1998		Oct-Sept 1998-1999	Oct-Sept 1999-2000				
Revenue													
Annuals Members	\$ 47,000	\$ 45,000	\$ 52,500	\$ 48,400	\$ 42,433	\$ 41,847	\$ 36,980	\$ -					
Annuals Public	\$ 6,000	\$ 5,400	\$ 5,700	\$ 5,500	\$ 5,649	\$ 4,402	\$ 5,976	\$ -					
Golf Youth Card/Member	\$ -	\$ 200	\$ 200	\$ 300	\$ 204	\$ 241	\$ 167	\$ -					
Dailies Members	\$ 14,380	\$ 19,750	\$ 15,000	\$ 16,000	\$ 19,544	\$ 20,849	\$ 15,893	\$ -					
Dailies Public	\$ 68,000	\$ 58,000	\$ 68,000	\$ 72,000	\$ 46,062	\$ 57,014	\$ 70,050	\$ -					
Golf Cart Shed Rental	\$ 4,600	\$ 4,600	\$ 4,600	\$ 5,025	\$ 4,448	\$ 4,520	\$ 4,512	\$ -					
Golf Cart Rental													
Golf Lease Revenue	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ -					
Golf Trail Fees Member	\$ 4,800	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,240	\$ 5,095	\$ 4,655	\$ -					
Golf Trail Fees Public	\$ 200	\$ 250	\$ 200	\$ 200	\$ 250	\$ 250	\$ 250	\$ -					
Golf Equipment Lease	\$ (42,760)	\$ (26,500)	\$ (26,500)	\$ (31,800)	\$ (33,823)	\$ (40,092)	\$ (26,498)	\$ -					
TOTAL Gross Revenue	\$ 108,220	\$ 117,700	\$ 130,700	\$ 126,625	\$ 96,007	\$ 100,126	\$ 117,985	\$ -					
Expenses													
Salaries	\$ 70,040	\$ 70,141	\$ 78,348	\$ 81,482	\$ 75,486	\$ 76,192	\$ 76,676	\$ -					
Payroll Tax Exp.	\$ 7,700	\$ 7,214	\$ 9,402	\$ 9,000	\$ 7,894	\$ 7,785	\$ 8,141	\$ -					
L&I Ins	\$ 1,490	\$ 1,350	\$ 1,243	\$ 1,000	\$ 1,243	\$ 1,631	\$ 1,582	\$ -					
Health Ins Employees	\$ 4,580	\$ 3,966	\$ 3,000	\$ 3,000	\$ 3,966	\$ 3,624	\$ 2,516	\$ -					
Education of Employees	\$ -	\$ 250	\$ -	\$ 300	\$ 145	\$ 257	\$ 100	\$ -					
Wash Excise Tax	\$ 250	\$ 275	\$ 275	\$ 420	\$ 377	\$ 397	\$ 597	\$ -					
Advertising	\$ 100	\$ 50	\$ 50	\$ 50	\$ 305	\$ 158	\$ -	\$ -					
Cash Over/Short	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -					
Dues and Subscriptions	\$ -	\$ -	\$ -	\$ 275	\$ -	\$ 235	\$ 275	\$ -					
Equipment Rent	\$ 250	\$ 2,500	\$ 2,500	\$ 2,500	\$ 103	\$ 2,981	\$ 2,047	\$ -					
Insurance	\$ 5,000	\$ 4,100	\$ 4,100	\$ 4,100	\$ 4,038	\$ 4,153	\$ 4,080	\$ -					
Legal Pro Shop Contract				\$ -		\$ 345	\$ -	\$ -					
Licenses & Permits	\$ 500	\$ 500	\$ 500	\$ 500	\$ 443	\$ 215	\$ 361	\$ -					
Repair & Maintenance	\$ 8,000	\$ 7,000	\$ 5,500	\$ 6,000	\$ 5,588	\$ 6,274	\$ 7,083	\$ -					
Repair & Maintenance Pro Shop	\$ 5,000	\$ 6,000	\$ 10,000	\$ 10,000	\$ 7,676	\$ 7,455	\$ 10,156	\$ -					
Repair & Maint Equip				\$ 2,000									
Repair & Maint Equip Pro Shop	\$ 2,000	\$ 3,000	\$ 4,500	\$ 4,500	\$ 3,190	\$ 2,170	\$ 2,554	\$ -					
Service Contract	\$ 12,000	\$ 10,000	\$ 8,500	\$ 8,500	\$ 10,550	\$ 10,331	\$ 10,112	\$ -					
Supplies				\$ 1,000									
Supplies Pro Shop	\$ 7,500	\$ 10,000	\$ 13,000	\$ 13,000	\$ 6,594	\$ 8,177	\$ 11,729	\$ -					
Supplies Fertilizer/Pesticide	\$ -	\$ 900	\$ 900	\$ 900	\$ -	\$ 564	\$ 490	\$ -					
Telephone	\$ 30	\$ 30	\$ 30	\$ -									
Travel	\$ 5,000	\$ 4,000	\$ 4,000	\$ 3,000	\$ 3,275	\$ 2,121	\$ 2,074	\$ -					
Utilities	\$ 1,500	\$ 2,000	\$ 2,000	\$ 2,500	\$ 2,125	\$ 2,436	\$ 2,073	\$ -					
Vehicle Expense	\$ 130,940	\$ 133,276	\$ 149,848	\$ 155,027	\$ 132,998	\$ 137,154	\$ 142,992	\$ -					
TOTAL Expenses	\$ (22,720)	\$ (15,576)	\$ (19,148)	\$ (28,402)	\$ (36,991)	\$ (37,028)	\$ (25,007)	\$ -					
OPERATING PROFIT	\$ (22,720)	\$ (15,576)	\$ (19,148)	\$ (28,402)	\$ (36,991)	\$ (37,028)	\$ (25,007)	\$ -					
NET PROFIT	\$ (22,720)	\$ (15,576)	\$ (19,148)	\$ (28,402)	\$ (36,991)	\$ (37,028)	\$ (25,007)	\$ -					



# Restaur Lounge

DEPARTMENT NAME	BUDGET		BUDGET		BUDGET		Budget Adjust	ACTUAL		ACTUAL	
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Oct-Sept 2000-2001	Oct-Sept 2000-2001	Oct-Sept 1996-1997		Oct-Sept 1997-1998	Oct-Sept 1998-1999		
Revenue											
Lounge Beer/Wine Member	\$ 16,000	\$ 16,000	\$ 18,000	\$ 17,500		\$ 16,410	\$ 14,997	\$ 16,835			
Lounge Beer/Wine Public	\$ 2,100	\$ 2,100	\$ 2,600	\$ 2,500		\$ 1,920	\$ 814	\$ 2,620			
Lounge Liquor Member	\$ 40,000	\$ 39,000	\$ 39,000	\$ 38,000		\$ 39,635	\$ 35,457	\$ 35,068			
Lounge Liquor Public	\$ 5,000	\$ 3,000	\$ 3,000	\$ 3,500		\$ 4,410	\$ 1,704	\$ 3,284			
Lounge Cigarettes Member	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000		\$ 1,871	\$ 2,384	\$ 1,924			
Lounge Dart Board Member	\$ 1,000	\$ 1,000	\$ 1,000	\$ 500		\$ 772	\$ 649	\$ 423			
Lounge Food Member	\$ 475	\$ -	\$ 3,200	\$ 1,500		\$ 371	\$ 9,306	\$ 3,605			
Restaurant Food Member	\$ 40,400	\$ 39,000	\$ 70,000	\$ 70,000		\$ 36,777	\$ 32,644	\$ 71,453			
Restaurant Food Public	\$ 2,000	\$ 1,000	\$ 3,000	\$ 9,000		\$ 1,090	\$ 110	\$ 4,932			
Restaurant Banquet Member	\$ 8,080	\$ 8,000	\$ 4,500	\$ 8,500		\$ 14,150	\$ 8,391	\$ 8,652			
Rest. Banquet Public (no liquor)	\$ 6,000	\$ 6,000	\$ 4,500	\$ 6,500		\$ 3,886	\$ 5,315	\$ 1,004			
Rest. Banquet Non-Club Event (liquor)				\$ 4,500							
Rest Hall Rent Members	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000		\$ 1,250	\$ 1,413	\$ 635			
Rest Hall Rent Public	\$ 500	\$ 500	\$ 1,500	\$ 500		\$ 370	\$ 200	\$ 805			
Rest Meal Ticket Discount	\$ (600)	\$ (1,000)	\$ -			\$ (130)	\$ (430)	\$ (520)			
TOTAL Gross Revenue	\$ 123,955	\$ 117,600	\$ 160,300	\$ 165,500		\$ 122,782	\$ 113,166	\$ 161,744			
Cost of Goods Sold											
Direct Cost											
Beginning Inventory Lounge	\$ 26,630	\$ 24,000	\$ 26,000	\$ 25,000		\$ 29,008	\$ 22,444	\$ 24,767			
Purchases Lounge							\$ 1,712				
Inventory Adjustment Lounge											
Ending Inventory Lounge						\$ (595)	\$ (3,585)	\$ (9,120)			
Beginning Inventory Restaurant						\$ 40,705	\$ 4,595	\$ 6,320			
Purchases Restaurant	\$ 25,605	\$ 29,000	\$ 45,000	\$ 50,000		\$ (1,686)	\$ 44,900	\$ 55,956			
Ending Inventory Restaurant							\$ (2,191)	\$ (10,316)			
TOTAL Direct Costs	\$ 52,235	\$ 53,000	\$ 71,000	\$ 75,000		\$ 67,432	\$ 71,490	\$ 75,261			
GROSS PROFIT	\$ 71,720	\$ 64,600	\$ 89,300	\$ 90,500		\$ 55,350	\$ 41,675	\$ 86,483			
Expenses											
Salaries	\$ 60,000	\$ 63,000	\$ 84,000	\$ 86,520		\$ 66,818	\$ 70,560	\$ 79,669			
Payroll Tax Exp.	\$ 6,600	\$ 6,600	\$ 10,080	\$ 9,600		\$ 7,531	\$ 7,663	\$ 9,483			
L&I Ins	\$ 1,100	\$ 1,500	\$ 1,760	\$ 1,000		\$ 1,315	\$ 1,791	\$ 2,075			
Health Ins Employees	\$ 6,100	\$ 2,000	\$ 2,600	\$ 2,600		\$ 5,971	\$ 3,569	\$ 2,700			
Education of Employees	\$ 150	\$ 60	\$ -	\$ 200		\$ 70	\$ 40				
Wash Excise Tax	\$ 531	\$ 440	\$ 640	\$ 660		\$ 569	\$ 530	\$ 774			
Other Tax	\$ 250	\$ 250	\$ 250	\$ 250		\$ 250	\$ 250	\$ 250			
Accounting Ryan Rest. Contract			\$ -			\$ 588	\$ -				
Advertising	\$ 250	\$ -	\$ -	\$ 100		\$ -	\$ 27	\$ 17			
Bad Debt Restaurant			\$ -			\$ -	\$ 205				
Bank Card to Administration	\$ 900	\$ -	\$ -			\$ 923	\$ 1,362	\$ (8)			
Cash Over/Short	\$ 50	\$ 50	\$ 25	\$ 25		\$ 3	\$ 94	\$ (28)			

# Restaurant Lounge

DEPARTMENT NAME	BUDGET		BUDGET		BUDGET		BUDGET	BUDGET		BUDGET	ACTUAL		ACTUAL	
	Oct-Sept	1997-1998	Oct-Sept	1998-1999	Oct-Sept	1999-2000		Oct-Sept	2000-2001		Oct-Sept	1996-1997	Oct-Sept	1997-1998
Restaurant/Lounge Dept. 75	\$ 40	\$ 40	\$ 75	\$ 50	\$ 75	\$ 50	\$ 61	\$ 31	\$ 90	\$ 31	\$ 90	\$ 61	\$ 2,307	\$ 2,267
Dues and Subscriptions	\$ 1,990	\$ 2,100	\$ 2,100	\$ 2,400	\$ 2,100	\$ 2,400	\$ 2,104	\$ 3,182	\$ 3,322	\$ 3,182	\$ 3,322	\$ 3,264	\$ 525	\$ 1,063
Equipment Rent Dishwasher	\$ 720	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,486	\$ 2,268	\$ 2,486	\$ 2,268	\$ 3,052	\$ 731	\$ -
Insurance	\$ 2,000	\$ 2,000	\$ 2,500	\$ 4,500	\$ 2,500	\$ 4,500	\$ 1,510	\$ 2,533	\$ 2,245	\$ 1,510	\$ 2,533	\$ 2,245	\$ 1,758	\$ 2,119
Janitorial	\$ 1,500	\$ 2,200	\$ 2,200	\$ 2,300	\$ 2,200	\$ 2,300	\$ 2,104	\$ 1,758	\$ 1,962	\$ 1,758	\$ 2,119	\$ 1,962	\$ 2,103	\$ 1,188
Laundry	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,802	\$ 5,851	\$ 4,802	\$ 5,851	\$ 9,478	\$ -	\$ 229
Legal Restaurant Lease	\$ 1,700	\$ 1,700	\$ 500	\$ 1,500	\$ 500	\$ 1,500	\$ -	\$ -	\$ 33	\$ -	\$ -	\$ 33	\$ 103,473	\$ 107,055
License & Permits	\$ 2,300	\$ 1,500	\$ 1,700	\$ 1,800	\$ 1,700	\$ 1,800	\$ -	\$ -	\$ -	\$ 103,473	\$ 107,055	\$ 118,063	\$ (48,123)	\$ (65,380)
Promotional	\$ 5,000	\$ 5,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ -	\$ -	\$ -	\$ (48,123)	\$ (65,380)	\$ (31,580)	\$ (48,123)	\$ (65,380)
Repair & Maintenance	\$ 500	\$ 300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Repair & Maint Equip	\$ 50	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	\$ 95,481	\$ 92,290	\$ 118,930	\$ 124,005	\$ 118,930	\$ 124,005	\$ -	\$ -	\$ -	\$ 103,473	\$ 107,055	\$ 118,063	\$ -	\$ -
Telephone	\$ (23,761)	\$ (27,690)	\$ (29,630)	\$ (33,505)	\$ (29,630)	\$ (33,505)	\$ -	\$ -	\$ -	\$ (48,123)	\$ (65,380)	\$ (31,580)	\$ (48,123)	\$ (65,380)
Vehicle Expense	\$ (23,761)	\$ (27,690)	\$ (29,630)	\$ (33,505)	\$ (29,630)	\$ (33,505)	\$ -	\$ -	\$ -	\$ (48,123)	\$ (65,380)	\$ (31,580)	\$ (48,123)	\$ (65,380)
TOTAL EXPENSES	\$ 95,481	\$ 92,290	\$ 118,930	\$ 124,005	\$ 118,930	\$ 124,005	\$ -	\$ -	\$ -	\$ 103,473	\$ 107,055	\$ 118,063	\$ -	\$ -
OPERATING PROFIT	\$ (23,761)	\$ (27,690)	\$ (29,630)	\$ (33,505)	\$ (29,630)	\$ (33,505)	\$ -	\$ -	\$ -	\$ (48,123)	\$ (65,380)	\$ (31,580)	\$ (48,123)	\$ (65,380)
NET PROFIT	\$ (23,761)	\$ (27,690)	\$ (29,630)	\$ (33,505)	\$ (29,630)	\$ (33,505)	\$ -	\$ -	\$ -	\$ (48,123)	\$ (65,380)	\$ (31,580)	\$ (48,123)	\$ (65,380)
Capital Budget														
10 Tables @\$139.00 (8'-36")														
100 Folding Chairs @\$26.95														
1 Chair Caddy														
2 Table Caddies														
POS Software & Training														
Total:														

**Social Youth mm Support**

DEPARTMENT NAME	BUDGET		BUDGET		BUDGET		Budget Adjust	ACTUAL			ACTUAL		
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Oct-Sept 2000-2001	Oct-Sept 2000-2001	Oct-Sept 1999-2000		Sept-Aug 1995-1996	Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1996-1997	Oct-Sept 1997-1998
Revenue													
Entertainment Admission Social	\$ 3,000	\$ 3,000	\$ -	\$ 2,500	\$ -	\$ 5,000	\$ 1,740	\$ 2,050	\$ 3,393	\$ 999			
Food Income Social	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 1,206	\$ 1,206	\$ -	\$ 633	\$ 3,183			
Liquor Income Social	\$ -	\$ -	\$ 1,200	\$ 1,000	\$ -	\$ 1,739	\$ 1,739	\$ -	\$ -	\$ 316			
Misc. Income Social Donation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			
Shirt Sales Anniversary	\$ -	\$ -	\$ 3,000	\$ 900	\$ -	\$ -	\$ 2,366	\$ 1,708	\$ -	\$ -			
Entertainment Books 98 Sales	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 833			
Social Inn Events	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 214			
TOTAL Gross Revenue .	\$ 3,000	\$ 3,000	\$ 9,200	\$ 9,400	\$ 9,400	\$ 7,051	\$ 3,758	\$ 4,026	\$ 5,545	\$ -			
Cost of Goods Sold													
Direct Cost													
Social Liquor Costs	\$ -	\$ 1,000	\$ 250	\$ 300	\$ -	\$ -	\$ -	\$ -	\$ 771	\$ 193			
Social Direct Costs	\$ -	\$ 400	\$ 4,500	\$ 4,500	\$ -	\$ -	\$ 9,002	\$ -	\$ 228	\$ 3,107			
TOTAL Direct Costs	\$ -	\$ 1,400	\$ 4,750	\$ 4,800	\$ -	\$ -	\$ 9,002	\$ -	\$ 999	\$ 3,300			
GROSS PROFIT	\$ 3,000	\$ 1,600	\$ 4,450	\$ 4,600	\$ 4,600	\$ (1,951)	\$ 3,758	\$ 3,027	\$ 2,245	\$ -			
Expenses													
Salaries	\$ 600	\$ 600	\$ 600	\$ 600	\$ 600	\$ -	\$ 604	\$ -	\$ 50	\$ 659			
Payroll Tax Exp.	\$ -	\$ 66	\$ 66	\$ 66	\$ 66	\$ -	\$ 65	\$ -	\$ 6	\$ 81			
Wash Excise Tax	\$ 20	\$ 3	\$ -	\$ -	\$ -	\$ -	\$ 10	\$ 8	\$ -	\$ -			
Equipment Rent	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 159	\$ -	\$ 86	\$ -			
Entert. Book "98" Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 716			
Entertainers Social	\$ 3,000	\$ 3,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ -	\$ 2,350	\$ 4,025	\$ 1,262	\$ 1,920			
Newsletter Expense	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 54	\$ -	\$ 42	\$ -			
Janitorial	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 59	\$ 90	\$ 35	\$ -			
Office Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			
Postage	\$ -	\$ 450	\$ 300	\$ -	\$ -	\$ -	\$ -	\$ 238	\$ 420	\$ 210			
Promotional	\$ 1,500	\$ 2,500	\$ 2,000	\$ 1,700	\$ 1,700	\$ -	\$ 1,343	\$ 2,210	\$ 2,362	\$ 1,830			
Promotional Community Support	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40	\$ -			
Promotional Youth	\$ 1,000	\$ 1,800	\$ 1,500	\$ 1,000	\$ 1,000	\$ -	\$ -	\$ -	\$ 782	\$ 1,306			
Repair & Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 130	\$ -	\$ -	\$ -			
Service Contract	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350	\$ 2,236	\$ 647	\$ -			
Supplies	\$ 100	\$ 1,000	\$ 1,500	\$ 1,000	\$ 1,000	\$ -	\$ 151	\$ 394	\$ 809	\$ 1,473			
TOTAL Expenses	\$ 6,920	\$ 9,419	\$ 7,966	\$ 6,366	\$ 6,366	\$ -	\$ 5,275	\$ 9,201	\$ 6,543	\$ 8,196			
OPERATING PROFIT	\$ (3,920)	\$ (7,819)	\$ (3,516)	\$ (1,766)	\$ (1,766)	\$ (7,226)	\$ (5,443)	\$ (3,516)	\$ (5,950)	\$ (5,950)			
NET PROFIT	\$ (3,920)	\$ (7,819)	\$ (3,516)	\$ (1,766)	\$ (1,766)	\$ (7,226)	\$ (5,443)	\$ (3,516)	\$ (5,950)	\$ (5,950)			



DEPARTMENT NAME	BUDGET		BUDGET		BUDGET		BUDGET		ACTUAL		ACTUAL		ACTUAL		ACTUAL	
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Oct-Sept 2000-2001	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Oct-Sept 2000-2001	Sept-Aug 1992-1993	Sept-Aug 1993-1994	Sept-Aug 1994-1995	Sept-Aug 1995-1996	Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999	ACTUAL
Revenue																
Water Dept Income	\$ 129,540	\$ 178,900	\$ 182,500	\$ 190,000	\$ 129,540	\$ 178,900	\$ 182,500	\$ 190,000	\$ 61,055	\$ 90,156	\$ 92,325	\$ 124,003	\$ 128,899	\$ 129,764	\$ 181,848	
Water Spigot Hook Up	\$ 100	\$ 250	\$ 350	\$ 250	\$ 100	\$ 250	\$ 350	\$ 250	\$ 3,297	\$ 5,945	\$ 3,550	\$ 120	\$ 80	\$ 160	\$ 240	
Water Valve Disconnect	\$ 102	\$ 250	\$ 1,200	\$ 600	\$ 102	\$ 250	\$ 1,200	\$ 600	\$ 70	\$ 350	\$ 40	\$ 40	\$ 123	\$ 200	\$ 720	
Water Valve Hook Up	\$ 2,040	\$ 7,700	\$ 5,000	\$ 2,000	\$ 2,040	\$ 7,700	\$ 5,000	\$ 2,000				\$ 2,640	\$ 1,215	\$ 1,755	\$ 12,629	
TOTAL Gross Revenue	\$ 131,782	\$ 187,100	\$ 189,050	\$ 192,850	\$ 131,782	\$ 187,100	\$ 189,050	\$ 192,850	\$ 64,422	\$ 96,451	\$ 95,915	\$ 126,803	\$ 130,317	\$ 131,879	\$ 195,437	
Expenses																
Salaries	\$ 30,740	\$ 38,800	\$ 41,563	\$ 42,645	\$ 30,740	\$ 38,800	\$ 41,563	\$ 42,645	\$ 20,822	\$ 26,696	\$ 24,876	\$ 29,096	\$ 26,048	\$ 34,195	\$ 40,708	
Payroll Tax Exp.	\$ 3,381	\$ 2,270	\$ 3,626	\$ 4,400	\$ 3,381	\$ 2,270	\$ 3,626	\$ 4,400	\$ 2,854	\$ 3,414	\$ 3,122	\$ 3,129	\$ 2,742	\$ 3,710	\$ 4,348	
L&I Ins	\$ 390	\$ 350	\$ 450	\$ 462	\$ 390	\$ 350	\$ 450	\$ 462				\$ 414		\$ 461	\$ 475	
Health Ins Employees	\$ 1,730	\$ 1,320	\$ 1,332	\$ 1,367	\$ 1,730	\$ 1,320	\$ 1,332	\$ 1,367	\$ 1,613	\$ 1,695	\$ 1,519	\$ 1,596	\$ 351	\$ 1,355	\$ 1,344	
Education of Employees	\$ 1,060	\$ 1,060	\$ 1,060	\$ 2,500	\$ 1,060	\$ 1,060	\$ 1,060	\$ 2,500								
Wash Excise Tax	\$ 6,360	\$ 8,360	\$ 9,178	\$ 9,600	\$ 6,360	\$ 8,360	\$ 9,178	\$ 9,600	\$ 3,257	\$ 4,619	\$ 4,767	\$ 6,300	\$ 6,479	\$ 6,119	\$ 9,808	
Accounting									\$ 35							
Advertising	\$ 100	\$ -	\$ 100	\$ 100	\$ 100	\$ -	\$ 100	\$ 100					\$ 49			
Bad Debt Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 170	\$ -	\$ 24					
Bank Service Charges	\$ 100	\$ 100	\$ 105	\$ 108	\$ 100	\$ 100	\$ 105	\$ 108	\$ 150	\$ 50	\$ 35		\$ 60	\$ 29	\$ 1,352	
Depreciation				\$ 20,000				\$ 20,000								
Dues & Subscriptions	\$ -	\$ -	\$ -	\$ 171	\$ -	\$ -	\$ -	\$ 171	\$ -	\$ -	\$ -	\$ -	\$ 144	\$ -	\$ 265	
Engineering Services	\$ 2,120	\$ 2,120	\$ 2,200	\$ 1,000	\$ 2,120	\$ 2,120	\$ 2,200	\$ 1,000								
Equipment Rent	\$ 689	\$ 700	\$ 750	\$ 800	\$ 689	\$ 700	\$ 750	\$ 800	\$ 182	\$ -	\$ 244	\$ 238	\$ 29	\$ 558	\$ 336	
Insurance	\$ 1,920	\$ 1,920	\$ 2,000	\$ 2,052	\$ 1,920	\$ 1,920	\$ 2,000	\$ 2,052	\$ 1,965	\$ 2,045	\$ 1,814	\$ 1,800	\$ 1,623	\$ 1,661	\$ 1,632	
Licenses & Permits	\$ 1,590	\$ 2,000	\$ 2,000	\$ 2,000	\$ 1,590	\$ 2,000	\$ 2,000	\$ 2,000	\$ 1,527	\$ 1,820	\$ 3,210	\$ 1,102	\$ 1,465	\$ 3,491	\$ 1,358	
Newsletter Expense	\$ 1,060	\$ 1,060	\$ 1,100	\$ 1,129	\$ 1,060	\$ 1,060	\$ 1,100	\$ 1,129	\$ -	\$ -	\$ -	\$ 282	\$ 96	\$ -	\$ -	
Office Expense	\$ 1,802	\$ 2,700	\$ 2,800	\$ 3,000	\$ 1,802	\$ 2,700	\$ 2,800	\$ 3,000	\$ 1,523	\$ 1,545	\$ 1,388	\$ 1,611	\$ 1,444	\$ 1,033	\$ 2,034	
Postage	\$ 742	\$ 1,000	\$ 1,050	\$ 2,000	\$ 742	\$ 1,000	\$ 1,050	\$ 2,000	\$ 600	\$ 427	\$ 416	\$ 411	\$ 760	\$ 750	\$ 843	
Professional Services				\$ 1,000				\$ 1,000								
Repair & Maintenance	\$ 4,770	\$ 3,820	\$ 4,000	\$ 2,000	\$ 4,770	\$ 3,820	\$ 4,000	\$ 2,000	\$ 5,073	\$ 8,040	\$ 5,419	\$ 2,650	\$ 1,417	\$ 1,541	\$ 6,037	
Repair & Maint Equip	\$ 3,710	\$ 3,340	\$ 3,500	\$ 3,600	\$ 3,710	\$ 3,340	\$ 3,500	\$ 3,600				\$ 2,253	\$ 5,767	\$ 2,084	\$ 2,865	
Repair & Maint Extraordinary				\$ 2,000				\$ 2,000								
Service Contract	\$ -	\$ -	\$ -	\$ 1,000	\$ -	\$ -	\$ -	\$ 1,000	\$ -	\$ 706	\$ 852	\$ 271	\$ 8,212	\$ 4,964	\$ 468	
Supplies	\$ 7,950	\$ 6,750	\$ 7,050	\$ 7,233	\$ 7,950	\$ 6,750	\$ 7,050	\$ 7,233	\$ 4,914	\$ 4,757	\$ 4,738	\$ 7,309	\$ 2,711	\$ 4,751	\$ 3,424	
Telephone	\$ 1,272	\$ 1,200	\$ 1,250	\$ 1,550	\$ 1,272	\$ 1,200	\$ 1,250	\$ 1,550	\$ 836	\$ 837	\$ 837	\$ 902	\$ 1,025	\$ 1,057	\$ 1,330	
Utilities	\$ 16,960	\$ 17,850	\$ 18,500	\$ 20,000	\$ 16,960	\$ 17,850	\$ 18,500	\$ 20,000	\$ 9,409	\$ 11,360	\$ 12,959	\$ 15,552	\$ 16,240	\$ 16,826	\$ 16,283	
Vehicle Expense	\$ 1,166	\$ 1,460	\$ 1,550	\$ 1,600	\$ 1,166	\$ 1,460	\$ 1,550	\$ 1,600	\$ 607	\$ 781	\$ 856	\$ 897	\$ 2,139	\$ 1,808	\$ 2,022	
Water Test	\$ 1,060	\$ 1,500	\$ 1,560	\$ 1,600	\$ 1,060	\$ 1,500	\$ 1,560	\$ 1,600	\$ 1,046	\$ 1,793	\$ 1,828	\$ 727	\$ 1,300	\$ 1,102	\$ 924	
TOTAL Expenses	\$ 90,672	\$ 99,680	\$ 106,724	\$ 134,917	\$ 90,672	\$ 99,680	\$ 106,724	\$ 134,917	\$ 56,548	\$ 70,620	\$ 68,904	\$ 76,540	\$ 80,101	\$ 87,692	\$ 98,046	
OPERATING PROFIT	\$ 41,110	\$ 87,420	\$ 82,326	\$ 57,933	\$ 41,110	\$ 87,420	\$ 82,326	\$ 57,933	\$ 7,874	\$ 25,831	\$ 27,011	\$ 50,263	\$ 50,216	\$ 44,187	\$ 97,392	
Other Income & Expenses																
Service Charges	\$ 2,448	\$ -	\$ -	\$ -	\$ 2,448	\$ -	\$ -	\$ -	\$ 1,220	\$ 1,468	\$ 1,581	\$ -	\$ -	\$ -	\$ (2)	
Interest Inc	\$ 2,600	\$ 1,200	\$ 1,200	\$ 1,200	\$ 2,600	\$ 1,200	\$ 1,200	\$ 1,200	\$ 222	\$ (463)	\$ 608	\$ 1,769	\$ 3,043	\$ 1,837	\$ 698	
Miscellaneous Income	\$ 816	\$ 500	\$ 500	\$ 500	\$ 816	\$ 500	\$ 500	\$ 500	\$ 25,840	\$ 217	\$ 540	\$ 607	\$ -	\$ -	\$ -	
Miscellaneous Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (135)	\$ (245)	\$ (505)	\$ (32)	\$ -	\$ -	
FIT Water Dept									\$ (4,895)	\$ (9,072)						
Interest Expense Loan Water Meters			\$ (19,340)	\$ (14,000)			\$ (19,340)	\$ (14,000)								
Bank Loan Water Meter			\$ (31,385)	\$ (23,600)			\$ (31,385)	\$ (23,600)								

# Water

DEPARTMENT NAME	BUDGET		BUDGET		BUDGET		BUDGET		ACTUAL		ACTUAL		ACTUAL	
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Oct-Sept 2000-2001	Sept-Aug 1992-1993	Sept-Aug 1993-1994	Sept-Aug 1994-1995	Sept-Aug 1995-1996	Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999			
Water Dept. 95	\$ -	\$ (12,600)		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (3,268)
Reserves														\$ (86,120)
Oper Res Water Meters 98-99														
Reserves 2000	\$ (46,749)	\$ (76,520)	\$ (33,301)	\$ (22,033)				\$ (39,384)	\$ (36,400)					\$ -
TOTAL Other Income & Expenses	\$ (40,885)	\$ (87,420)	\$ (82,326)	\$ (57,933)	\$ 22,387	\$ 1,087	\$ (6,588)	\$ (37,513)	\$ (33,389)	\$ 1,835	\$ (88,690)			\$ -
NET PROFIT	\$ 225	\$ -	\$ -	\$ -	\$ 30,261	\$ 26,918	\$ 20,423	\$ 12,750	\$ 16,827	\$ 46,021	\$ 8,702			\$ -
<b>Posted Depreciation \$42,033.00</b>														
Capital Budget (Improvements & Replacement Equipment)														
Paint Tank #1				\$ 8,500										
Pump Test Well #6				\$ 4,000										
Booster Pump Replace				\$ 2,500										
Booster Pump Replace				\$ 2,500										
Well Pump Replace				\$ 2,500										
Totals:				\$ 20,000										
	Posted to Water Line Item Titled "Depreciation"													

Estimated Worksheet

1998-1999 Annual Dues are \$310.00

**Dues Budget**

**1999 - 2000 Worksheets**

CPI Index is 2.3 % (US)	Base:	\$	310.00
	CPI Index	\$	7.13
	Totals:	\$	317.13

The Board has approved a 5% Increment

\$310.00 x 5% = \$15.50	Base + CPI Index	\$	317.13
	5% Reserve	\$	15.50
	Totals:	\$	332.63

For Dues 1999 - 2000 Rounded to \$336.00

Number of Lots Used for Posting: 1,379 Lots

Final Reconciliation :	Lot/Year	Lot/Quarter	Budgets
Posted Capital			Lots x Dues
1999-2000 Base Dues	\$ 317.13	\$ 79.28	\$ 437,322.27
Capital Reserve (34%)	\$ 5.27	\$ 1.32	\$ 7,267.33
Lakes Reserve (66%)	\$ 10.23	\$ 2.56	\$ 14,107.17
Totals:	\$ 332.63	\$ 83.16	\$ 458,696.77
Totals Rounded Down:	\$ 332.00	\$ 83.00	\$ 457,828.00
Totals Rounded Up:*	\$ 336.00	\$ 84.00	\$ 463,344.00

\*Approved by BOT June 19, 1999

Estimated Worksheet

1999-2000 Annual Dues are \$336.00

**2000 - 2001 Worksheets**

CPI Index is 2.6 % (US)	Base:	\$	336.00
	CPI Index	\$	8.74
	Totals:	\$	344.74

The Board has approved a 5% Increment

\$336.00 x 5% = \$16.80	Base + CPI Index	\$	344.74
	5% Reserve	\$	16.80
	Totals:	\$	361.54

For Dues 2000 - 2001 Rounded to \$360.00

Number of Lots Used for Posting: 1,380 Lots

Final Reconciliation :	Lot/Year	Lot/Quarter	Budgets
Posted Capital			Lots x Dues
2000-2001 Base Dues	\$ 344.74	\$ 86.18	\$ 475,735.68
Capital Reserve (34%)	\$ 5.71	\$ 1.43	\$ 7,882.56
Lakes Reserve (66%)	\$ 11.09	\$ 2.77	\$ 15,301.44
Totals:	\$ 361.54	\$ 90.38	\$ 498,919.68
Totals Rounded Down:*	\$ 360.00	\$ 90.00	\$ 496,800.00
Totals Rounded Up:	\$ 364.00	\$ 91.00	\$ 502,320.00

\*Approved by BOT

## Operating Budgets 00-01

### Operating Budgets 2000 - 2001 Annual Budgets (Oct. 1, 00 to Sept.30,01)

Approved by Board of Trustees ??

Department	Revenue	Direct Costs	Expense	Net Total
Administration	\$501,800.00		\$ 287,565.00	\$ 214,235.00
Architectural	\$1,800.00		\$ 3,600.00	\$ (1,800.00)
Golf	\$131,925.00		\$ 154,230.00	\$ (22,305.00)
Lake Management	\$0.00		\$ 10,000.00	\$ (10,000.00)
Lake/Dam	\$0.00		\$ 19,020.00	\$ (19,020.00)
Maintenance/Parks	\$0.00		\$ 132,138.00	\$ (132,138.00)
Restaurant/Lounge	\$157,700.00	\$ 75,000.00	\$ 123,999.00	\$ (41,299.00)
Security	\$0.00		\$ 21,000.00	\$ (21,000.00)
Social Events	\$8,500.00	\$ 4,800.00	\$ 6,966.00	\$ (3,266.00)
Water Dept	\$192,850.00		\$ 192,850.00	\$ -
<b>Totals All Departments :</b>	<b>\$994,575.00</b>	<b>\$ 79,800.00</b>	<b>\$ 951,368.00</b>	<b>\$ (36,593.00)</b>

Note: Posted \$89,000.00 "Depreciation" to Administration

Note: No reserves Administrator

### Capital Budgets

#### Golf

Pave Cart Path #5 Fairwa	\$4,500.00	
Fairway Mower	\$37,000.00	
		\$41,500.00

#### Lake/Dam

Smokercraft Work Boat 1	\$ 2,855.40	
Boat Trailer	\$ 822.28	
1994 Used Mercury 25Hl	\$ 2,046.60	
4 Revolving Lights for W	\$ 280.80	
		\$6,005.08

#### Maintenance/Parks

Lawn Tractor	\$ 10,000.00	
Wire Feed Welder	\$ 1,200.00	
Dump Trailer	\$ 5,500.00	
St. Andrews		
Myers/Haworth Project	\$ 4,800.00	
		\$21,500.00

#### Restaurant/Lounge

10 Tables @\$139.00 (8'-1)	\$ 1,507	
100 Ffolding Chairs @\$2	\$ 2,921	
1 Chair Caddy	\$ 428	
2 Table Cadies	\$ 345	
Chandelier for Entry	\$ 217	
		\$ 5,418.00

## Operating Budgets 00-01

### Water Committee

Float Tank #1	\$	8,500
Pump Test Well #6	\$	4,000
Booster Pump Replace	\$	2,500
Booster Pump Replace	\$	2,500
Well Pump Replace	\$	2,500
Totals:		<u>\$ 20,000.00</u>

Grand Totals: \$ 94,423.08 Posted to Administration Line Item Titled "Depreciation"

# Administration

DEPARTMENT NAME	BUDGET		BUDGET		BUDGET		BUDGET	ACTUAL		ACTUAL		ACTUAL	
	Oct-Sept	1997-1998	Oct-Sept	1998-1999	Oct-Sept	1999-2000		Adj	1995-1996	1996-1997	1997-1998	1998-1999	
Administration Dept. 05													
Revenue													
Assessments	\$ 369,304							\$ 309,157	\$ 338,185	\$ 363,601			
Dues - Per Lot (1380)	\$ 33,375	\$ 425,940	\$ 463,344	\$ 496,800				\$ 29,501	\$ 33,516	\$ 29,709	\$ 426,254		
Dues Social - Public (60)	\$ 1,125	\$ 1,000	\$ 1,175	\$ 1,500				\$ 1,337	\$ 1,108	\$ 1,175	\$ 1,373		
Animal Control Fines													
Lease from Kiwanas (Bingo)													
Lien Fees	\$ 2,000	\$ 3,000	\$ 3,000	\$ 3,000				\$ 550	\$ 1,050				
NSF Check Fees	\$ 25	\$ 50	\$ 50	\$ 75				\$ 60	\$ 105	\$ 60	\$ 30		
Newsletter Income	\$ 200	\$ 200	\$ 200	\$ 300				\$ 206	\$ 280	\$ 199	\$ 251		
TOTAL Gross Revenue Admin.	\$ 406,029	\$ 430,190	\$ 467,769	\$ 501,800				\$ 342,911	\$ 378,144	\$ 397,594	\$ 432,133		
Expenses													
General Manager													
Salaries Administ	\$ 58,500	\$ 47,000	\$ 62,000	\$ 49,000				\$ 56,609	\$ 56,954	\$ 48,223	\$ 46,932		
Payroll Tax Exp. Admin	\$ 5,850	\$ 4,700	\$ 7,440	\$ 13,520				\$ 5,884	\$ 5,942	\$ 4,947	\$ 4,974		
L&I Ins Admin	\$ 200	\$ 200	\$ 744	\$ 1,445				\$ 274	\$ 173	\$ 178	\$ 162		
Health Ins Employees	\$ 1,500			\$ 1,400				\$ 1,664	\$ 765	\$ 108	\$ 63		
Education of Employees	\$ 100	\$ 100	\$ 100	\$ 100				\$ 201	\$ 59				
Life Insurance Employees	\$ -		\$ -	\$ 100				\$ 6,505	\$ 6,833	\$ 6,688	\$ 3,365		
Wash Excise Tax Adm.	\$ 6,250	\$ 7,000	\$ 7,000	\$ 7,000									
Other Taxes Admin													
Pers Prop Tax Admin	\$ 780	\$ 1,200	\$ 1,200	\$ 1,200				\$ 589	\$ 721	\$ 1,076	\$ 1,137		
Property Tax	\$ 3,760	\$ 2,500	\$ 3,500	\$ 3,500				\$ 2,652	\$ 1,682	\$ 6,365	\$ 2,024		
Accounting	\$ 5,000	\$ 4,500	\$ 4,500	\$ 4,500				\$ 5,025	\$ 4,727	\$ 1,093	\$ 5,073		
Accounting Audit Ryan/Gardner	\$ -							\$ 3,988	\$ 5,962	\$ 5,077			
Accounting NFP Ryan/Gardner								\$ 4,375					
Advertising	\$ 100	\$ 100	\$ 100	\$ 100				\$ 207					
Bad Debt Expense	\$ 500	\$ 500	\$ 500	\$ 500						\$ 200	\$ 1,181		
Bank Service Charges	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000				\$ 1,208	\$ 933	\$ 631	\$ 775		
Bank Card Discount		\$ 900	\$ 4,200	\$ 4,200									
Contributions	\$ 100	\$ 100	\$ 100	\$ 100				\$ 384	\$ 221	\$ 200			
Depreciation	\$ 64,500	\$ 69,416	\$ 75,000	\$ 89,000				\$ 76,904	\$ 53,191	\$ 92,345	\$ 98,438		
Dues & Subscriptions	\$ 400	\$ 400	\$ 400	\$ 400				\$ 260	\$ 215	\$ 215	\$ 50		
Equipfax													
Equipment Rent	\$ 100		\$ 100	\$ 100				\$ 45		\$ 10	\$ 9		
Insurance	\$ 7,500	\$ 7,500	\$ 7,000	\$ 7,000				\$ 7,025	\$ 6,061	\$ 6,589	\$ 7,842		
Janitorial Service Contract	\$ 6,500							\$ 8,193	\$ 6,512	\$ 7,290	\$ -		
Interest Expense													
Legal Fees	\$ 2,500	\$ 1,500	\$ 10,000	\$ 5,000				\$ 2,194	\$ 1,799	\$ 7,060	\$ 2,290		
Licenses & Permits	\$ 350	\$ 350	\$ 400	\$ 400				\$ 312	\$ 293	\$ 393	\$ 397		
Newsletter Expense	\$ 3,500	\$ 3,500	\$ 5,000	\$ 5,000				\$ 5,919	\$ 3,104	\$ 4,565	\$ 4,264		
Office Expense	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000				\$ 5,616	\$ 5,012	\$ 4,505	\$ 5,222		
Postage	\$ 6,000	\$ 7,000	\$ 7,500	\$ 7,500				\$ 7,981	\$ 6,758	\$ 7,020	\$ 6,844		
Promotional Expense	\$ 300	\$ 300	\$ 300	\$ 300				\$ 192	\$ 222	\$ 55	\$ 492		
Repair & Maintenance	\$ 8,500	\$ 8,500	\$ 8,500	\$ 8,500				\$ 8,498	\$ 8,469	\$ 7,905	\$ 7,646		

# Administration

DEPARTMENT NAME	BUDGET		BUDGET		BUDGET		BUDGET	ACTUAL		ACTUAL		ACTUAL	
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Oct-Sept 2000-2001	Oct-Sept 2000-2001	Budget Adj		Sept-Aug 1995-1996	Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999		
Administration Dept. 05	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500		\$ 762	\$ 591	\$ 814	\$ 4,396			
Repair & Maint Equip													
Security													
Service Contract	\$ 1,800	\$ 1,500	\$ 1,000	\$ 1,000	\$ 1,000		\$ 1,900	\$ 1,431	\$ 818	\$ 727			
Supplies	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500		\$ 2,448	\$ 1,577	\$ 2,145	\$ 3,364			
Telephone	\$ 3,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000		\$ 3,074	\$ 4,097	\$ 3,795	\$ 3,150			
Utilities	\$ 21,000	\$ 21,000	\$ 21,000	\$ 23,000	\$ 23,000		\$ 18,594	\$ 18,710	\$ 19,667	\$ 21,940			
Vehicle Expense	\$ 1,100	\$ 1,100	\$ 1,100	\$ 1,100	\$ 1,100		\$ 905	\$ 1,007	\$ 676	\$ 996			
TOTAL Expenses	\$ 217,690	\$ 202,866	\$ 240,684	\$ 301,965	\$ 301,965		\$ 240,387	\$ 204,021	\$ 240,996	\$ 236,069			
OPERATING PROFIT	\$ 188,339	\$ 227,324	\$ 227,085	\$ 199,835	\$ 199,835		\$ 102,524	\$ 174,123	\$ 156,598	\$ 196,064			
Other Income & Expenses													
Service Charges Admin	\$ 12,000	\$ 12,000	\$ 12,000	\$ 14,000	\$ 14,000		\$ 10,303	\$ 12,913	\$ 12,496	\$ 14,140			
Gain Disposal of Assets							\$ (10,196)		\$ 4,216	\$ 4,534			
Interest Inc Admin	\$ 3,000	\$ 3,500	\$ 500	\$ 500	\$ 500		\$ 1,254	\$ 3,285	\$ 848	\$ 707			
Miscellaneous Income	\$ 1,500	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000		\$ 4,574	\$ (4,321)	\$ 1,015	\$ 16,204			
Loss Disposal of Assets													
Note Interest Expense							\$ (370)						
Miscellaneous Expense	\$ (500)		\$ (100)	\$ (100)	\$ (100)		\$ (740)	\$ (991)	\$ (14)	\$ (133)			
Tax Expense Penalty	\$ (20)						\$ (2)	\$ (663)	\$ (278)				
Reserves	\$ (21,158)	\$ (21,158)							\$ -	\$ (10,579)			
Reserves 99-00		\$ (28,372)	\$ (11,808)	\$ -	\$ -					\$ (8,391)			
TOTAL Other Income & Expenses	\$ (5,178)	\$ (33,030)	\$ 1,592	\$ 15,400	\$ 15,400		\$ 4,823	\$ 10,223	\$ 18,282	\$ 16,483			
PROFIT BEFORE TAXES	\$ 183,161	\$ 194,294	\$ 228,677	\$ 215,235	\$ 215,235		\$ 107,347	\$ 184,346	\$ 174,880	\$ 212,547			
Provisions for Taxes													
Fed Income Tax Admin	\$ 4,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000		\$ 465	\$ 6,000	\$ 294	\$ 112			
TOTAL Provisions for Taxes	\$ 4,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000		\$ 465	\$ 6,000	\$ 294	\$ 112			
NET PROFIT	\$ 179,161	\$ 193,294	\$ 227,677	\$ 214,235	\$ 214,235		\$ 106,882	\$ 178,346	\$ 174,586	\$ 212,435			



DEPARTMENT NAME	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	Budget	ACTUAL	ACTUAL	ACTUAL	ACTUAL
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Oct-Sept 2000-2001	Oct-Sept 2000-2001	Adjust	Sept-Aug 1995-1996	Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999
Revenue										
Bank Savings Account/Derby			\$ 500	\$ -	\$ -					\$ 4,380
TOTAL Gross Revenue .	\$ -	\$ -	\$ 500	\$ -	\$ -		\$ -	\$ -	\$ -	\$ 4,380
Expenses										
Salaries	\$ 4,900	\$ 7,058	\$ 8,500	\$ 8,500	\$ 8,500		\$ 5,718	\$ 4,969	\$ 4,682	\$ 11,666
Payroll Tax Exp.	\$ 735	\$ 1,230	\$ 1,020	\$ 1,020	\$ 1,020		\$ 644	\$ 537	\$ 526	\$ 1,331
Health Ins Employees	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 21	\$ -	\$ -	\$ -
Equipment Rent										
Insurance	\$ 3,400	\$ 3,478	\$ 3,100	\$ 3,100	\$ 3,100		\$ 2,940	\$ 2,696	\$ 2,907	\$ 2,856
Legal Fees Lake										\$ 180
Licenses & Permits	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100		\$ 63	\$ 64	\$ 88	\$ 287
Promotional Expense	\$ 200	\$ 500	\$ 500	\$ 500	\$ 500		\$ 159	\$ 17	\$ 239	\$ 752
Repair & Maintenance	\$ 2,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500		\$ 349	\$ 2,918	\$ 840	\$ 1,195
Repair & Maint Equip	\$ 500	\$ 500	\$ 1,000	\$ 1,000	\$ 1,000		\$ 147	\$ 44	\$ 482	\$ 1,532
Security	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -
Service Contract	\$ -	\$ -	\$ 300	\$ -	\$ -		\$ -	\$ 1,050	\$ -	\$ 263
Supplies	\$ 1,200	\$ 4,300	\$ 3,500	\$ 3,000	\$ 3,000		\$ 1,685	\$ 1,124	\$ 1,356	\$ 3,950
Travel	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 158	\$ -	\$ -	\$ -
Water Tests Lakes	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 20	\$ -	\$ -	\$ -
Vehicle Expense	\$ 600	\$ 250	\$ 250	\$ 300	\$ 300		\$ 250	\$ 105	\$ -	\$ 103
TOTAL Expenses	\$ 14,135	\$ 18,916	\$ 19,770	\$ 19,020	\$ 19,020		\$ 12,154	\$ 13,524	\$ 11,118	\$ 24,269
OPERATING PROFIT	\$ (14,135)	\$ (18,916)	\$ (19,270)	\$ (19,020)	\$ (19,020)		\$ (12,154)	\$ (13,524)	\$ (11,118)	\$ (19,889)
NET PROFIT	\$ (14,135)	\$ (18,916)	\$ (19,270)	\$ (19,020)	\$ (19,020)		\$ (12,154)	\$ (13,524)	\$ (11,118)	\$ (15,509)
Capital Budget 2000 - 2001										
Smokercraft Work Boat 17				\$ 2,855.40						
Boat Trailer				\$ 822.28						
1994 Used Mercury 25HP				\$ 2,046.60						
4 Revolving Lights for Water Patrol				\$ 280.80						
Total:				\$ 6,005.08						

# Lake Management

DEPARTMENT NAME	BUDGET		BUDGET		BUDGET		BUDGET Adjust	ACTUAL		ACTUAL		ACTUAL	
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Oct-Sept 2000-2001	Oct-Sept 1995-1996	Oct-Sept 1996-1997		Oct-Sept 1997-1998	Oct-Sept 1998-1999				
Revenue													
In-Kind Services													
TOTAL Gross Revenue .	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenses													
Salaries	\$ 2,000	\$ -	\$ -	\$ -	\$ 592	\$ 344	\$ -	\$ 57	\$ 525				
Payroll Tax Exp.	\$ 300	\$ -	\$ -	\$ -	\$ 51	\$ 37	\$ -	\$ 7	\$ 59				
Bank Service Charges	\$ -	\$ -	\$ 50	\$ -	\$ 40	\$ 55	\$ -	\$ -	\$ 120				
Dues and Subscriptions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ 40				
Grant Matching Funds	\$ 5,400	\$ -	\$ -	\$ -	\$ 35,231	\$ 1,339	\$ -	\$ 4,859	\$ 4,761				
Postage	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7				
Service Contract	\$ 11,100	\$ 4,600	\$ 8,000	\$ 10,000	\$ 2,156	\$ 8,221	\$ -	\$ 9,065	\$ 520				
Telephone	\$ 100	\$ 100	\$ -	\$ -	\$ 57	\$ 34	\$ -	\$ -	\$ -				
Vehicle Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 102	\$ -	\$ -	\$ -				
TOTAL Expenses	\$ 18,900	\$ 4,700	\$ 8,050	\$ 10,000	\$ 38,127	\$ 10,132	\$ -	\$ 14,087	\$ 6,031				
OPERATING PROFIT	\$ (18,900)	\$ (4,700)	\$ (8,050)	\$ (10,000)	\$ (38,127)	\$ (10,132)	\$ -	\$ (14,087)	\$ (6,031)				
Other Income & Expenses													
Interest Inc	\$ -	\$ -	\$ 200	\$ -	\$ 455	\$ 187	\$ -	\$ 274	\$ 339				
Miscellaneous In kind Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
Miscellaneous Expense	\$ -	\$ -	\$ -	\$ -	\$ (365)	\$ -	\$ -	\$ -	\$ -				
Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
TOTAL Other Income & Expenses	\$ -	\$ -	\$ 200	\$ -	\$ 90	\$ 187	\$ -	\$ 274	\$ 339				
NET PROFIT	\$ (18,900)	\$ (4,700)	\$ (7,850)	\$ (10,000)	\$ (38,037)	\$ (9,945)	\$ -	\$ (13,813)	\$ (5,692)				

**Maintenance**

DEPARTMENT NAME	BUDGET Oct-Sept 1997-1998	BUDGET Oct-Sept 1998-1999	BUDGET Oct-Sept 1999-2000	BUDGET Oct-Sept 2000-2001	Budget Adjust	ACTUAL Sept-Aug 1995-1996	ACTUAL Oct-Sept 1996-1997	ACTUAL Oct-Sept 1997-1998	ACTUAL Oct-Sept 1998-1999
Maintenance Dept 30									
Revenue									
TOTAL Gross Revenue .	\$ - \$	\$ - \$	\$ - \$			\$ - \$	\$ - \$	\$ - \$	\$ - \$
Expenses									
Salaries	\$ 32,000	\$ 51,395	\$ 74,660	\$ 78,393		\$ 29,937	\$ 30,892	\$ 35,703	\$ 54,273
Payroll Tax Exp.	\$ 4,800	\$ 6,118	\$ 8,959	\$ 8,625		\$ 4,015	\$ 4,216	\$ 3,887	\$ 6,223
L & I Insurance	\$ 440	\$ -	\$ 1,995	\$ 2,355				\$ 1,023	\$ 1,512
Health Ins Employees	\$ 2,640	\$ 2,640	\$ 5,184	\$ 5,200		\$ 2,520	\$ 2,623	\$ 1,877.33	\$ 3,812
Advertising			\$ 200	\$ 200		\$ 9	\$ 143		\$ 173
Dues & Subscriptions						\$ 15			\$ 36
Education of Employees			\$ 1,000	\$ 2,000			\$ 225.89	\$ 28.05	\$ 263
Equipment Rent	\$ 200	\$ 200	\$ 2,600	\$ 2,600		\$ 54	\$ 44	\$ 28.05	\$ 263
Insurance	\$ 3,600	\$ 3,600	\$ 3,600	\$ 3,600		\$ 3,384	\$ 2,942	\$ 3,115	\$ 3,060
Janitorial Contract		\$ 5,325							\$ 5,325
Licenses & Permits	\$ 240	\$ 240	\$ 500	\$ 500		\$ 245	\$ 208	\$ 510	\$ 482
Repair & Maintenance	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,200		\$ 4,780	\$ 3,847	\$ 2,980	\$ 4,905
Repair & Maint Equip	\$ 2,500	\$ 3,500	\$ 3,000	\$ 4,000		\$ 2,925	\$ 2,209	\$ 2,245	\$ 3,280
Service Contract	\$ 865	\$ 865	\$ 865	\$ 865		\$ -	\$ 3,953	\$ -	\$ -
Supplies	\$ 6,000	\$ 6,000	\$ 6,500	\$ 7,000		\$ 3,114	\$ 3,730	\$ 3,485	\$ 8,237
Telephone	\$ 900	\$ 900	\$ 1,000	\$ 1,500		\$ 1,064	\$ 994	\$ 1,202	\$ 1,224
Utilities	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,100		\$ 3,885	\$ 4,554	\$ 4,110	\$ 4,463
Vehicle Expense	\$ 1,300	\$ 2,500	\$ 2,500	\$ 3,000		\$ 2,288	\$ 1,855	\$ 1,818	\$ 2,741
TOTAL Expenses	\$ 67,485	\$ 95,283	\$ 124,563	\$ 132,138		\$ 58,235	\$ 62,210	\$ 62,208	\$ 100,334
OPERATING PROFIT	\$ (67,485)	\$ (95,283)	\$ (124,563)	\$ (132,138)		\$ (58,235)	\$ (62,210)	\$ (62,208)	\$ (100,334)
NET PROFIT	\$ (67,485)	\$ (95,283)	\$ (124,563)	\$ (132,138)		\$ (58,235)	\$ (62,210)	\$ (62,208)	\$ (100,334)
Capital Budget 2000-2001									
Lawn Tractor				\$ 10,000.00					
Wire Feed Welder				\$ 1,200.00					
Dump Trailer				\$ 5,500.00					
St. Andrews Myers/Haworth Project				\$ 4,800.00					
				\$ 21,500.00					

**Security**

DEPARTMENT NAME	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	Budget	ACTUAL	ACTUAL	ACTUAL	ACTUAL
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Oct-Sept 2000-2001	Oct-Sept Adjust	Oct-Sept 1995-1996	Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999		
Revenue											
TOTAL Gross Revenue .	\$ -	\$ -	\$ -				\$ -	\$ -	\$ -	\$ -	\$ -
Expenses											
Service Contract	\$ 18,500	\$ 20,000	\$ 20,000	\$ 20,000			\$ 15,330	\$ 16,517	\$ 18,422	\$ 19,854	
Supplies	\$ 300	\$ -	\$ -	\$ -			\$ 339	\$ -	\$ -	\$ 24	
Telephone Anglia Beach	\$ 500	\$ 500	\$ 500	\$ 500			\$ 363	\$ -	\$ 367	\$ 415	
Utilities Anglia Beach	\$ 450	\$ 450	\$ 450	\$ 500			\$ -	\$ 94	\$ 248	\$ 292	
Vehicle Expense	\$ 250	\$ -	\$ -	\$ -			\$ 258	\$ 67	\$ -	\$ -	
TOTAL Expenses	\$ 20,000	\$ 20,950	\$ 20,950	\$ 21,000			\$ 16,290	\$ 16,678	\$ 19,037	\$ 20,585	
OPERATING PROFIT	\$ (20,000)	\$ (20,950)	\$ (20,950)	\$ (21,000)			\$ (16,290)	\$ (16,678)	\$ (19,037)	\$ (20,585)	
NET PROFIT	\$ (20,000)	\$ (20,950)	\$ (20,950)	\$ (21,000)			\$ (16,290)	\$ (16,678)	\$ (19,037)	\$ (20,585)	

# Architectural

DEPARTMENT NAME	BUDGET		BUDGET		BUDGET		BUDGET Adjust	ACTUAL		ACTUAL		ACTUAL	
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Oct-Sept 2000-2001	Sept-Aug 1995-1996	Oct-Sept 1996-1997		Oct-Sept 1997-1998	Oct-Sept 1998-1999				
Revenue													
Architectural Permit Fees	\$ 5,000	\$ 4,000	\$ 2,500	\$ 1,200	\$ 5,931	\$ 5,052	\$ 3,705	\$ 2,677					
Architectural Penalty			\$ 250	\$ 600			\$ 459	\$ 500					
TOTAL Gross Revenue	\$ 5,000	\$ 4,000	\$ 2,750	\$ 1,800	\$ 5,931	\$ 5,052	\$ 4,164	\$ 3,177					
Expenses													
Salaries	\$ 6,500	\$ 4,800	\$ 4,100	\$ 2,400	\$ 5,500	\$ 6,159	\$ 6,600	\$ 3,841					
Payroll Tax Exp.	\$ 975	\$ 540	\$ 500	\$ 300	\$ 831	\$ 690	\$ 920	\$ 457					
L & I Insurance	\$ -	\$ 220	\$ 150	\$ 60	\$ -	\$ 297	\$ -	\$ 129					
Legal Fees	\$ 150	\$ 300	\$ 300	\$ 420	\$ 148	\$ 402	\$ 125	\$ -					
Supplies	\$ 150	\$ 200	\$ 100	\$ 180	\$ 319	\$ 263	\$ 260	\$ 293					
Vehicle Expense	\$ 60	\$ 300	\$ 350	\$ 240	\$ 56	\$ 398	\$ 405	\$ 321					
TOTAL Expenses	\$ 7,835	\$ 6,360	\$ 5,500	\$ 3,600	\$ 6,854	\$ 8,209	\$ 8,310	\$ 5,041					
OPERATING PROFIT	\$ (2,835)	\$ (2,360)	\$ (2,750)	\$ (1,800)	\$ (923)	\$ (3,157)	\$ (4,146)	\$ (1,864)					
NET PROFIT	\$ (2,835)	\$ (2,360)	\$ (2,750)	\$ (1,800)	\$ (923)	\$ (3,157)	\$ (4,146)	\$ (1,864)					

DEPARTMENT NAME	BUDGET		BUDGET		BUDGET		Budget adjust	ACTUAL		ACTUAL		ACTUAL	
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Oct-Sept 2000-2001	Oct-Sept 1996-1997	Oct-Sept 1997-1998		Oct-Sept 1998-1999	Oct-Sept 1999-2000				
Revenue													
Annuals Members	\$ 47,000	\$ 45,000	\$ 52,500	\$ 48,400	\$ 42,433	\$ 41,847	\$ 36,980	\$ -					
Annuals Public	\$ 6,000	\$ 5,400	\$ 5,700	\$ 5,500	\$ 5,649	\$ 4,402	\$ 5,976	\$ -					
Golf Youth Card/Member	\$ -	\$ 200	\$ 200	\$ 300	\$ 204	\$ 241	\$ 167	\$ -					
Dailies Members	\$ 14,380	\$ 19,750	\$ 15,000	\$ 16,000	\$ 19,544	\$ 20,849	\$ 15,893	\$ -					
Dailies Public	\$ 68,000	\$ 58,000	\$ 68,000	\$ 72,000	\$ 46,062	\$ 57,014	\$ 70,050	\$ -					
Golf Cart Shed Rental	\$ 4,600	\$ 4,600	\$ 4,600	\$ 5,025	\$ 4,448	\$ 4,520	\$ 4,512	\$ -					
Golf Cart Rental													
Golf Lease Revenue	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ -					
Golf Trail Fees Member	\$ 4,800	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,240	\$ 5,095	\$ 4,655	\$ -					
Golf Trail Fees Public	\$ 200	\$ 250	\$ 200	\$ 200	\$ 250	\$ 250	\$ 250	\$ -					
Golf Equipment Lease	\$ (42,760)	\$ (26,500)	\$ (26,500)	\$ (26,500)	\$ (33,823)	\$ (40,092)	\$ (26,498)	\$ -					
TOTAL Gross Revenue	\$ 108,220	\$ 117,700	\$ 130,700	\$ 131,925	\$ 96,007	\$ 100,126	\$ 117,985	\$ -					
Expenses													
Salaries	\$ 70,040	\$ 70,141	\$ 78,348	\$ 80,385	\$ 75,486	\$ 76,192	\$ 76,676	\$ -					
Payroll Tax Exp.	\$ 7,700	\$ 7,214	\$ 9,402	\$ 9,000	\$ 7,894	\$ 7,785	\$ 8,141	\$ -					
L&I Ins	\$ 1,490	\$ 1,350	\$ 1,243	\$ 1,300	\$ 1,243	\$ 1,631	\$ 1,582	\$ -					
Health Ins Employees	\$ 4,580	\$ 3,966	\$ 3,000	\$ 3,000	\$ 3,966	\$ 3,624	\$ 2,516	\$ -					
Education of Employees	\$ -	\$ 250	\$ -	\$ 300	\$ 145	\$ 257	\$ 100	\$ -					
Wash Excise Tax	\$ 250	\$ 275	\$ 275	\$ 420	\$ 377	\$ 397	\$ 597	\$ -					
Advertising	\$ 100	\$ 50	\$ 50	\$ 50	\$ 305	\$ 158	\$ -	\$ -					
Cash Over/Short	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -					
Dues and Subscriptions													
Equipment Rent	\$ 250	\$ 2,500	\$ 2,500	\$ 2,500	\$ 103	\$ 2,981	\$ 2,047	\$ -					
Insurance	\$ 5,000	\$ 4,100	\$ 4,100	\$ 4,100	\$ 4,038	\$ 4,153	\$ 4,080	\$ -					
Legal Pro Shop Contract													
Licenses & Permits	\$ 500	\$ 500	\$ 500	\$ 500	\$ 443	\$ 215	\$ 361	\$ -					
Repair & Maintenance	\$ 8,000	\$ 7,000	\$ 5,500	\$ 6,000	\$ 5,588	\$ 6,274	\$ 7,083	\$ -					
Repair & Maintenance Pro Shop													
Repair & Maint Equip	\$ 5,000	\$ 6,000	\$ 10,000	\$ 10,000	\$ 7,676	\$ 7,455	\$ 10,156	\$ -					
Service Contract	\$ 2,000	\$ 3,000	\$ 4,500	\$ 4,500	\$ 3,190	\$ 2,170	\$ 2,554	\$ -					
Supplies	\$ 12,000	\$ 10,000	\$ 8,500	\$ 8,500	\$ 10,550	\$ 10,331	\$ 10,112	\$ -					
Supplies Fertilizer/Pesticide	\$ 7,500	\$ 10,000	\$ 13,000	\$ 13,000	\$ 6,594	\$ 8,177	\$ 11,729	\$ -					
Telephone	\$ -	\$ 900	\$ 900	\$ 900	\$ -	\$ 564	\$ 490	\$ -					
Travel	\$ 30	\$ 30	\$ 30	\$ -				\$ -					
Utilities	\$ 5,000	\$ 4,000	\$ 4,000	\$ 3,000	\$ 3,275	\$ 2,121	\$ 2,074	\$ -					
Vehicle Expense	\$ 1,500	\$ 2,000	\$ 2,000	\$ 2,500	\$ 2,125	\$ 2,436	\$ 2,073	\$ -					
TOTAL Expenses	\$ 130,940	\$ 133,276	\$ 149,848	\$ 154,230	\$ 132,998	\$ 137,154	\$ 142,992	\$ -					
OPERATING PROFIT	\$ (22,720)	\$ (15,576)	\$ (19,148)	\$ (22,305)	\$ (36,991)	\$ (37,028)	\$ (25,007)	\$ -					
NET PROFIT	\$ (22,720)	\$ (15,576)	\$ (19,148)	\$ (22,305)	\$ (36,991)	\$ (37,028)	\$ (25,007)	\$ -					

DEPARTMENT NAME	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	Budget adjust	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Oct-Sept 2000-2001	Oct-Sept 2000-2001		Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	
Golf Dept. 65											
DEPARTMENT NAME							ACTUAL	ACTUAL	ACTUAL	ACTUAL	
Golf Dept. 65							Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	
							Annuals Cost/No.	Annuals Cost/No.	Annuals Cost/No.	Annuals Cost/No.	
<i>Annual Members Family</i>											
<i>Annual Public Family</i>											
<i>Annual Members Couple</i>											Gross
<i>Annual Public Couple</i>											8/17/00
						Net 2000-2001					
<i>Annual Members Single</i>			\$370.71	\$400.131	\$290./158		\$320./145	\$320./124	\$355./109		
<i>Annual Public Single</i>			\$509.73	\$550./10	\$475./13		\$475./11	\$475./13	\$475./9		
<i>Junior (under 18)</i>					\$100./2		\$100./2	\$100./	\$100./		
Capital Budget 2000-2001											
Pave Cart Path #5 Fairway				\$ 4,500.00							
Fairway Mower				\$ 37,000.00							
				\$ 41,500.00							



# Restaurant Lounge

DEPARTMENT NAME	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	Budget	ACTUAL	ACTUAL	ACTUAL
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Oct-Sept 2000-2001	Oct-Sept 2000-2001	Adjust	Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999
Revenue									
Lounge Beer/Wine Member	\$ 16,000	\$ 16,000	\$ 18,000	\$ 17,000	\$ 17,000		\$ 16,410	\$ 14,997	\$ 16,835
Lounge Beer/Wine Public	\$ 2,100	\$ 2,100	\$ 2,600	\$ 2,200	\$ 2,200		\$ 1,920	\$ 814	\$ 2,620
Lounge Liquor Member	\$ 40,000	\$ 39,000	\$ 39,000	\$ 38,000	\$ 38,000		\$ 39,635	\$ 35,457	\$ 35,068
Lounge Liquor Public	\$ 5,000	\$ 3,000	\$ 3,000	\$ 3,500	\$ 3,500		\$ 4,410	\$ 1,704	\$ 3,284
Lounge Cigarettes Member	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000		\$ 1,871	\$ 2,384	\$ 1,924
Lounge Dart Board Member	\$ 1,000	\$ 1,000	\$ 1,000	\$ 500	\$ 500		\$ 772	\$ 649	\$ 423
Lounge Food Member	\$ 475	\$ -	\$ 3,200	\$ 3,000	\$ 3,000		\$ 371	\$ 9,306	\$ 3,605
Restaurant Food Member	\$ 40,400	\$ 39,000	\$ 70,000	\$ 70,000	\$ 70,000		\$ 36,777	\$ 32,644	\$ 71,453
Restaurant Food Public	\$ 2,000	\$ 1,000	\$ 3,000	\$ 4,000	\$ 4,000		\$ 1,090	\$ 110	\$ 4,932
Restaurant Banquet Member	\$ 8,080	\$ 8,000	\$ 4,500	\$ 5,000	\$ 5,000		\$ 14,150	\$ 8,391	\$ 8,652
Rest. Banquet Public (no liquor)	\$ 6,000	\$ 6,000	\$ 4,500	\$ 4,000	\$ 4,000		\$ 3,886	\$ 5,315	\$ 1,004
Rest. Banquet Non-Club Event (liquor)									
Rest Hall Rent Members	\$ 1,000	\$ 1,000	\$ 1,000	\$ 7,000	\$ 7,000		\$ 1,250	\$ 1,413	\$ 635
Rest Hall Rent Public	\$ 500	\$ 500	\$ 1,500	\$ 500	\$ 500		\$ 370	\$ 200	\$ 805
Rest Meal Ticket Discount	\$ (600)	\$ (1,000)	\$ -				\$ (130)	\$ (430)	\$ (520)
TOTAL Gross Revenue	\$ 123,955	\$ 117,600	\$ 160,300	\$ 157,700	\$ 157,700		\$ 122,782	\$ 113,166	\$ 161,744
Cost of Goods Sold									
Direct Cost									
Beginning Inventory Lounge								\$ 3,615	\$ 7,654
Purchases Lounge	\$ 26,630	\$ 24,000	\$ 26,000	\$ 25,000	\$ 25,000		\$ 29,008	\$ 22,444	\$ 24,767
Inventory Adjustment Lounge								\$ 1,712	
Ending Inventory Lounge									
Beginning Inventory Restaurant								\$ (595)	\$ (9,120)
Purchases Restaurant	\$ 25,605	\$ 29,000	\$ 45,000	\$ 50,000	\$ 50,000		\$ 40,705	\$ 4,595	\$ 6,320
Ending Inventory Restaurant								\$ (1,686)	\$ 55,956
TOTAL Direct Costs	\$ 52,235	\$ 53,000	\$ 71,000	\$ 75,000	\$ 75,000		\$ 67,432	\$ 71,490	\$ (10,316)
GROSS PROFIT	\$ 71,720	\$ 64,600	\$ 89,300	\$ 82,700	\$ 82,700		\$ 55,350	\$ 41,675	\$ 86,483
Expenses									
Salaries	\$ 60,000	\$ 63,000	\$ 84,000	\$ 86,520	\$ 86,520		\$ 66,818	\$ 70,560	\$ 79,669
Payroll Tax Exp.	\$ 6,600	\$ 6,600	\$ 10,080	\$ 10,382	\$ 10,382		\$ 7,531	\$ 7,663	\$ 9,483
L&I Ins	\$ 1,100	\$ 1,500	\$ 1,760	\$ 1,812	\$ 1,812		\$ 1,315	\$ 1,791	\$ 2,075
Health Ins Employees	\$ 6,100	\$ 2,000	\$ 2,600	\$ 2,600	\$ 2,600		\$ 5,971	\$ 3,569	\$ 2,700
Education of Employees	\$ 150	\$ 60	\$ -	\$ 1,000	\$ 1,000		\$ 70	\$ 40	
Wash Excise Tax	\$ 531	\$ 440	\$ 640	\$ 660	\$ 660		\$ 569	\$ 530	\$ 774
Other Tax	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250		\$ 250	\$ 250	\$ 250
Accounting Ryan Rest. Contract							\$ 588	\$ -	
Advertising	\$ 250	\$ -	\$ -	\$ 100	\$ 100		\$ -	\$ 27	\$ 17
Bad Debt Restaurant								\$ 205	
Bank Card to Administration	\$ 900	\$ -	\$ -				\$ 923	\$ 1,362	\$ (8)
Cash Over/Short	\$ 50	\$ 50	\$ 25	\$ 25	\$ 25		\$ 3	\$ 94	\$ (28)

# Restaurant Lounge

DEPARTMENT NAME	BUDGET		BUDGET		BUDGET		BUDGET	Budget Adjust	ACTUAL		ACTUAL	
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Oct-Sept 2000-2001	Oct-Sept 2000-2001	Oct-Sept 1996-1997			Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1996-1997	Oct-Sept 1997-1998
Restaurant/Lounge Dept. 75	\$ 40	\$ 40	\$ 75	\$ 50		\$ 31	\$ 90	\$ 61				
Dues and Subscriptions	\$ 1,990	\$ 2,100	\$ 2,100	\$ 2,400		\$ 2,307	\$ 2,267	\$ 2,104				
Equipment Rent Dishwasher	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500		\$ 3,182	\$ 3,322	\$ 3,264				
Insurance	\$ 720	\$ -	\$ -	\$ -		\$ 525	\$ 1,063					
Janitorial	\$ 2,000	\$ 2,000	\$ 2,500	\$ 3,000		\$ 2,486	\$ 2,268	\$ 3,052				
Laundry	\$ -	\$ -	\$ -	\$ -		\$ 731	\$ -					
Legal Restaurant Lease	\$ 1,500	\$ 2,200	\$ 2,200	\$ 2,200		\$ 1,510	\$ 2,533	\$ 2,245				
License & Permits	\$ 250	\$ -	\$ -	\$ -								
Promotional	\$ 1,700	\$ 1,700	\$ 500	\$ 1,500		\$ 1,758	\$ 2,119	\$ 1,962				
Repair & Maintenance	\$ 2,300	\$ 1,500	\$ 1,700	\$ 1,800		\$ 2,103	\$ 1,188	\$ 964				
Repair & Maint Equip	\$ 5,000	\$ 5,000	\$ 7,000	\$ 6,200		\$ 4,802	\$ 5,851	\$ 9,478				
Supplies	\$ 500	\$ 300	\$ -	\$ -		\$ -	\$ 229					
Telephone	\$ 50	\$ 50	\$ -	\$ -		\$ -	\$ 33					
Vehicle Expense	\$ 95,481	\$ 92,290	\$ 118,930	\$ 123,999		\$ 103,473	\$ 107,055	\$ 118,063				
TOTAL Expenses	\$ (23,761)	\$ (27,690)	\$ (29,630)	\$ (41,299)		\$ (48,123)	\$ (65,380)	\$ (31,580)				
OPERATING PROFIT	\$ (23,761)	\$ (27,690)	\$ (29,630)	\$ (41,299)		\$ (48,123)	\$ (65,380)	\$ (31,580)				
NET PROFIT						\$ (48,123)	\$ (65,380)	\$ (31,580)				
Capital Budget												
10 Tables @\$139.00 (8'-36")				Inc Tax								
100 Folding Chairs @\$26.95				\$ 1,507								
1 Chair Caddy				\$ 2,921								
2 Table Caddies				\$ 428								
Chandelier for Entry				\$ 345								
Total:				\$ 217								
				\$ 5,418								

**Social Youth Comm Support**

DEPARTMENT NAME	BUDGET		BUDGET		BUDGET		BUDGET	ACTUAL		ACTUAL		ACTUAL	
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Oct-Sept 2000-2001	Budget Adjust	Sept-Aug 1995-1996		Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999			
Revenue													
Entertainment Admission Social	\$ 3,000	\$ 3,000	\$ -	\$ 2,500		\$ 1,740	\$ 2,050	\$ 3,393	\$ 999				
Food Income Social	\$ -	\$ -	\$ 5,000	\$ 5,000		\$ 1,206		\$ 633	\$ 3,183				
Liquor Income Social	\$ -	\$ -	\$ 1,200	\$ 1,000		\$ 1,739			\$ 316				
Misc. Income Social Donation	\$ -	\$ -	\$ -										
Shirt Sales Anniversary	\$ -	\$ -	\$ 3,000			\$ 2,366	\$ 1,708						
Entertainment Books 98 Sales	\$ -	\$ -							\$ 833				
Social Inn Events									\$ 214				
TOTAL Gross Revenue .	\$ 3,000	\$ 3,000	\$ 9,200	\$ 8,500		\$ 7,051	\$ 3,758	\$ 4,026	\$ 5,545				
Cost of Goods Sold													
Direct Cost													
Social Liquor Costs		\$ 1,000	\$ 250	\$ 300				\$ 771	\$ 193				
Social Direct Costs		\$ 400	\$ 4,500	\$ 4,500		\$ 9,002		\$ 228	\$ 3,107				
TOTAL Direct Costs	\$ -	\$ 1,400	\$ 4,750	\$ 4,800		\$ 9,002	\$ -	\$ 999	\$ 3,300				
GROSS PROFIT	\$ 3,000	\$ 1,600	\$ 4,450	\$ 3,700		\$ (1,951)	\$ 3,758	\$ 3,027	\$ 2,245				
Expenses													
Salaries	\$ 600	\$ 600	\$ 600	\$ 600		\$ 604		\$ 50	\$ 659				
Payroll Tax Exp.	\$ -	\$ 66	\$ 66	\$ 66		\$ 65		\$ 6	\$ 81				
Wash Excise Tax	\$ 20	\$ 3	\$ -	\$ -		\$ 10	\$ 8						
Equipment Rent	\$ -	\$ -	\$ -	\$ -		\$ 159		\$ 86					
Entert. Book "98" Expenses									\$ 716				
Entertainers Social	\$ 3,000	\$ 3,000	\$ 2,000	\$ 2,000		\$ 2,350	\$ 4,025	\$ 1,262	\$ 1,920				
Newsletter Expense						\$ 54		\$ 42					
Janitorial	\$ 200	\$ -	\$ -	\$ -		\$ 59	\$ 90	\$ 35					
Office Expense	\$ -	\$ -	\$ -	\$ -									
Postage	\$ 450	\$ 450	\$ 300	\$ 300			\$ 238	\$ 420	\$ 210				
Promotional	\$ 1,500	\$ 2,500	\$ 2,000	\$ 2,000		\$ 1,343	\$ 2,210	\$ 2,362	\$ 1,830				
Promotional Community Support	\$ 500	\$ -	\$ -	\$ -				\$ 40					
Promotional Youth	\$ 1,000	\$ 1,800	\$ 1,500	\$ 1,000				\$ 782	\$ 1,306				
Repair & Maintenance	\$ -	\$ -	\$ -	\$ -		\$ 130							
Service Contract	\$ -	\$ -	\$ -	\$ -		\$ 350	\$ 2,236	\$ 647					
Supplies	\$ 100	\$ 1,000	\$ 1,500	\$ 1,000		\$ 151	\$ 394	\$ 809	\$ 1,473				
TOTAL Expenses	\$ 6,920	\$ 9,419	\$ 7,966	\$ 6,966		\$ 5,275	\$ 9,201	\$ 6,543	\$ 8,196				
OPERATING PROFIT	\$ (3,920)	\$ (7,819)	\$ (3,516)	\$ (3,266)		\$ (7,226)	\$ (5,443)	\$ (3,516)	\$ (5,950)				
NET PROFIT	\$ (3,920)	\$ (7,819)	\$ (3,516)	\$ (3,266)		\$ (7,226)	\$ (5,443)	\$ (3,516)	\$ (5,950)				

DEPARTMENT NAME	BUDGET		BUDGET		BUDGET		ACTUAL		ACTUAL		ACTUAL		ACTUAL		
	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Oct-Sept 2000-2001	Oct-Sept 1997-1998	Oct-Sept 1998-1999	Oct-Sept 1999-2000	Oct-Sept 2000-2001	Sept-Aug 1992-1993	Sept-Aug 1993-1994	Sept-Aug 1994-1995	Sept-Aug 1995-1996	Oct-Sept 1996-1997	Oct-Sept 1997-1998	Oct-Sept 1998-1999
Water Dept. 95															
Revenue															
Water Dept Income	\$ 129,540	\$ 178,900	\$ 182,500	\$ 190,000	\$ 129,540	\$ 178,900	\$ 182,500	\$ 190,000	\$ 61,055	\$ 90,156	\$ 92,325	\$ 124,003	\$ 128,899	\$ 129,764	\$ 181,848
Water Spigot Hook Up	\$ 100	\$ 250	\$ 350	\$ 250	\$ 100	\$ 250	\$ 350	\$ 250	\$ 3,297	\$ 5,945	\$ 3,550	\$ 120	\$ 80	\$ 160	\$ 240
Water Valve Disconnect	\$ 102	\$ 250	\$ 1,200	\$ 600	\$ 102	\$ 250	\$ 1,200	\$ 600	\$ 70	\$ 350	\$ 40	\$ 40	\$ 123	\$ 200	\$ 720
Water Valve Hook Up	\$ 2,040	\$ 7,700	\$ 5,000	\$ 2,000	\$ 2,040	\$ 7,700	\$ 5,000	\$ 2,000				\$ 2,640	\$ 1,215	\$ 1,755	\$ 12,629
TOTAL Gross Revenue	\$ 131,782	\$ 187,100	\$ 189,050	\$ 192,850	\$ 131,782	\$ 187,100	\$ 189,050	\$ 192,850	\$ 64,422	\$ 96,451	\$ 95,915	\$ 126,803	\$ 130,317	\$ 131,879	\$ 195,437
Expenses															
Salaries	\$ 30,740	\$ 38,800	\$ 41,563	\$ 42,645	\$ 30,740	\$ 38,800	\$ 41,563	\$ 42,645	\$ 20,822	\$ 26,696	\$ 24,876	\$ 29,096	\$ 26,048	\$ 34,195	\$ 40,708
Payroll Tax Exp.	\$ 3,381	\$ 2,270	\$ 3,626	\$ 4,400	\$ 3,381	\$ 2,270	\$ 3,626	\$ 4,400	\$ 2,854	\$ 3,414	\$ 3,122	\$ 3,129	\$ 2,742	\$ 3,710	\$ 4,348
L&I Ins	\$ 390	\$ 350	\$ 450	\$ 462	\$ 390	\$ 350	\$ 450	\$ 462				\$ 414	\$ -	\$ 461	\$ 475
Health Ins Employees	\$ 1,730	\$ 1,320	\$ 1,332	\$ 1,367	\$ 1,730	\$ 1,320	\$ 1,332	\$ 1,367	\$ 1,613	\$ 1,695	\$ 1,519	\$ 1,596	\$ 351	\$ 1,355	\$ 1,344
Education of Employees	\$ 1,060	\$ 1,060	\$ 1,060	\$ 2,500	\$ 1,060	\$ 1,060	\$ 1,060	\$ 2,500					\$ -	\$ -	\$ 45
Wash Excise Tax	\$ 6,360	\$ 8,360	\$ 9,178	\$ 9,600	\$ 6,360	\$ 8,360	\$ 9,178	\$ 9,600	\$ 3,257	\$ 4,619	\$ 4,767	\$ 6,300	\$ 6,479	\$ 6,119	\$ 9,808
Accounting									\$ 35						
Advertising	\$ 100	\$ -	\$ 100	\$ 100	\$ 100	\$ -	\$ 100	\$ 100					\$ 49	\$ -	
Bad Debt Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 170	\$ -	\$ 24		\$ -	\$ -	
Bank Service Charges	\$ 100	\$ 100	\$ 105	\$ 108	\$ 100	\$ 100	\$ 105	\$ 108	\$ 150	\$ 50	\$ 35	\$ -	\$ 60	\$ 29	\$ 1,352
Depreciation				\$ 42,033				\$ 42,033							
Dues & Subscriptions	\$ -	\$ -	\$ -	\$ 171	\$ -	\$ -	\$ -	\$ 171	\$ -	\$ -	\$ -	\$ -	\$ 144	\$ -	\$ 265
Engineering Services	\$ 2,120	\$ 2,120	\$ 2,200	\$ 1,000	\$ 2,120	\$ 2,120	\$ 2,200	\$ 1,000							
Equipment Rent	\$ 689	\$ 700	\$ 750	\$ 800	\$ 689	\$ 700	\$ 750	\$ 800	\$ 182	\$ -	\$ 244	\$ 238	\$ 29	\$ 558	\$ 336
Insurance	\$ 1,920	\$ 1,920	\$ 2,000	\$ 2,052	\$ 1,920	\$ 1,920	\$ 2,000	\$ 2,052	\$ 1,965	\$ 2,045	\$ 1,814	\$ 1,800	\$ 1,623	\$ 1,661	\$ 1,632
Licenses & Permits	\$ 1,590	\$ 2,000	\$ 2,000	\$ 2,000	\$ 1,590	\$ 2,000	\$ 2,000	\$ 2,000	\$ 1,527	\$ 1,820	\$ 3,210	\$ 1,102	\$ 1,465	\$ 3,491	\$ 1,358
Newsletter Expense	\$ 1,060	\$ 1,060	\$ 1,100	\$ 1,129	\$ 1,060	\$ 1,060	\$ 1,100	\$ 1,129	\$ -	\$ -	\$ -	\$ 282	\$ 96	\$ -	\$ -
Office Expense	\$ 1,802	\$ 2,700	\$ 2,800	\$ 3,000	\$ 1,802	\$ 2,700	\$ 2,800	\$ 3,000	\$ 1,523	\$ 1,545	\$ 1,388	\$ 1,611	\$ 1,444	\$ 1,033	\$ 2,034
Postage	\$ 742	\$ 1,000	\$ 1,050	\$ 2,000	\$ 742	\$ 1,000	\$ 1,050	\$ 2,000	\$ 600	\$ 427	\$ 416	\$ 411	\$ 760	\$ 750	\$ 843
Professional Services				\$ 1,000				\$ 1,000						\$ 199	\$ 145
Repair & Maintenance	\$ 4,770	\$ 3,820	\$ 4,000	\$ 2,000	\$ 4,770	\$ 3,820	\$ 4,000	\$ 2,000	\$ 5,073	\$ 8,040	\$ 5,419	\$ 2,650	\$ 1,417	\$ 1,541	\$ 6,037
Repair & Maint Equip	\$ 3,710	\$ 3,340	\$ 3,500	\$ 3,600	\$ 3,710	\$ 3,340	\$ 3,500	\$ 3,600				\$ 2,253	\$ 5,767	\$ 2,084	\$ 2,865
Repair & Maint Extraordinary				\$ 2,000				\$ 2,000							
Service Contract	\$ -	\$ -	\$ -	\$ 1,000	\$ -	\$ -	\$ -	\$ 1,000	\$ -	\$ 706	\$ 852	\$ 271	\$ 8,212	\$ 4,964	\$ 468
Supplies	\$ 7,950	\$ 6,750	\$ 7,050	\$ 7,233	\$ 7,950	\$ 6,750	\$ 7,050	\$ 7,233	\$ 4,914	\$ 4,757	\$ 4,738	\$ 7,309	\$ 2,711	\$ 4,751	\$ 3,424
Telephone	\$ 1,272	\$ 1,200	\$ 1,250	\$ 1,550	\$ 1,272	\$ 1,200	\$ 1,250	\$ 1,550	\$ 836	\$ 837	\$ 837	\$ 902	\$ 1,025	\$ 1,057	\$ 1,330
Utilities	\$ 16,960	\$ 17,850	\$ 18,500	\$ 20,000	\$ 16,960	\$ 17,850	\$ 18,500	\$ 20,000	\$ 9,409	\$ 11,360	\$ 12,959	\$ 15,552	\$ 16,240	\$ 16,826	\$ 16,283
Vehicle Expense	\$ 1,166	\$ 1,460	\$ 1,550	\$ 1,600	\$ 1,166	\$ 1,460	\$ 1,550	\$ 1,600	\$ 607	\$ 781	\$ 856	\$ 897	\$ 2,139	\$ 1,808	\$ 2,022
Water Test	\$ 1,060	\$ 1,500	\$ 1,560	\$ 1,600	\$ 1,060	\$ 1,500	\$ 1,560	\$ 1,600	\$ 1,046	\$ 1,793	\$ 1,828	\$ 727	\$ 1,300	\$ 1,102	\$ 924
TOTAL Expenses	\$ 90,672	\$ 99,680	\$ 106,724	\$ 156,950	\$ 90,672	\$ 99,680	\$ 106,724	\$ 156,950	\$ 56,548	\$ 70,620	\$ 68,904	\$ 76,540	\$ 80,101	\$ 87,692	\$ 98,046
OPERATING PROFIT	\$ 41,110	\$ 87,420	\$ 82,326	\$ 35,900	\$ 41,110	\$ 87,420	\$ 82,326	\$ 35,900	\$ 7,874	\$ 25,831	\$ 27,011	\$ 50,263	\$ 50,216	\$ 44,187	\$ 97,392
Other Income & Expenses															
Service Charges	\$ 2,448	\$ -	\$ -	\$ -	\$ 2,448	\$ -	\$ -	\$ -	\$ 1,220	\$ 1,468	\$ 1,581	\$ -	\$ -	\$ -	\$ (2)
Interest Inc	\$ 2,600	\$ 1,200	\$ 1,200	\$ 1,200	\$ 2,600	\$ 1,200	\$ 1,200	\$ 1,200	\$ 222	\$ (463)	\$ 608	\$ 1,769	\$ 3,043	\$ 1,837	\$ 698
Miscellaneous Income	\$ 816	\$ 500	\$ 500	\$ 500	\$ 816	\$ 500	\$ 500	\$ 500	\$ 25,840	\$ 217	\$ 540	\$ 607	\$ -	\$ -	\$ -
Miscellaneous Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (135)	\$ (245)	\$ (505)	\$ (32)	\$ -	\$ -
FIT Water Dept									\$ (4,895)		\$ (9,072)				
Interest Expense Loan Water Meters		\$ (19,340)	\$ (19,340)	\$ (14,000)											
Bank Loan Water Meter		\$ (31,385)	\$ (31,385)	\$ (23,600)											

DEPARTMENT NAME	BUDGET Oct-Sept 1997-1998	BUDGET Oct-Sept 1998-1999	BUDGET Oct-Sept 1999-2000	BUDGET Oct-Sept 2000-2001	ACTUAL Sept-Aug 1992-1993	ACTUAL Sept-Aug 1993-1994	ACTUAL Sept-Aug 1994-1995	ACTUAL Sept-Aug 1995-1996	ACTUAL Oct-Sept 1996-1997	ACTUAL Oct-Sept 1997-1998	ACTUAL Oct-Sept 1998-1999
Water Dept. 95	\$ -	\$ (12,600)		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (3,268)
Oper Res Water Meters 98-99											\$ (86,120)
Reserves 2000	\$ (46,749)	\$ (76,520)	\$ (33,301)	\$ -				\$ (39,384)	\$ (36,400)		\$ -
TOTAL Other Income & Expenses	\$ (40,885)	\$ (87,420)	\$ (82,326)	\$ (35,900)	\$ 22,387	\$ 1,087	\$ (6,588)	\$ (37,513)	\$ (33,389)	\$ 1,835	\$ (88,690)
NET PROFIT	\$ 225	\$ -	\$ -	\$ -	\$ 30,261	\$ 26,918	\$ 20,423	\$ 12,750	\$ 16,827	\$ 46,021	\$ 8,702
<b>Posted Depreciation \$42,033.00</b>											
Capital Budget (Improvements & Replacement Equipment)											
Paint Tank #1				\$ 8,500							
Pump Test Well #6				\$ 4,000							
Booster Pump Replace				\$ 2,500							
Booster Pump Replace				\$ 2,500							
Well Pump Replace				\$ 2,500							
Totals:				\$ 20,000							

HOSS and WILSON-HOSS

RICHARD T. HOSS  
ROBERT D. WILSON-HOSS

ATTORNEYS AT LAW  
236 WEST BIRCH STREET  
SHELTON, WASHINGTON 98584

AREA CODE 360  
426-2999 FAX 426-6715

*a BOT  
Water Committee*

September 5, 2000

Kirk W. Osborne  
Chairperson Lake Limerick Country Club  
Water Company  
790 East St. Andrews Drive  
Shelton, Washington 98584

Re: Water Shutoff for Delinquent Accounts

Dear Kirk:

You have asked for my opinion regarding the possibility of disconnecting water supply to lots owned by members with delinquent accounts.

I am quite familiar with this issue. I tried a case in Mason County Superior Court last month for a client homeowners' association that centered on this issue. I believe that I am sufficiently familiar with the particulars to offer the following advice.

Under no circumstances should Lake Limerick either threaten to, or actually, disconnect water service for failures to pay any fees, including water fees, dues and assessments, fines, collection fees, or any other fees.

Some homeowners' associations can disconnect water supply for failure to pay; some cannot. The reason for the difference lies in the particular organizational documents of each association. Some have specific covenant, bylaw, or resolution language that provides that a member is not a member in good standing if he or she is delinquent; furthermore, only members in good standing have the right to access the facilities of the corporation.

Lake Limerick has no such language. In addition, it has the opposite language. At Bylaw Art. II, Sec. 3, the following language is, I believe, dispositive: "All owners or contract purchasers of any tract shall have the privilege to use and enjoy the facilities provided by the corporation... ."

In addition, the covenants provide for certain consequences as a result of non-payment of various fees. These consequences include, at Art XIV, lawsuits for damages and injunctions.

RECEIVED SEP - 8 2000

RCW 64.38.020 provides extremely broad powers in homeowners' associations. However, those powers are qualified by the first phrase of the statute, "unless otherwise provided in the governing documents..." If the governing documents did not provide otherwise, I believe that you could simply pass a resolution providing as has been suggested for disconnection upon delinquency. However, I believe that your governing documents do provide otherwise. My opinion is that if you were to threaten to disconnect, or actually disconnect, as the proposed rules would allow, you would not likely prevail in any resulting litigation challenging your power to do so.

One approach might be to amend the bylaws to clearly provide that only members in good standing can use the facilities of the corporation. It is not entirely clear to me whether this language would prevail over what is admittedly general language in the covenants. In order to be absolutely certain, Lake Limerick would also need to amend its covenants. Your covenant amendment provision requires the approval of owners of record of lots having an aggregate area of not less than 55% of the total area, for each separate division.

I am generally unaware of the overall status of collection accounts. My sense is that the accounts that are forwarded to my office are concluded reasonably successfully. If we take into account not only attorney fees and costs charged, but also attorney fees and costs recovered, along with the occasional capture of equity in a sold lot, the collection rate for such accounts is, at the least, reasonable. Please let me know if there is a perception that I am mistaken.

Please let me know if you have any questions or concerns.

Sincerely,

  
ROBERT D. WILSON-HOSS

RWH:ss



*Lake Limerick Country Club*  
790 E St. Andrews Dr.  
Shelton, WA 98584  
Phone (360) 426-3581  
Fax (360) 426-8922  
E-mail lakelim@hctc.com

8/31/00

Rob Wilson-Hoss  
Hoss & Wilson-Hoss  
Attorneys At Law  
Shelton, WA 98584

RE: Oman, Division 4, Lot 42

Rob:

The Water Committee and Board of Trustees have approved exchanging LLCC Division 4, Lot 43, for the Oman's Division 4, Lot 42. Enclosed is a copy of the Board of Trustees August Meeting. The Motion to approve the action starts on page 1 and continues to page 2 of the minutes.

Please let us know what documentation you will need from the Lake Limerick office to accomplish the transfer of lots.

Sincerely  
LAKE LIMERICK COUNTRY CLUB, INC.

Darrell Winans  
President

Cc File  
Enclosure: BOT Meeting August 19, 2000.

*cc Executive.*



**WASHINGTON STATE LIQUOR CONTROL BOARD  
REPORT OF COMPLAINT**

<b>Date of Complaint:</b> 8/21/00	<b>Complaint Taken By:</b> POSCH GLENDA		
<b>Complaint #:</b> 1X0203B	<b>Complaint Assigned To:</b> COUTHAN NORMAN W. 1A		
<b>PREMISES INVOLVED:</b>	<b>License #:</b> 356868	<b>Expire:</b> 09/30/00	<b>Phone:</b> (360) 426-3581
	<b>Trade:</b> LAKE LIMERICK COUNTRY CLUB		<b>License Class:</b> PRIVATE CLUB - SPIRITS/BEER/WINE
	<b>Address:</b> 790 E ST ANDREWS DR		<b>City:</b> SHELTON
<b>COMPLAINANT:</b>	<b>Name:</b> [REDACTED]	<b>Is release of name authorized:</b> [REDACTED]	
	<b>Day Phone:</b> [REDACTED]	<b>Night Phone:</b> ( ) [REDACTED]	
<b>NATURE OF COMPLAINT:</b>	<b>Date/Time of Alleged violation:</b> 05/12/00 PM		
	<b>Alleged violation:</b> Brother of complainant, [REDACTED] is allegedly being over served on a continuing basis. Complainant alleges that he has been picked up four times for DUI and has blown PBT tests 4 times the limit each time and that he gets so drunk he blacks out and gets lost going home. She would like to be informed of results of investigation.		

Other persons Involved	Sex	Race	Age	Hgt	Wht	Hair	Eyes	How Involved

**AGENTS SUMMARY/FOLLOW-UP INVESTIGATION**

Agents have thirty days from the receipt of complaint to investigate and report results to the Agent in Charge

Date	Time	Results

<b>No Further Action:</b>	<b>Counseling:</b>	<b>Undercover Investigation Requested:</b>
<b>Verbal Warning:</b>	<b>Written Warning:</b>	<b>Administrative Violation Notice:</b>

**Investigation Status**  
 Open  
 Closed

**Complainant Advised of Results**  
 Yes  
 No

**Date:** \_\_\_\_\_  
**If No, Explain Why**  
 \_\_\_\_\_  
 \_\_\_\_\_

Signature of Agent/Date \_\_\_\_\_

Signature of Supervisor/Date \_\_\_\_\_

**Logged** \_\_\_\_\_ **Date** \_\_\_\_\_  
**Ended** \_\_\_\_\_ **Date** \_\_\_\_\_

Distribution: - Field

*ic BOT*

*8-30-00*

**WASHINGTON STATE LIQUOR CONTROL BOARD  
REPORT OF COMPLAINT**

Date of Complaint: 07/07/00		Complaint Taken By: POSCH GLENDA	
Complaint #: 1X0189A		Complaint Assigned To: COUTHAN NORMAN W. 1A	
PREMISES INVOLVED:	License #: 356868	Expire: 09/30/00	Phone: (360) 426-3581
	Trade: LAKE LIMERICK COUNTRY CLUB		License Class: PRIVATE CLUB - SPIRITS/BEER/WINE
	Address: 790 E ST ANDREWS DR		
	City: SHELTON		
COMPLAINANT:	Name: [REDACTED]	Is release of name authorized: [REDACTED]	
	Day Phone: [REDACTED]	Night Phone: ( ) - [REDACTED]	
NATURE OF COMPLAINT:	Date/Time of Alleged violation: 06/14/00 PM		
	Alleged violation: Woman's husband had to drive her home because she was too drunk to drive. Bartender continually serve people until they are "sloppy" drunk. Complainant states she has complained about the same problem several times in the past.		

Other persons Involved	Sex	Race	Age	Hgt	Wht	Hair	Eyes	How Involved
DARLING, DALE				-				BARTENDER
				-				
				-				

**AGENTS SUMMARY/FOLLOW-UP INVESTIGATION**

Agents have thirty days from the receipt of complaint to investigate and report results to the Agent in Charge

ate	Time	Results

No Further Action:	Counseling:	Undercover Investigation Requested:
Verbal Warning:	Written Warning:	Administrative Violation Notice:

Investigation Status  
 Open  
 Closed

Complainant Date: \_\_\_\_\_  
 Advised of Results Yes \_\_\_\_\_  
 No \_\_\_\_\_  
 If No, Explain Why \_\_\_\_\_

Signature of Agent/Date \_\_\_\_\_  
 Signature of Supervisor/Date \_\_\_\_\_  
 Logged \_\_\_\_\_ Date \_\_\_\_\_  
 Ended \_\_\_\_\_ Date \_\_\_\_\_

Distribution - Field

Lake Limerick Country Club, Inc.  
790 E St. Andrews Drive  
Shelton, Washington 98584  
(360) 426-3581, FAX (360) 426-8922  
Water Department (360) 426-4563  
E-mail Lakelim@hctc.com

August 28, 2000

Robert D. Wilson-Hoss  
Hoss and Wilson-Hoss  
Attorneys at Law  
236 West Birch St  
Shelton, Washington 98584

Subject: Water Shutoff for delinquent accounts.

Dear Rob:

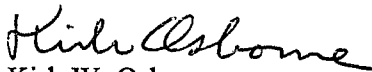
This subject has been considered by the Water Committee over the past few years. In 1997 the committee did establish a policy for terminating water to customers that are delinquent. The process was approved by the Board of Trustees with the exception that we follow the LLCC time line. It recently was suggested, by the Lake Limerick Country Club treasurer Bill Buff, that we put the process in to action as our delinquent account is \$25,000.00 just for water.

Now that meters are being read on a monthly basis we can identify homes that are still using water that are in delinquency. Some are now in your office that are still using water.

I would like you to look over the enclosed package of data that LLCC has approved, the opinion of Heuston, Settle & Johnson and would appreciate your comments. At the time this was done your firm was not representing the Club and I believe you need to know what we are planning.

Hopefully just the threat of this action will result in some payments. The committee and office staff know that this must be approached tactfully and to be positive we are pursuing the proper customer. The committee did contact the Mason County Health Department regarding this approach and we were informed verbally that they would not involve their department.

Thank you for your time in this matter.



Kirk W. Osborne  
Chairperson LLCC Water Committee

cc: Board of Trustees  
Water Committee  
Ken Douglas, WD  
file



## *Lake Limerick Country Club*

*790 E St. Andrews Dr.  
Shelton, WA 98584  
Phone (360) 426-3581  
Fax (360) 426-8922  
E-mail lakelim@hctc.com*

Date: \_\_\_\_\_

### Water Shut – Off Notice

Dear member:

Our records show that your account in the amount of \_\_\_\_\_ is now past due.

Lake Limerick Water billing rules and regulations state that a ten (10) day shut-off notice is to be mailed to you. If you do not respond during this time period a twenty-four (24) hour shut off notice will be posted on your property on the eleventh (11) day, or next business day.

When a water employee is dispatched to discontinue your water service there is an additional \$50.00 fee. However, you have the option of paying the employee all delinquent fees along with the \$50.00 service charge fee while he is on your property. This must be paid by cash only. No checks will be accepted. If your water service is discontinued it will be necessary to charge an additional \$50.00 to restore your water service.

If there is any question please call the office during business hours Monday through Friday.

Lake Limerick Water Committee  
Board of Trustees 12/27/97

*Lake Limerick Country Club, Inc.*

RULES AND REGULATIONS OF DELINQUENT ACCOUNTS AND DISCONTINUATION OF SERVICE

Lake Limerick Water System

**Purpose:** To establish procedures for discontinuance of water service in Division 1, Division 2, and 2R, Division 3, Division 4, Division 5, Lake-Limerick Plat.

**1. Charges Due:** All bills for service rendered, including but not limited to consumption charges, assessments, dues and those charges lawfully passed by the Board of Trustees of Lake Limerick County Club, Inc. shall constitute charges due and payable and are subject to the DISCONTINUANCE OF SERVICE if not paid in the manner set forth below:

- Charges billed on a yearly basis become past due 30 days from due date. However, a member may request splitting his/her payment in two halves. The second half will be billed in July. An administration fee of \$3.00 will apply to each payment (total of \$6.00). Such an arrangement is not considered delinquent UNLESS the July payment is missed. If this account becomes delinquent a 1.5% per month or a total of 18% per annum interest rate will also apply.

**2. Delinquency:** Failure to pay all lawful charges due shall constitute a delinquency. A delinquent account shall constitute a delinquency. A delinquent account shall render the customer liable to a DISCONTINUANCE OF SERVICE and the CHARGE FOR RESTORING SERVICE shall be collected a follows:

- **Notification:** A 10-day notice will be mailed to the owner. If payment is not received then a 24-hour notice to DISCONTINUE SERVICE will be physically posted at the property on the 11<sup>th</sup> (eleventh) day. Neither delay nor omission on the part of Lake Limerick Country Club Inc., Grantor, to enforce this rule shall be deemed a waiver of its rights to enforce the same so long as a default continues.
- **Discontinuance of Water Service:** When a Water employee is dispatched to discontinue water service the fee for this visit shall be \$50.00. The employee dispatched is required to accept payment of a delinquent account in cash at the service address. The full delinquent amount and the DISCONTINUANCE OF SERVICE VISIT CHARGE must be made to prevent discontinuation of service. Change will not be given during a "discontinuation of service" visit. Payment will not be accepted by check.

**3. Restore Service:** A charge of \$50.00 per service shall be collected for any subsequent reconnecting of the member's service in addition to all past due charges and delinquencies including the "discontinuation of service visit charge". Such charge is to apply only in cases where service is discontinued because of delinquency.

No charge will be made for reconnection of service if the shut off was made for the convenience of the water system for repairs, changes, etc.

- Reconnection requests other than normal business hours 9:00 am-5:00 pm, Monday through Friday or holidays a fee of \$60.00 will apply.
- DEPOSIT MAY ALSO BE APPLIED IF WATER BILL HAS MORE THAN TWO DISCONTINUANCE OF SERVICE VISITS AND RECONNECT FEES. THIS MAY BE EQUAL TO SIX MONTHS WATER CHARGE.

ADOPTED BY WATER COMMITTEE ON DECEMBER 9, 1997 , BOT 12/27/97

- Huston -- 320 sets @\$54,912.00 including Tax and Bond.
- Eichler -- 320 sets @\$47,601.00 including Tax and Bond.

The bids exceed our 1998 capital budget. Eichler will be contacted to submit a bid for 250 installations that should cost around \$35,000.00.

Bob Braget has been checking the Phase I water setter installations and presented a report to the committee. The list will be reviewed with the Phase II contractor.

The committee discussed the water department hiring a crew to install the meters.

**The following Motion** was made by John Bykonen, seconded by Morgan Terwillegar and carried by the committee as follows:

The Water Committee will wait on selecting a meter setter contractor for Phase II until they make a decision to see if the setters can be done in-house.

### Correspondence:

- Chair person Kirk Osborne wrote a letter Mr. Grimseth with a \$34.42 check for his hot water heater repair claim.
- Kirk wrote a letter to the Board of Trustees regarding the availability of the old generator for the Inn.

### Old Business:

- Pressure gauge purchase from Jerry Soehnlein.

**The following Motion** was made by Bob Braget, seconded by John Bykonen and carried by the committee as follows:

The Water Committee will purchase the water pressure gauge from Jerry Soehnlein for \$45.00.

- Morgan Terwillegar presented the committee with a draft for delinquent accounts at the last meeting.

**The following Motion** was made by Bob Braget, seconded by John Bykonen and carried by the committee as follows:

The Water Committee approves the rules of the delinquency accounts.  
Morgan will draft a letter to send to the delinquent account members.

### New Business: None

- The next water committee meeting is Tuesday, January 13, 1998 unless otherwise notified. Chair person Kirk Osborne will be leaving January 6, 1998, and Dan Robinson will chair the meetings until Kirk returns in April.

The Water Committee adjourned the meeting at 7:00 p.m.

Respectfully submitted,  
Suzann Sirokman, Office Manager

Preliminary Minutes, not approved by committee, for review only.

cc: Committee, Board of Trustees (with Cash Flow Report), Ken Douglas

The Board of Trustees accepts the nomination of Nan Stricklin to fill the unexpired term of Vice President.

Recess

2. Accounts Receivable Recommendation and Water Department Proposal.

Chair person Kirk Osborne discussed the delinquent water accounts and their research. The State and Mason County agencies said it is possible to turn water off for delinquent accounts. The water committee first, wrote up a procedure for collection and second, a letter of notification. These items have not been approved by the water committee, and are presented to the board as information.

President Dick Lombard met with Treasurer Bill Buff, Vice president Gary Ayers, Rob Wilson-Hoss the club attorney, and the office staff last week regarding the delinquent accounts. He read the recommendations generated by the meeting.

**Motion** made by Tr. Gary Ayers, seconded by Tr. George Buckley and carried by the Board as follows:

The Board approved the accounts receivable recommendations and accepts all 6 points to be published in the January Newsletter.

1. Lake Limerick will join the Credit Bureau and report credit activity on delinquent accounts. The cost is \$300.00 to join Equifax and \$20.00/month.
2. Lake Limerick Architectural Permits will not be issued to any member whose account is delinquent in excess of 60 days.
3. Lake Limerick Golf Annual Membership purchases will be denied to members with accounts delinquent in excess of 60 days.
4. The Lake Limerick Board of Trustees has authorized the Executive Committee to terminate water service and apply appropriate service fees to members when accounts are delinquent for a period in excess of 90 days, or when an account fails to adhere to an existing payment plan.
5. The Lake Limerick Board of Trustees has authorized the Executive Committee to accelerate the current time line for legal action on delinquent accounts, after the required waiting period.
6. Newly established payment plans will be accompanied by a Promissory Note.

**COMMENTS FROM MEMBERSHIP:**

A member expressed her concerns regarding the vandalism and theft problems in the community. President Dick Lombard will call the Sheriff's Department and schedule a meeting.

**CORRESPONDENCE: None**

**ANNOUNCEMENTS: President read the announcements**

The nominating committee has 5 candidates for the Board of Trustees and 3 for the Water Committee. Chair person Ms. Troutman will report at the next board meeting.

BOT 12-27-97

The following recommends are to be considered by the Board of Trustees at this meeting to address the continuing delinquent account concerns, upon approval of this recommendation it will be included in the January Newsletter:

1. Lake Limerick will join the Credit Bureau and report credit activity on delinquent accounts.
2. Lake Limerick Architectural Permits will not be issued to any member whose account is delinquent in excess of 60 days.
3. Lake Limerick Golf Annual Membership purchases will be denied to members with accounts delinquent in excess of 60 days.
4. The Lake Limerick Board of Trustees has authorized the Executive Committee to terminate water service and apply appropriate service fees to members when accounts are delinquent for a period in excess of 90 days, or when an account fails to adhere to an existing payment plan.
5. The Lake Limerick Board of Trustees has authorized the Executive Committee to accelerate the current time line for legal action on delinquent accounts after the required waiting period.
6. Newly established payment plans will be accompanied by a Promissory Note.



HEUSTON, SETTLE & JOHNSON

ATTORNEYS AT LAW  
ANGLE BUILDING  
P.O. BOX 1400  
SHELTON, WASHINGTON 98584

B. FRANKLIN HEUSTON  
BENJAMIN H. SETTLE  
ROBERT W. JOHNSON

TELEPHONE  
(360) 426-9728  
FAX (360) 426-1902

April 21, 1997

Jerry Soehnlein  
Treasurer  
Lake Limerick Country Club, Inc.  
E 790 St. Andrews Dr.  
Shelton, WA 98584

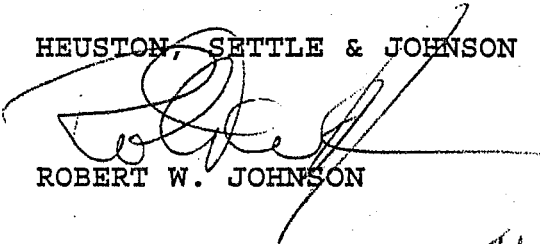
Re: Water Shut Off

Dear Jerry:

You requested a written opinion of this office of the ability of the Lake Limerick Water system to shut off water for non-payment of water bills. It is universally conceded that a water company may impose a rule or regulation shutting off the supply of water from a consumer who is in default for payment for service. The rule must be validly adopted and not be unreasonable, discriminatory, excessive, or erroneous. I find nothing in the covenants which would prohibit the association from adopting a bylaw which allowed for termination of water to delinquent customers.

Sincerely yours,

HEUSTON, SETTLE & JOHNSON

  
ROBERT W. JOHNSON

RWJ:fh

*a Water Comm  
set  
legal*

WBT

August 21, 2000

To : The Board of Trustees  
Lake Limerick Country Club

From: The Homeowners  
Lake Leprechaun

Dear Sirs:

The Homeowners of Lake Leprechaun met on August 19, 2000 to discuss an ongoing problem which has affected our lake for many years; that of weeds invading our beautiful and pristine beaches.

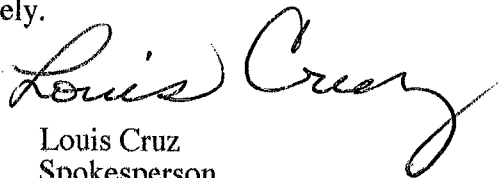
At that meeting I, Louie Cruz, volunteered to be our group's spoke person, and it is with the deepest sincerity and respect that I am now addressing this letter to you to convey some of the thoughts of those present, and also others whom I personally contacted following that first meeting.

It was the consensus of those present that the problem of the invading weeds appears to be increasing yearly, and although we have sought help from the club on many occasions, we have never, or seldom, at best, received any kind of cooperation. We have, repeatedly, been told that the reason Lake Limerick is treated and not Lake Leprechaun, is because there are weeds in the big lake that are not in the little lake. That sounds like "there are dandelions across the street but I don't have any and will never have them".

We now submit this letter as an official document to petition the Board of Trustees of Lake Limerick Country Club to accept and pass the following proposal:

1. A Capital Budget Plan to encompass the next five years commencing ASAP, allotting the sum of \$15,000.00 per year, to be reviewed on a yearly basis. This money would be used strictly by Lake Leprechaun and strictly for lake maintenance, which may include weed removal and/or treatment of weeds, dam clean up etc.
2. Cooperation from The Department of Maintenance of Lake Limerick Country Club, and its facilities, i.e. the barge which can be used to remove the weeds.
3. We request by this document a commitment from The Board of Trustees for the above petitions, and we ask that the decisions to treat Lake Leprechaun be consistent and similar to those of Lake Limerick. Furthermore, we would greatly appreciate it if in the future you would refer to "The Lakes", meaning Lake Limerick and Lake Leprechaun, and not treat us as an illegitimate child. We do exist, and we respectfully demand our rights of equality.

Very Sincerely.



Louis Cruz  
Spokesperson  
Lake Leprechaun  
E330 Balmoral  
Shelton, WA 98584

360 427-4229

September 24, 2000

Lake Limerick Country Club, Board of Trustees  
790 E. St. Andrews Dr.  
Shelton, WA 98584  
Attn: Darrell Winans

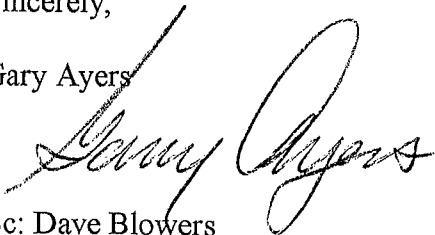
Ref: September News Letter

Good Morning:

This letter is in reference to the St. Andrews Meyers/ Haworth Project that is in the Maintenance / Parks Capital Budget. Is this for a drain culvert from St. Andrews to Lake Limerick? The original Lake Limerick developers installed a culvert from Ballantrae Dr. to Lake Limerick years ago. This drain culvert is located on the easement between Lots 47 & 48, Div. 1. Lot 47 belongs to Gary & Bona Ayers and Lot 48 belongs to Dave & Linda Blowers. This drain culvert began to fail about 7 years prior to our need to replace it. We asked the board to repair or replace this Lake Limerick drain culvert. Their answer was that it is on our property and thus not a Lake Limerick problem. We also went to the Mason Co. engineers, as this is the lowest section of the Ballantrae Dr. Their answer was that they were responsible for the road, but not our property. By means of this letter we are asking the Board of Trustees to reimburse the Ayers' and Blowers' for the cost of installing a new 18-inch drain culvert from the street to Lake Limerick. A copy of the original invoice for \$4,087.62 is enclosed. Thank you in advance for your consideration of this request.

Sincerely,

Gary Ayers



Bc: Dave Blowers