Lake Limerick BUDGET TO ACTUAL Month Ended Dec 31, 2019

Budget	Actual	_	Actual	Budget	2020 Budget	YTD V Year Budget			
A 4 - 40	A - 400	Revenue	•	4 - - - - - - - - - -	* 40.000	47.40/			
\$ 4,742	\$ 5,120	Income - Banquets	\$ 7,502	\$ 7,931	\$ 43,829	17.1%			
2,628	2,628	Income - Cafe	12,610	9,573	82,268	15.3%			
2,322	3,775	Income - Golf	14,308	9,829	208,886	6.8%			
10,875	10,515	Income - Lounge	30,721	28,661	124,489	24.7%			
7,810	10,091	Income - Restaurant	32,149	23,173	144,152	22.3%			
0	(170)	Income - HOA	(170)	0	0				
0	1,000	Fines	4,725	0	0				
0	0	Lien Fee	1,270	0	0				
0	60	Permits	385	0	0				
0	2,395	Transfer Fees	8,695	0	0	0= 00/			
108,720	109,210	Membership Dues	325,825	326,160	1,304,640	25.0%			
6,795	6,805	Reserve - HOA	20,370	20,385	81,540	25.0%			
0	0	Returned Check Charges	25	0	0				
143,892	151,429	Total Revenue	458,415	425,712	1,989,804	23.0%			
		Cost of Goods Sold							
13,946	14,429	Cost of Goods Sold	40,328	44,732	205,363	19.6%			
	11,120	003t 01 000d3 00ld				19.076			
13,946	14,429	Total Cost of Goods Sold	40,328	44,732	205,363	19.6%			
129,946	137,000	Gross Profit	418,087	380,980	1,784,441	23.4%			
		Operating Expenses							
200	388	Advertising and Promotion	819	600	5,000	16.4%			
0	0	Automobile Expense	0	250	1,500	0.0%			
2,000	1,752	Fuel/Gas Expense	7,800	6,000	24,000	32.5%			
380	262	Bank Service Charges	826	1,140	4,560	18.1%			
0	5	Cash Over and Short	31	0	0				
550	353	Computer and Internet Expenses	1,025	1,650	6,600	15.5%			
225	416	Dues and Subscriptions	828	675	6,500	12.7%			
635	3,021	Employee Expense	5,051	1,904	9,425	53.6%			
3,428	3,660	Equipment Lease	11,018	10,284	48,936	22.5%			
9,286	8,070	Insurance Expense	24,978	27,859	111,436	22.4%			
2,913	3,227	Janitorial & Laundry Expense	9,729	8,738	34,950	27.8%			
62,567	62,114	Labor	190,738	197,550	838,529	22.7%			
0	0	Lake Expense	1,629	0	45,400	3.6%			
3,000	808	Legal	4,121	9,000	36,000	11.4%			
255	1,459	Licenses and Permits	5,289	935	5,934	89.1%			
1,630	767	Merchant Account Charges	2,814	4,890	19,560	14.4%			
275	84	Office Expense	162	825	3,300	4.9%			
1,110	2,027	Office Supplies	6,273	3,330	13,790	45.5%			
500	1,081	Parks Expense	1,232	2,000	4,500	27.4%			
6,257	4,593	Payroll Expenses	16,412	19,755	83,852	19.6%			
1,251	286	Payroll Tax Expense	5,533	3,951	16,771	33.0%			
615	0	Postage and Delivery	1,009	1,845	7,380	13.7%			
1,250	1,030	Professional Fees	6,289	7,600	21,640	29.1%			
6,100	3,203	Repairs and Maintenance	14,863	18,850	72,805	20.4%			
0	98	Security	98	0	0				
800	917	Small Tools and Equipment	3,185	2,400	10,100	31.5%			
0	0	Summer Event Muscian	0	0	1,500	0.0%			
6,330	2,555	Supplies	18,612	19,240	84,133	22.1%			
0	816	Tax Expense	1,142	0	0				
237	0	Taxes - Excise	304	711	2,843	10.7%			
0	0	Taxes - Property	3,210	3,100	6,200	51.8%			
1,265	1,488	Telephone & Television Expense	4,663	3,795	15,230	30.6%			
0	0	Travel Expense	7	0	0	45 -01			
175	81	Uniforms	738	900	4,775	15.5%			
4,955	4,765	Utilities	12,469	14,600	59,725	20.9%			
0	0	Reserve Study	0	0	20,000	0.0%			
118,189	109,326	Total Operating Expenses	362,897	374,377	1,626,874	22.3%			
11,757	27,674	Operating Income (Loss) Other Income	55,190	6,603	157,567	35.0%			
0	479	Interest Income	773	0	0				
0	479	Total Other Income	773	0	0				
0	4,830	Other Expenses Federal Income Tax	4,830	0	0				
0	4,830	Total Other Expenses	4,830	0	0				
11,757	23,323	Income (Loss)	51,133	6,603	157,567	32.5%			

BALANCE SHEET ACCOUNTS DECEMBER 2019

Accounts Payable

Vendors - does not include water

Cash in Banks	Balance							
Operating Account								
Heritage Operating-0214		\$270,344.98						
Special Assessment Accounts								
Heritage - Golf Projects-5841		\$8,836.07						
Savings Accounts								
Heritage: Money Market-4023		\$1,081.51						
Reserve Account								
Ed Jones CD-01533		\$417,026.07						
Ed Jones CD-20043		\$96,468.32						
Total Cash in Banks:	_	\$793,756.95						
Accounts Receivable		Current		1 - 30	31 - 60	61 - 90	> 90	TOTAL
Current - credits are prepaid accounts	\$	(1,020.00)	\$	(10,346.54)	\$ (5,546.64)	\$ (3,536.70)	\$ (6,959.26)	\$ (27,409.14)
Accounts -with balance	\$	33,343.12	\$	-	\$ 20,141.01	\$ 15,222.50	\$ 195,360.13	\$ 263,981.76
		13%		0%	8%	6%	74%	\$ 236,572.62

1 - 30

3,963.75

31 - 60

(543.90)

61 - 90

\$

> 90

(225.12)

TOTAL

\$ 14,967.24

Current

11,772.51

December 2019

Location	Туре	Name		Balance	(Operating		Savings		Reserve	
HOA											
Heritage	Checking-0214	Operating	\$	270,344.98	\$	270,344.98					
•	Money Market-4023	LLCC Savings	\$	1,081.51			\$	1,081.51			
	Savings-5841	Golf Projects	\$	8,836.07			\$	8,836.07			
Edward Jones # 01533	Various Investments	HOA Capital Svgs	\$	417,026.07					\$	417,026.07	
Edward Jones # 20043	Various Investments	HOA Capital Asset Repair	\$	96,468.32					\$	96,468.32	
		Total HOA	\$	793,756.95	\$	270,344.98	\$	9,917.58	\$	513,494.39	
WATER											
Heritage	Checking-8937	Water Operating	\$	20,840.49	\$	20,840.49					
J -	Money Market-8953	Water Mainline	\$	125,812.33	,	- /			\$	125,812.33	
	Money Market-8945	Well #6 Reserves	\$	72,673.09					\$	72,673.09	9
OCCU	Checking-0216S50	Water Committee	\$	146,071.90	\$	146,071.90					
	Savings-0216S7	Water Committee	\$	101,919.48			\$	101,919.48			
Edward Jones #11177	various length investments	LLWS Mainline Reserve	\$	329,938.41					\$	329,938.41	
Edward Jones #20044	various length investments	LLWS Capacity Reserve	\$	196,391.11					\$	196,391.11	
		Total Water	\$	993,646.81	\$	166,912.39	\$	101,919.48	\$	724,814.94	
Heritage Bank			•		•	,	•	.0.,0.00	*	,•• .	
OCCU		TOTAL	•	4 707 400 70	•	407.057.07	•	444 007 00	•	4 000 000 00	6.07 8.32 4.39 2.33 3.09 8.41 1.11 4.94 9.33 ate Remaining 87.92 \$ 7,062.0 \$ 5,000.0 \$ 11,500.0 \$ 11,500.0 \$ 6,000.0 \$ 25,000.0 \$ 25,000.0 \$ 5,000.0 \$ 5,000.0 \$ 5,000.0 \$ 5,000.0
Edward Jones	\$ 1,039,823.91 \$ 1,787,403.76	_	Þ	1,787,403.76	Þ	437,257.37	\$	111,837.06	Þ	1,238,309.33	
		=		oital Expenditure		<u>Budget</u>		Committed		Spent to date	
				or Rest & Lounge		14,000.00		13,875.84		=	
				entrance & stairs		5,000.00	Ş	4,905.77	\$	2,452.88	,
				Architect review		5,000.00					Ş
				om construction		11,500.00					7
				Olde Lyme Park		15,000.00	۲	E 004 73			,
				eseal Sport court		6,000.00	Þ	5,994.72			
				Inn Island repair Cart replacement		25,000.00 25,000.00					
				ng enhancement		5,000.00					
			-	reens Equipment		5,500.00					-
		GO	ıı GI	eens Equipment	\$	117,000.00	\$	24,776.33	\$	9,390.80	_
				-	٧	117,000.00	٧	۷+,//0.33	٧	3,330.80	